Standing Committee on Oversight of Government Operations and Public Accounts Review of the 2014-2018 Corporate Plan and 2012-2013 Annual Report of the Qulliq Energy Corporation Iqaluit, Nunavut September 23, 2014

Members Present:

Tony Akoak Pat Angnakak Joe Enook George Hickes, Chair David Joanasie Steve Mapsalak Simeon Mikkungwak Samuel Nuqingaq Allan Rumbolt Alexander Sammurtok, Co-Chair Joe Savikataaq

Staff Members:

Alex Baldwin Nancy Tupik

Interpreters:

Andrew Dialla Attima Hadlari Mikle Langenhan Mary Nashook Simon Okpakok James Panioyak Thomas Suluk Blandina Tulugarjuk

Witness:

Peter Ma, President of the Qulliq Energy Corporation

>>Committee commenced at 8:52

Chairman (Mr. Hickes): Good morning, everyone. We will get this proceeding started. We will start off with Mr. Enook, if you could lead us in prayer for the day.

ברלר איין אלי אלים דר

ϪჼϷႦႭϪϟʹϷϹ;

ظ^{رے یہ} ج'۔)۷۵ مہر کلایہ

J', je:

 d⁶D^j

 dnL

 Hd^{ic}cn

 LΔd^e
 c⁶n^eHd^{ie}

 Γdc
 c^h

 AL^e
 b^e<d^b

 JL²
 c^b

 JL²
 c^b

 <c^ena
 J_b

᠘৽৽ঢ়৾৾৵৽৸৶৾৾৽৽৾৾ঀ৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾

ᠱᢗ Ĺ, ᢦ᠋ᡃᡶᠵᡃ᠋᠉ᢆᡠ᠋᠆᠉᠔᠋᠆᠘᠋᠋᠋᠆᠘᠕᠋᠘᠉ᡃᢙᠴ᠋

>>b∩Lrrd™⊃< 8:52F

Δν/«ϷϹ·ν (ΗΔ^ϧ)(Ͻ^ϳ,Ϟ^ϧd^c): ϷʹϲϧϤ ΔϿ^ͼα, ΛΓϤ^ͼσϲϚ·Ϲ. ΛΓϤΡΠΓσϤ^ͼϧͿ ΓʹϹ Δϼ^ϧ

Thank you.	ጋ ^ϧ ረዋ _° ϖϧዋ _c Γጋ∇ _የ ኦአዮ _σ ϧ _σ δς. _የ ዋትσር _ρ .
>>Prayer	>>⊃∿√∿℃
Chairman : Like I said, good morning, everyone. Everyone has a copy of the agenda. Are there any questions? I see none. I'm going to proceed directly into my opening statement.	Δ•/ペϷϹ· •(ϽϞʹϷͼͿ·): ·ͼͿϧͼͺϹͺϷͺϹͺϪͺϼͼ Ϸ·ϲͼϐϲͺϪͺϿͼͺϫͺͺϐϹͿϫ;ϤͶͼϒϪͼ,ͺϤϪ·ͽϥͶͼϒϪͼ ϪϹʹϐͼͽʹϹͱϹͼͺϹϽϪʹͼϟϞϟϹͿϪͼͺϫϟϗϷϹϹϹϹ
Before proceeding, I would like to ask Members, witnesses, and visitors to put their cellphones and other electronic devices on silent mode, please.	ለቦ⊲ዾዾኈኊቦኈኇናበኈኇ ኁb∆ኁdᢣዾለዸጚ ጮd፝ዸ፞ ርኖኆኇ፞ናጋና ዾዻታፚ፞ኈጋኇ ዾኁ፞፟፞፞ዾዾበናዼ፞ኇኯ፞ ኁ፟፟፟፟፟፟፟፟፟レ፝ናብኇኇዀኇኇዀኇኇ
I would like to formally welcome everyone present to this meeting of the Legislative Assembly's Standing Committee on Oversight of Government Operations and Public Accounts. We are meeting today on the occasion of our Committee's hearing on the 2012-13 Annual Report and the 2014-18 Corporate Plan of the Qulliq Energy Corporation.	ርኛዎኈሁ ጋ፝፝ኈሁሥበ<<ነሃ Δጛ፝፞፝፝፝፝ፚ፝ኯ ኯበዸኯናዸ ሁጄሬካው ፈውናበኈ፝፝፝፝፝፝፝፝ኯ፟፝፝፝፝ኯ፟ የ፟፟ዹዾ፟፝፝፝፝፝ዾኯኯ፟ንዖበልσ፝ዮዮኇ ክበዸኯናዸና ዾ፝ኇ፝ ርዸኇ፞ፘ፝፟፝፝፝፝፝፝፝፝፝፝፝ ሪናናጋር ለነተበዮኇፋን ጋባያ 2012-13 ፈናናሀርቪኈንውሰና ኦምቴና ፈዛሬን 2014-Γ 2018- ሩ ፈውበቦንውኆ ነፅና ተፅ፝ኇ
I would like to first introduce my Committee colleagues:	⊳ძ⊲ౕౕ⊎≫Ϛ ᲮᲘL≻ናᡄʹᡶᠨ⁵ᲮՈ⁵Ხ։
Tony Akoak, Member for Gjoa Haven; Pat Angnakak, Member for Niaqunnguu; Joe Enook, Member for Tununiq; David Joanasie, Member for South Baffin; Steve Mapsalak, Member for Aivilik; Simeon Mikkungwak, Member for Baker Lake; Samuel Nuqingaq, Member for Uqqummiut; Allan Rumbolt, Member for Hudson Bay; Alexander Sammurtok, Member for Rankin Inlet South; Joe Savikataaq, Member for Arviat South; and Unfortunately Mr. Isaac Shooyook, Member for Quttiktuq, is not able to attend these proceedings.	CÞσ 〈dd4 [®] , Þ [®] / [®]) ^L L ^c LcucÞ [®] N; 〈 ^c 4 [®] ab ^{®®} , Δ ⁶ b ₂ Δ ^c σ4 ⁶ d [®] U ^L LcucÞ [®] N; 〈 ΔΔ ^b , ϽΔσ ^c J ^L LcucÞ [®] N; CΔΔ ^c 44a ₂ /, ⁶ PP [®] C ² , σΓ4Δ ^c LcucÞ [®] N; /Π ^P L ⁴ L ^c , 4ΔΔc ^L J ^c LcucÞ [®] N; /ΓP ^e ΓP [®] U ⁴ [®] , ⁶ bLσ ^c O4 ^L J ^c LcucÞ [®] N; \FF ^e Δ ⁶ P [®] U ⁸ , ⁶ bLσ ^c O4 ^L J ^c LcucÞ [®] N; (^L C ^b C ² D ² ⁴ , ⁶ b ² Cuc ² ⁸ ²); (^L C ^b C ² D ² ⁴ , ⁶ b ² Cu ² C ² D ²); (^L CucP ⁸ N; (¹ \ΔbC ⁶ , 4 [®] A ⁴ ^c σΓ4Δ ^c LcucP ⁸ N; 4 ^L L LC ⁴ Δ ⁶)L ₂ ^{4[®]} 4Δ ⁴ P ¹ A ^{4[®]} CL ⁴ C ⁸ ⁶ N ^L C ⁴ C ⁴ N ² N ⁴ L ²
Today's hearing constitutes the first time	ᢄ᠂ᠫ᠋᠘᠘ᠶᢋ᠐᠈᠋ᡷᡄ᠋᠅ᠸ᠘

that the Qulliq Energy Corporation has been asked to publicly account to elected MLAs in detail for its proposed expenditures and activities.	Ċჼdዻ ፞፞፞፞፞፞፞፞፞፞፞፞፞ ፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟
As one of Nunavut's major Crown corporations, the Qulliq Energy Corporation plays a significant role in our territory's economy and the day-to-day lives of our constituents.	ᢗᡃᢆᢐᡰᡆ᠂ᢅᡆᡃ᠆ᢛᡃᡆ᠋ᡗ᠂ᡧᡃ᠋ᠫ᠘᠋᠋᠋ᡦ᠇᠋ᡠᡄ᠋ᡅᡃ᠋ᠫ ᠕ᡄ᠋᠋ᠧᠦ᠋ᡃᢐᡃᡓᠬᡝ᠊ᠴ᠂ᠴᡆᢩᢟ᠂᠘ᠴ᠍᠍ᢦᠦ ᠋᠄ᡃ᠋ᡋᢂᡄ᠋᠋᠋ᡬ᠅ᢣᢂᡥᠬᢪᠴ᠋ᡩ᠂ᡩ᠑᠘᠋᠋ᡦᢑ᠋ᡠᡄ᠋ᠺᡃ᠋᠘ᠺ
QEC's current corporate plan anticipates that it will raise over \$135 million in revenue during the 2014-15 fiscal year and spend over \$113 million on fuel and other operating expenses. The Qulliq Energy Corporation has approximately 200 positions in Nunavut's 25 communities.	'ፅ'ლካሪ' Լ՞ഘ <ናዉኦበጐቦና σኪኦቦኑንቴንቅንና ርĹσ \$135 ୮ሮላ° ኦጐሀርਂσ ዸ፟፞ዹኦንድኦናσላናሪቦና ጋበ. 2014-15 ላናናህላσ ላዛሬ \$113 ୮ሮላምና ላጋናσላጭጋቦና ጋበ ኦጭሪላጋዮ ወና ላለጐቦ ወና ጋ ላኦሬናበንፈበወና. ናፅናሮካሪና 200-ምና ΔጭbዉΔታጭበሮና ወቂዎና 25-ም ወቂሮናዕበጐቦዮም.
However, the Qulliq Energy Corporation differs from the government's departments and other public agencies in that its annual budget is not appropriated by the Legislative Assembly through the main estimates and capital estimates approval process.	ϹΔLΔ ^ϧ ϷϿϤ [;] ϷϺʹϿͿʹϭʹϲϻϭϤϤϔϷϦϞϷϞϷϓϘ Ⴑ≪LϧϤͼͶϲϲϪϞͶͼϭϤϟϧϹͼϭ·Ͽ ͶϹͼϞϳͼͶϹϷϞϹϟϭͼϤ;ϷϛϤϹϹϳͼͱϟϷϢͼ ϤϽϨϳϾϤͼͽϽ;ϥͶϧϲͼϹϲϷͼͶͶϳͼϷϲϛϧϲͳϹ ϷϿϷϟ;ϥͶϧϲͶϿͼϤϷϽ;ͼϿϨͶϧϲϹϿ ϤͽϹϷ;ϥϒϧϾϭ
Nonetheless, as our territory's publicly owned utility, it is incumbent on the corporation to account to Nunavummiut through the elected Members of the Legislative Assembly on its plans and performance.	ርΔLΔჼႦჂ┥ჼჼႶჼჂႮ ႱペႾჼႫჼውና ႭჼႺჾႭႸႦჼႦႠႦჼჂႶ, ႠႯჼჃჃ ჼႫჼႠჼჅ ውႭႴჼჅ LጋΔჼႱႸႭႠჼ ჃჼჼჃႶႶႸႦჂႶ ႱႠႱႠႦჼჼႶჼ ჾჇჃჼჼႠႦჄႾႵ ለჼႵႶႶჼჂႶჼ <ჼႭႦႶჼႶჼ ჼႦჂႭჼ<ჼႠჃႫჼႶჼჂ.
Consequently, today's hearing will provide an opportunity for Members of the Standing Committee to address a number of important themes and issues that have emerged concerning the Qulliq Energy Corporation's operations. These include:	ϹΔLΔ ^e σ ^{&} ႱϿ ^c Ϸ ^c ϿΓ ἀͺe ^e σ [®] bσϤ [®] ϽͿ ^c bΛLϷϚϳͺʹϞͿ [®] ϷϹϷϟ ^c Λ ^s ϟϤσ ^c σ ^c ϲϷΛ ^s Ϸ2 ^e ασϤ ^s LC Δ/ϳͺϳΛΓͰΓ ^e σ ^c Ͽ Λ ^s ϟΛΓ ^c ϿΓ ^c ^s d ^c c ^b d ^c ϤϷͺϲ ^s ϟΠ ^{&} Γ ^c . Ϸdσ ^{&} Ⴑ Δͺͼ ^s Ϸ ^s Ϸ/ϷΛϿ ^c :
• The governance framework for the Qulliq Energy Corporation. As a territorial corporation, QEC operates under a complex governance framework. Today's hearing will allow Members to explore the strengths and weaknesses of	 نو'- او حالی ال ال

the current accountability relationship between QEC's management, its board of directors, the Minister responsible for the Qulliq Energy Corporation, the Public Agencies Council, the Financial Management Board, and the Legislative Assembly itself.

- The transparency and timeliness of public reporting of QEC's contracting, procurement and leasing activities. An annual report on QEC's contracting, procurement and leasing activities has not been tabled in the Legislative Assembly since February of 2011, over three years ago.
- The application of the government's NNI Policy to QEC's contracting, procurement and leasing activities. Although QEC spends tens of millions of dollars each year on goods and services, the issue of whether the government's NNI Policy does or should apply to QEC remains outstanding.
- QEC's capital planning process. In the response to its 2013-14 ministerial letter of expectation, the Qulliq Energy Corporation indicated that although "there is an immediate need to replace 17 power plants in the next decade," it also indicated that "the limited customer base in Nunavut cannot bear this capital cost on its own." The corporation's 2012-13 annual report indicated that it was "in the process of securing additional borrowing of \$74.0 million to fund capital expenditures over a three-year period from 2013 to 2015."
- QEC's next steps in preparing for phase 2 of its general rate application. QEC's current corporate plan indicates that one of its priorities for the 2016-17 fiscal year is to "perform Phase II of the

ሀペĽၿኇ በΓናਰበጐቦኈຼຼຼ ይበደትና ዸ፞፞ዹዾ፟ኯጚኊ፞ ይበደትኈቦና ላዛሬጔ ደርሁሮዾናልካ.

- ĊԽd
 CԽbbdatb
 Powbia
 Powbia
 CWbdatb
 Powbia
 CWbdatb
 C

 ፡ 'ፅ՟ლካኖ ለ፫ኪላኪơላ፣୮ኦጐቦ ጋኮሮላ ላጋሮኈበኁጋህ ላቦናጋኪላዖሰና ኦ፡Ľኈዕበഛ ላ፡L ቪዮዉ <ናዉኦበጐቦና ኦናቴኈፖLኆ 2016-17 ላናናህኈሁσ ጋኮሮላσ ናዖΓናንዉቦላዖLσላኁጋበ ላቦናጋኪላዖሰና ጋንፖናኦበጐቦዮσ

General Rate Application that provides several cost of service study options and establishes appropriate rates classes."	ᡃ᠋ᡃ᠋ᡋ᠋᠌ᢄᢣ᠅ᢗ᠌ᠺ᠋ᠴ᠋ᢉ᠈ᡩᡅ᠋ᠴ᠄ᡃ᠖ᠴ᠋᠅᠙ᠴᢄᢥ᠅ᢕ ᠘ᡄᡩ᠌᠌ᢓᡣ᠋᠅ᡥ᠘᠅᠖ᠴ᠅᠔᠋᠅᠙᠘᠆᠅ᢕᡗ
• Also the relationship between QEC and the Government of Nunavut's Energy Secretariat, including QEC's role in implementing the government's energy strategy, administrating the Affordable Energy Fund, decreasing reliance on fossil fuels, and moving forward towards greater use of alternative energy sources, including hydroelectric and wind power.	 ・
• QEC's success in clarifying responsibility for environmental clean- up liabilities involving sites and infrastructure that were inherited from the federal Northern Canada Power Commission.	 ናժ՟ლժ^c ႭჂႭႭჼჾჄናႶჃჇႾ、ჃႳႶႠ
In keeping with parliamentary practice, the Standing Committee anticipates reporting its findings and recommendations to the Legislative Assembly during the upcoming fall sitting. Under Rule 91(5) of the Rules of the Legislative Assembly, the government will be required to table a formal response to our report within 120 days of its presentation.	4'Lఎ
I would like to quickly address some housekeeping matters. For the benefit of our recording system, I would ask witnesses to wait until I invite you to proceed before activating your microphone, and I would ask witnesses to always go through the Chair when responding to Members' questions and comments.	Þd쇠
I would also note that Members of the Standing Committee have a number of reports and documents in their possession for use during this hearing. All of these items are in the public domain. However,	ላ፡L೨

for ease of reference when posing questions to witnesses, I would ask my colleagues to be precise when citing specific pages or sections of the documents to which they are referring.	᠊᠋᠋ᠳᡄ᠋ᢂ᠄ᡃᡉᠮᢗᢨᠦᡏ᠋ᡃ᠋ᠬᢀ᠋ᡔ᠘᠋ᡄᠴ᠒ᠮᠴ ᠘ᡃ᠕᠋᠋᠋᠋᠋ᢤᡳ᠋᠆᠘ᡩᢕᡧᡠᡃ᠋᠘᠅᠋ᢩ᠘᠅᠋ᢩ᠘᠅᠘᠅᠘᠁
With that, I again welcome everyone to our hearing and invite the Qulliq Energy Corporation's lead witness to make his opening statement. Thank you. Mr. Ma.	ᡬ᠋°ᡆᢂ᠋᠅᠘᠊᠌ᠫᢩ᠋᠉᠋ᢆᢣᡄ᠋ᠨ᠂ᢅᡆᡃ᠆᠆ᡃᡆ ᢄ᠆᠘᠉ᡆ᠋᠆ᡘ᠉ᡃᡆᡄ᠋᠈ᡷᢐᢑ᠖᠋᠉ᠸ᠅᠕᠅ᠸ ᠘᠋᠘᠉ᢣ᠋᠂ᡆ᠆ᠬ᠊ᡧ᠄᠂ᡆᡃᢞ᠌ᡅ᠋᠋ᢪᡃ, ᠋᠋᠆᠋ᡃᠧ᠘
Mr. Ma : Thank you, Mr. Chairman. Good morning, Mr. Chairman and Members. I would like to begin by echoing the comments made by Member Angnakak in the Standing Committee's news release shortly after Labour Day. It is important that Members have the opportunity to scrutinize the spending of public agencies, ask questions regarding corporate priorities of those public agencies, and to obtain an understanding of what has been achieved by those public agencies. This includes the Qulliq Energy Corporation, which, to date, has not had the opportunity to appear in this House.	ί (ϽϞϷϭϚ): ͽϭϧϫͼϳͼ ΔͼϒϭϷϲͼ. Ϸͼͼͼ ΔͼϒϭϷϲͼ, ϲϲϲϷͼήͼ Ληαρηηκιέ ϳ ͼϭ ϲϲϷηηϲϷͼη ϭͽͼϷͽ ͼ ͼϲϷηηϲϷͼϒϲ ͼ ϷʹϿͼ Ϸ ʹ ͻ ͼ
In years gone by, there have been questions raised both in this Assembly and in the general public about spending by the corporation and its business practices. Some of the decisions made by the corporation may have been the right choices. Conversely, there may have been bad choices too. Without the ability to ask questions of the corporation in this House and to hold the corporation to account, there has been speculation on the part of the general public and likely Members too on the corporation's conduct.	ϤʹϚʹϤϭϤϭϤͽϞͰͺͰϭϤΛͽϤϽϹϷϷʹϲϿͼ CL°a LcucϷͽϽͽϲϤͰLͻ CͼϷϷϤϿͼυ ͼϷͽ ϷaϷϞͼ ϤϽͼϲϷͼϲϤͼϿϲ. Δϲʹϲ ΔϲϷϲ ΔϲϤϲϷϲϞϷϲ ϤϤ>ἀ,ϞϐϐϿϲ, Δ, ϲϲϯϲ Culͼͽϲϧλͼ ϤϤ>ἀ,ϞϐϐϿϲ, Δ, ϲϲϯϲ CulͼͽϲϷϲͼ ΔϲϤϲϷϲϷϲ Δϲ϶ϭϲϷϲͼ Δνω Δνω Δνω Δνω Δνω Δνω Δνω Δνω Δνω Δνω
Standing Committee appearances provide a forum for witnesses to clarify matters of interest and for Standing Committees to make recommendations to improve the performance of government entities.	bΛLኦႱናႱᡄና ব‰dΛՐኦϷͻΛϧ ϞឹឹዮͼϭϛͻϹͻ ϹͼͿϥ ϧδͽͿͻϷϲͿϚͼ ϭϿͼ ϹϹͼͿϭͺϧϹϫϳͻϽϹϫϷϲϫ ϭϽϲͼͿϫϲϷϨͼϭͽͺͻͶͽͺϒϷϒϭͼϲͼϭϥͱϹ Ⴑ≪ϹͼϤϚͶϹͼϤϽͼϲϲϽϫϤϧϲϲ

Having been a past board member of public agencies, such as Nunavut Arctic College and the Labour Standards Board, I understand the importance of accountability, transparency, and integrity. These are important cornerstones in the public's faith in the Government of Nunavut's ability to make sound financial decisions and that of its public agencies.	b∩LኦϷˤᲮᢗϷィĽჂ∿Ⴑ ἰʹ·ͻ ϿႭϘͳ ィᡄᠺᠫჼᡪᡪᡲልና ϤᡃLͻ ΔჼჼႦႭΔ;ჼϽϲͺϭ·⅃Ϛ LႠႱϭჼჼ ჼ₽ΓჼႨϟና b∩LϞʹՐ՞Ͽና. LϽΔʹϞႱናႶϤʹϭʹϐ ィーϚႶϤʹϭ΅ ϳʹͼʹϧϧϷ;ͼϭϭ·ͻ Λ;ϞϤϚϳϿϚ ႱϘĽჼďͽϲ ϷϪϷ;ჼϺͿϚ ΔィĽϲϷϨϹ;ϷϒͼϲϚႶϤʹϭϤ·LϹ.
In the corporation's vision statement, we expressly state that "we operate as an enterprise with transparency, accountability, and integrity." It is my responsibility as president of the corporation to lead by example and uphold this vision statement.	ϤᡃLϿ ʹϐʹϹ·ϭϤʹ Ϲϐʹʹϫʹʹ·ϢϤʹͽϹʹϒϹ ϷʹϐʹͼϟͺͰͺϥ ՈΓϷʹϿϹ ϤϷϲͺϚՈϟͰϟͿϚ LϽΔʹ·ႱϿϹ ʹϧϹͼϧϷϿϹ ϟϲͼϚͶϤʹϭ·ΓϿ Ͽʹ··ႱϐʹϐʹϿϹ, ʹϐʹϲ·ͼϐʹϼͼ Ϥʹ·ႱϟʹͼϸϲϧϷϚϿʹ·Ⴑ Ͷ;ϷϞϚͼʹϾͽϹϹϷϟϹϿʹ·Ⴑ ϤϞϟΓϲʹ·Ͽʹ·Ⴑ ϟϿͼϐϭϾʹͼʹͶϷϭϭʹϚϿʹ·Ⴑ ϤͰϹϿ Ϲͼϐϭʹ·Ⴑ ϹϐʹʹϼϾϹϷʹ·ϢϤʹͽϽΓͼ LPLՈͼϽϿʹ·Ⴑ.
The public and Members in this House must have confidence that public funds or, in the case of the corporation, customers' monies are spent prudently. They must also know that government entities are managed properly and that benefits have been properly approved before being conferred to employees of government entities or others.	ርጭስቴ ሬ ድራሮ የምስጉ ድንጭ መንጭ የድና የሬጉ የወቅት የመንጭ የመንጭ የመንጭ የመንጭ የመንጭ የመንድ የመንጭ የመንሙ የመን
I welcome this opportunity to appear in front of the Standing Committee to discuss all aspects of the corporation's activities. Like any government entity, we have not been perfect, but we are working on improving our deficiencies.	bበLትናረና ፟፟፝፝፝፞፝፝፝፝ኯ፝፝፝፝፝፝፝፝፝፝ ፞፞፞፝፞፝፝፟ኯ፝፝፝ኇ፞፟፝፝፝፝፝ኇኯ፝ኯኯኯኯኯኯኯኯኯኯኯኯኯ ለ፝ኇ፟፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝ ኇ፟ኇዾ፝፟፝፝፝ኯ፝ኯኯኯኯኯኯኯኯኯኯኯኯኯኯ ይኯኯኯኯኯኯኯኯኯኯኯኯኯኯ ፟ ኇዀዀኯኯኯኯኯ ፟ ይኯኯኯኯኯኯኯኯኯኯኯ ይኯኯኯኯ ይኯኯኯኯ ይኯኯኯኯ ይኯኯኯኯ ይ
The corporation, as a government entity, is relatively small in size, with about 200 employees, and has annual operating revenues of \$133 million.	୮ዮጚ፞ጚሇ ርĹσ 200-ም Δኈ፟፟፟፟፟፟፟፟፟፟፟፟ፚዾኯኯ፟ኯ፝ዀዀኯኯ ዻዾዹናበኦጚበቓና ዸ፞፞ዹዾታኈ ፚኯኈ፝፝፞፟፝፝፝፝፞፝፞፞ፚጚኯ፟፟ ୮፫ዻኈ፟፝፝፝፝፝፝፞፝፝፝፞ጚ
I'll just get off my opening comments slightly here.	▷᠋᠋ᡃ᠋ᡋᢂ᠆᠕᠋᠋ᢆ᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆
Mr. Chairman, the Chairman indicated that it was \$135 million. There's a bit of a difference between how the URRC accounts our revenue and how we actually do it for	\$135 ୮୯ଏ୬ଟେ [ୢ] ୭୦୦୫୦୦୫ ୦୦୬୯୭୫୦୦୬୫୦୦ ଏ୦୦୧୦୬୯୦୦ ୨୦୬୯୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦୦
	᠆ᡘᡃᢛ᠋᠋ᢪᢣ᠋᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆

public statement purposes, so that's why there's a slight difference of \$2 million, if people are wondering.	ርΔL°ዉ \$2 ୮፫ኆ°ሙ ላኦሶጐቦናጋናਰበඌ.
However, the corporation has a daily impact on the lives of Nunavummiut. It is for this reason that it is important for both Members and the general public to understand what it takes for the corporation to fulfill its mission statement, which is to provide safe, reliable, and efficient electricity and plan long-term affordable energy for Nunavummiut.	ϹΔLΔ ⁶ bϿϤ ⁵⁶ ΠʹϿͿ ϤʹϽΔσʹϧϧϾϹͼϽͿͼ ϧϷϹϳͼ ΔϿϞΠͰϷͰϭͼ ϷϭͽͰϹ ϤͰϽ ϽͰϞϤϤϤͽͽϿϽϲ ϤϤ>ϔͰͽͼ Ͻ;Ϥ·Ϲͼ ϤϽϽͼϿϷϿͼ ϤϧϽϿϤͼϧϲͻͿϲ Ϸ;ͳͼϤϤ;ϷϧϤϲϿͼ Ͽ;ϲͷϫͽϲ
Mr. Chairman, this concludes my opening comments. I would be pleased to answer questions that Members may have. Thank you.	ርL›ኦ LጋΔኈ፞፝፝፝፝፝ኯ፞፝፝ᢣ፞ጚ∩৽b,
Chairman : Thank you, Mr. Ma. As we don't really have a structure as we're following two concurrent documents at the same time I'm going to go directly into questions. We'll start off with Mr. Enook.	Δ•/ペϷϹ· • (ጋኣኦ•dና): ·d৮°ዺ广፞፦ Γ·Ϲ ͺͺ ͺͺ ͺͺ ͺ ϤϹϷ·Ⴖ•d° ΛϲϲͺϤʹϷϚ·Ϲ Ϲ·ϷϥϤ ϤΛ·ͽϥႶͱϧͺͿͼ ኣԵϷՈՐσͺϤʹͽϹϿ·ͺ Γ·Ϲ Δͺϼ·.
Mr. Enook (interpretation): Thank you, Mr. Chairman. Good morning, people of Nunavut. Good morning and welcome to our proceedings. Welcome, Mr. Ma. I have a question on your opening comments. With the Qulliq Energy Corporation, we were not happy at some times and asked various questions regarding the operations of the Qulliq Energy Corporation. There were even talks about mismanagement at one point.	Δ.Δ. ^Φ : ⁵ d> ⁵ Δ ⁵ d ⁵ Δ ⁵ d ⁶ Δ ⁵ d ⁶ Δ ⁵ d ⁷ D ⁶ Δ ⁵ d ⁷ d ⁵ D ⁶ Δ ⁵ d ⁷ d ⁵ D ⁶ Δ ⁵ d ⁷ D ⁶ Δ ⁵ d ⁷ D ⁶ D ⁶ D ⁶ D ⁷ D ⁷ D ⁶ D ⁶ D ⁷ D ⁷ D ⁶ D ⁶ D ⁷
My question, Mr. Chairman, and I do know that you have just been appointed recently: what was the hardest issue that you had to deal with since you were appointed to the president's position with the Qulliq Energy Corporation? Thank you, Mr. Chairman.	ϷΓʹ·Ⴑϲ ϤΛͺͺϞͺͰͺϞʹ·Ⴑͺ ʹͽϷϷͰͺႱͺͻϤʹͽϽʹ·Ⴑ ʹዋϲͺΓϨͺͺͽ ϹΔϷϭ·ϽՈϚ Ոͺϲ·ϧϷϚϹʹ·ϭ·ϭϳႱልϚ Ϸϟ ϤϷϟϨʹ·ϼͺ·ϐͼʹ·ϿͿϟϛϚͼϚ ϷʹͺͻͳͺͿϚ ͶϷʹͺͻͿ ϹΔͺͺͼʹϧͺϹϪϤʹ·ϧͺͶϲ;ϷͽϲϲϷʹͽϹʹϷʹʹϿͳͿϚ ͶϷʹͺͻͺͿͺϷϟͺϪϧͺϥϽϲͺʹϞͿϟͺϛϲʹͼͺϚ ΔϷϟͺϨϷϹʹͼ.
Chairman: Thank you. Mr. Ma.	Δ•/ペÞርኈ (ጋኣ፞ት [ۣ] ሪና): 'dᢣ [ᢩ] ᠳᡄᡤᡃ. ୮ ^៶ Ϲ Ĺ.
Mr. Ma: Thank you, Mr. Chairman.	<u>ἰ (ጋኣሎሪና): ናሪታዲርኮ ፊኮረ ሞኦር፣</u> ፲ላር ፊው

Member Enook asked a good question, so I'm going to give him two answers because I think they're kind of the hardest thing or there are probably two things I had to deal with right away.	⊲∧™dĊ ⊲∧™d∩ખᢣᠺ∩⊲ૡ૽ઞၬLϚ, Lဢ۵Ლ∿ႱͻͿჼႦ∆ ₽₽Ր⊲℉σ⊲ና⋫ਰ ∆ᡄ∿Ⴑና.
One was when I was appointed, we were just starting the general rate application process and that's important for the corporation in terms of its revenue. That was a bit of a challenge to get up to speed and move that process along.	በ ^ϧ dϤჼ ^ϧ ϹϷႱͰͺϤϷϓͻͺϤϨͶϭ· ʹϷΓʹϿϫ៸ϷϷͶΓΓϤϲϷʹͽϟͰႱ·ϹͺϷʹϫϷϟ Δ;ͽϚʹϲʹϤϞʹͺΛϞϞͶΓ·ͺͻΓ·ͺͺϹʹ·ϫ Λϧ·ϭʹ·ϒϷϷͶΓϲϷʹͽϟͰϞʹͽͺϹΔʹ;ϟͰϭ ͶͽͿϤʹͽϹϷႱͰ.
I think the second thing is changing the way that we do business as a corporation, not to say that we were doing things badly, but I think there's room for improvement. I think that I have been there for about nine months now. I think that in those nine months, we have made progress and made the most improvements.	⊲ద<<∿ు ⊲Þ౬్౧ినిగినిగినిళ్ 'రి్ఊరీ'ుC. ద౬ి Λ≥ిగ్రారాకదిగ్రాలు Ρినిధా Λెం⊥దింక్రి౬ెంకె 9-ు Cోంβ౨్ C∆bở౯్కె Λోర్కిని
Badly or good, I've had three different departments to manage and the one thing I could say as a deputy head is that after you have been there for a while, maybe it's just time to move on and do other things because you get a fresh look and this fresh blood. Hopefully I bring some fresh blood into the corporation in terms of how we do some things. Thank you, Mr. Chairman.	ር ^ኈ ፝ዾዾናክኦበ፦፝ጏጏୄ ^ヘ ፟ሁ፟፝፞፞፞፞ፘቝ፝፝፝ሁዼ ለ፫ሲ [®] ልኊቦ ^ኈ ውና ፚ፫፝፝፝፝ዸጊዜር ርΔb፞፞፞፞፞ፘ፟ኯ፝፝፞፞፞፝ዾዾዀኯ፝፞፞ጏ፝፝ ፈጘኊቦ ^ኈ ውና ውካበ፟፟፟፝፝ኯ፟፝ዸ፝ጜ ፈኯኯ ርትዾናኩርሩርር ፈጘዻውና ውካበዀ _፝ ጋσ. ናዕት ^ኈ ኳ୮ Δ ትጞ«ኦርዀ.
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	∆⊳୵≪⊳⊂ ⊷ (ϽϞͻϷϭϲ): ·ϭϭϧͼႭϹϧ. Ϲ _ϒ ⊲ _ϭ ϭϼ _{ϩϷ}
Ms. Angnakak : Thank you, Mr. Chairman. I didn't expect to get here so quick. Welcome, Mr. Ma, to the House.	Ϥͽͼϧͼ (ϽϞϞͽϭ;;ͺͼϭϧͼϫϲϳͼ ΔͽϟͼϷϲͼ». ͼϼϲϹϥϿͼ ͶϷϷͶͼͼϹͺϽͼͽυϟϲͼͺϹ;Ϲͺͺ
I think that with my line of questioning, I'm going to go more into the governance of things just to have a brief discussion about that. Perhaps to start off, what guidelines does the board of directors follow to ensure that the public interests and needs are being met? Thank you, Mr. Chairman.	ĊჼdϤ ϤΛჼჼႻႶჁႵႱჾჃჼჼႠჼႦ ጳϷϲႽႶჼႵႶჲႽ ჂႺჼႱჾჃჼႦჂჼ. ϷჼႦϷϟႭჃჼႵႦႭჼႭჼჂႶჼ ĊჼႻჃ ΔჼႱჼႦ ለႶႯჇႶႶჂႶჼ ႠႱჼႻჃ ჼႦຉႭႽჂႫჼ ႱႻႱჼႦჼჼ<ჼ ႦႶႱჂႦႵჼ? ႠჼჼႦჼႻჃ ჂჂჇႱჂჼႶჼ ለႵႱჂჼႶჼჂ ჃႦႱႱႶჂႦჼႶჃჼႻჼჂႶჼ. ჼႻჂჼႭႠჼ

Chairman: Thank you. Mr. Ma.	Δ•/ペÞርኈ (ጋኣኦኦሪና): ናሪታ°உ广ኑ. ୮ ^៶ ር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I think that the appointment of my new board members recently by the Minister and one of the remaining members, Mr. George Hickes Sr., I think, are good moves.	ڶ (ጋኣኦካሪና): የਰታବ୍ଦ୮୭ ΔካረペϷሮናም. Δዛሬናው ሮካਰ በካਰਕጭርውናውናና ውበደትርኣዎና ወሮኖ, ልсግቦና ርΔካਰਕ לפז ዘል፦ פיטלייליי, ጋኣዖ୮ዹናበልምጋና.
I think that it's important to have board members who are from the territory or know the territory. Some of our current board members reside elsewhere, but they have certainly lived in the north and understand the conditions here in Nunavut. First and foremost, I think it's important to have an understanding and they are certainly dedicated to it because it impacts them as well, not to say that the previous board was not mindful of that. I think it's just different when you hear and you know what's going on. I think you're more aware of things and I think that certainly helps.	bበLჼb൨ላჼb՟ᡄ൨ናጋሆ ഛୁ୭୮°∿Ⴑჼჼንና. ∆ഺጐቦና bበLንዎና ላፖናስቴው ഛୁናክኒር ഛୁ୭ና ፖርርው. ഛୁ୭୮ LᲚᲡጋቦና የbഛଦିଟኪንዮና ርካላላ ፖናካላል፣ትፖኒርባላኪላናክናናር ላኮጋሏውናክተዦኒር ርՃካሪምህ የህውናበኄው bበLኦና ኦናክኦፖሲ՞∿ቦርካክ ርՃԼኄፈՃኄማናናጔቦና የፖላው ላንኦሶህዮጵናክናርካኒር bበLኦና.
The board itself, to answer your question more directly, has a number of board of governance policies. We're actually going to Cambridge Bay next week. We will leave here Monday and we're going to expand upon those board of governance policies. In fact, there are two consecutive workshops that we will have in Cambridge Bay. The first part for three days would deal with board of governance and I think that that would really help the board come together as a board and as a team.	ԵΛΕ, Ε΄
The one thing that I would say that's a little bit different in this retreat, if you will, is that we will have the senior management team as well there. I think it's important that the board and the staff understand the respective roles and learn to work with each other and have that There's an English word, I think, synergy. I think we need to have that and I think we're starting to build that.	ይበLݢ፡ ርLካdϤ ሥካዕ∆ጭሥበላ፣Ⴆ፡ርሊላ፣Ⴆዛር ለলሊላካካዮምው ∆ሮዮσላሥὰ ይበLበ՟ጔቦ ርΔL°ዉ ለ≪ናলবσኄኬ∾<ናলবল™ጋJና.

The second part of the board retreat will be work on strategic planning. I'm sure that there will be questions today, but the current strategic plan expires this current fiscal year, so we need to start planning for the next three years. I think that there are some things in place, but certainly there is room for improvement. Thank you, Mr. Chairman.	ϤᡃĹጔናርኦኈ ለኄዕር, ዕበLኦഛ ዕበLσላኈጋና ዩቦLጶበረLኌበሶ. Ϸ՟ኌΓ ጳለኈዕርኦσላኈጋኈኣኦቲካኌላኈ, ዮረላσ ▷<ኌኈሁሏኦኦበቦታፇ° ፚረኆዮσላዛኒና <°ዉኦበቦታፇና ጳናናታና ለኈሁረና ሏኌላσ. ርΔነዕላ ላጋኈርኦሮኈ<ር, ձ, ለኦረቦላዖ°ዉናፎናርዮσላኈጋኈ ለልኦኣፇና. ኄປንኖዉቮ፦ Δνረ«ኦርኈ.
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	Δﻪ/≪ϷϹ· Ϸ(ϽϞͻϷϭϲ)։ ·ϭͿϞ°Ⴍ广Ϸ. Γ៶ ⊲∿ႭႱናϷ.
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for the good answer. What strategy or strategic direction has the board of directors of QEC laid out to ensure efficiency and effective operations? I know you just mentioned that you're going to be going through a workshop to determine maybe what some of these strategic directions should be, but do you have something in your mind already in which direction the Qulliq Energy Corporation should be going? Thank you, Mr. Chairman.	ኆጐ៤ь ^ጭ (ጋ፟፟፟፝፝፝ ¹ , ኦሳታ ሬር ኦ ሪካ ላይር ኦ ነ ሳታ ሬር ኦር ኦ የኦሪል ኦ ነ ኦ ወሪ ን ሪካ ኦሬ ኃ ኦ ሪ ሪ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ
Chairman: Thank you. Mr. Ma	ፚቀ/≪Þርጭ (ጋኣኦበJና): ^ና d۶°ዺ广፞፟፟፟፟፟፟ . ୮ ^៶ ር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. So in the current strategic plan the first goal is to approve overall operating efficiency and the effect of the delivery of energy through and have engineering and operating practices. So what does that mean? Its fine to say all that, so what we are essentially trying to do is examine the ways to utilize the existing costs better so we have better fuel efficiency, look at different models as we look to upgrade or replace plants, maybe different types of engines, different ways of doing things. We are also looking affordable energy that and I am sure there will be questions around that as well.	ί (ϽϞϞΛͿϚ): ϭͿϧͽϫϳͼ, ϪϞϨϘϹʹͼ. ϹϠϨϭ Ϸ<ϿʹϧϧΔϞϷͶϭͼ <ϚͽϷΛͶϭϥͼϹͶͼϭ ϒͽ·ϲʹͼ;Ͼ ϹΔͼͽ Ϸ<ϿʹϧϧΔϟϷͶͶϭϥͼϹͽͼ ϤϷϲϭϫϧͽͼ ϤϽͶͼϲͶϥϭϥͻϿͼ ϤͰϹϿϲϹϷͼ ϭϷϲͼϫϧͽͼ ϤϽͶͼϲͶϥϭϥͻϿͼ ϤϷϲϭϫϧͼ ϤϽͼϹͼ ϤϿͼϹͼϔϲ Ϥͻͼ Δͻͼ Δε Δ ά γ δ ά γ δ α ά γ δ α α α α α α α α α α α α α α α α α α
So, it's the whole program from start to	ᢄ᠘ᡃ᠋ᢀᡏ᠕᠂ᠺ᠆᠆᠘ᢞᡄᠴ᠋᠕᠆᠆᠘᠂᠘

finish from the time we take generator set to the time we actually retire the generator set. All the things we can do in there like preventative maintenance, regular preventive maintenance, all those types of things. I know right now, we've have had a number of discussions with a number of suppliers, we may change the way we do some things, we are looking at different ways, early days, but I think we are open to some different things then maybe what we have done in the past. Thank you, Mr. Chairman	ርΔካላ ርĽካሪላ ለলኪኆ፝፝፝፝፝፝፝፝፝፝፝ ሲካቪዮ ሮጅና ርጅና አፍርማ ላይናው ለሮፕማስትር ላን የትርም የትርር ርሻሳ ለሮኒያ የምምምምምምምምምምምምምምምምምምምምምምምምምምምምምምምምምምምም
Chairman : Thank you, Mr. Ma. Ms. Angnakak	Δ•/《Þርጭ (ጋኣትበJና): የਰੋਂੇੇ ሪካት ይሮቅ. Γ'C Ĺ. Γ' ব °αδ° ⁶ .
Ms. Angnakak : Thank you, Mr. Chairman. Earlier my colleague asked you the question what has been one of your biggest challenges. I know you are a very intelligent man Mr. Ma, but dealing with these kinds of areas must be new to you. Has that been another challenge that you have had to overcome? Thank you, Mr. Chairman	Ϥʹ·ͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺ
Chairman: Thank you, Mr. Ma.	Δ•୵≪⊳ር ጭ (ጋኣ̀ኦ∩Jና): የਰኦ°உ广். ୮५୦ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Yes absolutely, I'm an accountant by background, I am not engineer, so the engineer folks and the operation folks have been very kind to me as I get up to speed. I have always said that as a deputy head, it takes you probably six months to a year to really understand that particular department or public agency that you are now heading, and I am actually kind of excited because as this point its been about nine months, and I think I have a pretty good understanding of the things, and I am really looking forward to next week in terms of the board retreat. I think it's an opportunity for us to really move forward with some things. Thank you, Mr. Chairman	ἰ (ϽϞϞΛͿϚ): ϭϭϧϫͺϳϫ, Δνγ«Ϸϲʹϫ. ἀϚΛϤ·L、ϤͺͻϷ ἀΔϷϧϲͺͺϷϷυͺͻϤϚL Δϲ·ͼσϤʹͼγLυL ϹΔϷϤϤ ϤϷϲͺϽϚͶͺϚ ϹϚʹϭ Ϥʹ;Ϥͺͻ ϷϨͼϭ ΛϚΛϤʹͰϹ Δϲ·ͼσϤϽϚͶϤʹϷϽϽ, Δ ^L L Ϸ ϽͼʹΓϲʹϞυ ΓσʹϹ ϤϚʹϤ ϤʹϨʹͼ ϤʹϚϤͺΓ΄ Δ ΔϲʹͼϭϤϚ;ʹϷϚϾʹϷϽϾ ϤʹϚϞͼϷʹϿϤϲ ϲʹͼϷϽͰL ϲʹϷ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ

Chairman: Thank you, Mr. Ma. Ms.	ዾ∘ታ≪⊳ር∘ (ጋኣጓ∩Jና): ኀሪታ≏ዾ፫ኈ. ୮ኁር Ĺ. ୮ኁ
Angnakak	⊴°ഫb≌.
Ms. Angnakak : Thank you, Mr. Chairman. During the last sitting I asked your minister a couple of questions about QEC and each and every time the power went off afterwards. So I hope that doesn't happen today!	Ϥʹ·ͺͺͺϷͺ; Ϙʹ·ͺϫϲϷ ^ͼ , (ϽͺͻͺϷͺϿͺϲͺ Ϙʹ·ϧϲ Ϙʹϧϲ Ϥ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ
>>Laughter	
Getting around to my next question; I am covering around governance really and how the corporation is run. What do you feel are the principle risks of the corporation, and what systems do you have in place to manage them? Thank you, Mr. Chairman.	٩٨ۥۥڶ٥،٥ح٥، ٢٥, ٢٥، ٢٥، ٩٥ ٢-٢٠، ٢٠، ٢٠، ٢٠، ٢٠، ٢٠، ٢٠، ٢٠، ٢٠، ٢٠،
Chairman : Thank you, Ms. Angnakak. Mr. Ma	Δ•거≪ϷϹ· • (ϽϞϞႶJና): ·ϭͿϞ°ႭϹ·. ϹʹϹ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. So we actually just did a bit of a quick risk assessment of the corporation, it's a general kind of thing where we looked at things like operating, political, reliability factors and environmental things.	ڶ (ጋኣኑዖበJና): የਰንድଘቮኑ, ፊኑፖ≪Ϸርናኑ. ႾჼႭϷ๙ჼ የዋΓჇႱႦፚჼႭናናር ኆርና፟፝፝፞፞ዹናም የው ርናለbσ የਰናሮሳቸምና.
I think one of the things that concern me is the age of our infrastructure; I think the chairman mentioned in his comments that seventeen of our plants need to be replaced. There is some good news; we are currently working on the Taloyoak and Qikiqtarjuaq power plant replacements in the current year. We expect to have those done next year. That is a concern for us, getting our infrastructure replaced and, of course, the challenge is financing. Thank you, Mr. Chairman.	CL ⁶ d4 Δ/ĹϿΠΡ; ⁵ b ϤϷϲϷϮ ΛϿ ⁵ b [®] ³ JϿϤϲ ⁵ LC Δ ⁵ γ «ϷC ⁶ ⁶ Ϸ ⁵ b ⁶ ⁵ bϷ ¹ LC 17- ³ ປ ⁴ ⁶ CΔ ⁶ d4 ϤϷϲϷΠ ⁵ b ⁵ δ % ⁶ P ³ J ⁵ δ ⁶ ⁶ C ⁵ +Δ ⁴ ⁵ b ⁵ LC L ⁶ ⁶ Δ ⁵ ⁶ C ⁵ d ⁴ G ¹ L ² ⁵ P ⁶ ⁶ ⁶ ⁴ d ⁵ ¹ LC L ⁶ ⁶ Δ ⁵ ⁴ G ¹ L ² ⁵ P ⁶ ⁶ ⁶ ⁶ ⁴ d ⁵ ¹ LC Δ ⁵ ⁵ ² ⁵ Δ/L ² Δ/L ² Π ¹ U ⁶ ΠJ CL ⁶ α Δ ¹ P ² ⁵ ² ⁵ ² bL ² ⁵ P ⁵ ⁶ ⁶ ⁶ ⁶ ⁶ ⁵ ⁵ ⁶ ⁶ ⁵ ¹ ⁵ ² ⁵
Chairman: Thank you. Ms. Angnakak	Δ⁰√≪⊳ርኈ (ጋኁ፞≻∩Jˤ): ˤdァིའՐ҃ʰ. ୮ˁ ⊲∿འㅂˤʰ.
Ms. Angnakak: Thank you, Mr. Chairman.	⊲∿௳Ხ ᠬ (Ͻ ^ϳ \Ბ∩J ^ϲ): ˤdᡃᢣᢩᡅᡄᡏᡃᢆ᠈, ᠘ᡃᢣ᠙⊳ᢗᡝᢩ᠃.
Thank you for your answer. When we are	^ና ፅታ [ຼ] ୁ ሰን የኦሀልና.

dealing with such big items like new power	
plants I am sure that presents a lot of	
challenges in many areas. Can you tell me in	
what way is the corporation accountable to	PD+ م ٤L أ C أ C الم C الم
the public? Thank you, Mr. Chairman.	ΔdၬLˤၑd∩ლᡅᢣ᠖Ϥˤ ᠂dˤლၑϤͼ. ᠂dᢣᢩᢁᡏ᠖,
	∆ [⊾] ୵≪⊳Ċ⁵⁵.
Chairman: Thank you. Mr. Ma.	
	∆⊳୵≪⊳⊂ኈ (ጋኣ̀ት∩Jና): ኀdኑ°௳广். ୮୯ Ĺ.
Mr. Ma: Thank you, Mr. Chairman. There	
are a number of ways that we account to the	ἰ (ϽϞλημς): 'dμ°αζμ ΔνγΦρζών.
public. One of the ways is through	ᡃ᠋ᡬᢗᡃ᠋ᡃᠺᢂ᠊᠋᠋ᠳ᠈ᢣᡤ°ᢩᠬ᠋᠋ᡔᡟ᠖᠘ᡄᢉᢣᢂ᠋᠆ᠴᠥ
legislation. Through the general rate	
application, the Utility Rates Review	ᢗ᠘ᡩᡅ᠘᠋᠕᠆᠘᠂ᡨ᠘ᡁ᠙᠕ᢕ᠅ᢕᡄᠴᢄ
Council has the opportunity to review our	᠄᠋᠋᠋᠋᠋ᠻ᠋᠄ᡩ᠘ᢑ᠘ᡩᢘ᠘ᡁᢄ᠕᠘᠅ᠺ᠘᠉ᡩ᠘᠘ᡷᢌ᠘ᡁ
applications and ask questions. I think by	᠕᠋᠉ᢣᡗ᠘᠆ᠴ᠂ᡔ᠋᠕ᠳᠵ᠕᠘᠘
and large there have been really good	⊲∧℠d∩℆undhistdra.
questions by the URRC. While we don't	ᡧ᠋᠋᠈ᡣ᠋᠋᠋᠖᠕ᡩ᠆᠋᠕ᡩ᠋᠆᠕ᡩ᠋᠘᠆ᡆ
always agree with them, I think it's a good	᠆ᡏᢛ᠋ᠳᢕᡧᡐᢘᢣᡗ᠋ᢝᡄᡄ᠘ᡁ
process to go through and they are certainly	∠⊂ֶּקָיָרוּ⊲∿⊃∪רָ⊃ γ⊀עָנ
independent of us.	
independent of us.	
I think what's happening here today is great.	
I think this probably honestly should have	
happened a long time ago, in my view. So I	ᡏ᠋ᠫ᠋᠄ᡃᠣᢄ᠆᠘ᡧᠫ᠅ᢆᡖ᠘ᠴᢙ᠋ᢩᡐᠺ
think this is a good practice to get into.	
unink unis is a good practice to get into.	
Obviously, we as the management team are	
accountable to our board. The board in turn	مےم ^{ور} ۲۰۵۶ ۵۹ک ۵۹ک ۵۹ مال مال ۲۰۵۹ مال ۲۰۵۹ م مال مال مال مال مال مال مال مال مال مال
is accountable to the minister. And then the	PULY& deal contractions of the second contraction of the second contra
minister comes back into the House and he's	
accountable to the Regular Members and his	Ϸσ•᠌ᡠᡅ᠊᠋᠋ᡏᡃᢑᢛᢅ᠆᠋᠉ᠫ᠋᠋᠊᠋ᢖ᠘᠆᠋᠘᠆ᢄ᠂ᠺ᠕ᡃᠮ
cabinet colleagues as well.	
caomet concagues as well.	
I think there are a number of stand in place.	
I think there are a number of steps in place. I think maybe what's been lacking in the past	
think maybe what's been lacking in the past	
is this particular forum to have Members ask	᠂ᡏᡄᡔᠮᡅ᠂ᡩᡰ᠈᠆ᡩᡄ᠕᠋ᢣ᠘᠘᠘᠅ᠺ
direct questions of the corporation's	∧ݐ⊲∿ጋℾჼ. ՙⅆᲧீ௨ℾ՛ჼ ∆ჼィ℀₽ℂ՜ჼჼ.
officials and the way that they run their	
business affairs. Thank you, Mr.	
Chairperson.	
Chairman, Thealt way, Mr. Mr. Mr.	
Chairman : Thank you, Mr. Ma. Ms.	Δ•/<>>(ጋኣኦበJና): የਰንድርጅ ፑኑር Ĺ. ୮ሥ
Angnakak.	⊴∿ഫb [ം] .
Ma Ananakaki Thank you Mr. Chairman	ব∿௳Ხ ᠬ (ጋኣት∩Jና): የሪታ°ዺ广° ∆ዮ/ペϷርና₀.
Ms. Angnakak : Thank you, Mr. Chairman.	
Thank you for your answer. Do you feel that	᠈ᡃ᠋᠂ᡆᢄ᠆ᠴ᠈᠙ᢂᢣᠺ᠕ᢦᠴᡄ.᠘ᢣ᠘ᡘ᠋᠋᠋ᢐ᠋᠔᠘ᢗ᠋᠋᠉ᡃᢆᡠᢑᡃ᠋᠌ᠵ
L	

the public feels that the corporation has been accountable to them? Thank you, Mr. Chairman.	₽ϷʹϷϹϚͶϤʹͽϟϹϦϿϤͼϹͽϳϹͺͼϥϲʹϧϥϲʹϧͺͼϲϳϫ ϘϧϞϭϷϹͺ;
Chairman: Good question. Mr. Ma.	Δ•/«Þር ኈ (ጋኣኦበJ፡):
Mr. Ma : Thank you, Mr. Chairperson. Yeah, she's really putting me on the spot, Member Angnakak. I'm going to have to talk to her later after this. No, I'm kidding.	ϳ (ጋኣትበJና): የዛታ°ዺ广፟ ΔνረペϷርና።. የኴወየላጭ የϷዺረናበ⊲ϲϷናϲኈሁ. Δ΄, ⊲ለኈሀበናበ⊲ペϷ⊰ጭ.
No, it's a fair question and it's a good question. I would say from the comments I heard before going to QEC and certainly in the last nine months, the general view and I'm not speaking to the people I meet in the public, is perhaps the corporation in the past has not been accountable as it should be and I think that's partly why I mentioned accountability, transparency and integrity in my opening comments. I think those are important cornerstones of any government entity.	ϷჼႦჼჼႠϷჼႦჼႠჼჄႾႵႻჼჂჽჼჄႾႸႦႾႠჼჂႶჼ ჼႻჼႠႦႻჼႼႦႵჼႭჼႶჃႦჼႠႽჂჼჄႾჼႦ ႠႭႱႭႭჼႻႦႱჂჼႼႦႵჼႭჼႶჃႭჃჼႦჼႻჼ ႠჼႦႦႻჂႱჂჼႦႱልႶჂႦႱႱჼႱ֎ႱႦჅჂ ႶႬჼႻႶႻႱႨჼ
Hopefully under my tenure it's improving and it will continue to improve. Certainly that is one of our goals is to be a little more accountable, do more public communication. To some extent we've been our own worst enemy. We don't get out in the public very much because there are some good things that we do. We just don't talk about it very much. Those are some of the things I hope to change under my tenure at QEC. Thank you, Mr. Chairman.	C [®] &σ Δ [%] baΔ ³ νϲ [™] Π ⁻ ⁻ ³ ν Δ ₋ Δ [%] γ ⁴ ⁶ ⁻ ⁶ ⁶ Π ₄ ⁴ L ² L ² ⁴ c ₁ ⁶ C ⁵ ⁵ ⁵ ⁶ Δ ⁵ ⁴ ⁵ ⁶ ⁵ ⁶ ⁵ ⁶ ⁵ ⁶ ⁵ ⁶ ⁵ ⁵ ⁵ ⁵ ⁵ ⁶ ⁵ ⁶ ⁵ ⁶ ⁵ ⁶ ⁵ ⁶ ⁵ ⁶ ⁵
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	Δ•/«ϷϹ· Ϸ(ϽϞϷႶͿϤ)։ ^ϛ dϧͼϼϳϷͺϹͺϳϹͺͺϹϒ· Ϥ ^ͼ ϼϐ ^{;ϧ}
Ms. Angnakak : Thank you, Mr. Chairman. That's good to hear. That's the way it needs to go. QEC has just gone through the process of implementing a new board of directors and there is a lot of discussion throughout Nunavut about the problems raised by the last board. Everybody	Ϥ··ͺϷϧ·ͱ ͺͺϽͺϧϧͺϽϲ;;ͺ;ϥϧͺͼͺϲͺϷͺϘϧϲͺͼͺ ϽϒͻϹͼͺϢϤͺϧϿͼͺϹϪϹϪϲϹͺϲͺϤ;ϷͼϽϭ·Ͻ·ͺͺ;ϥϲͺϲϧϥ ϷͶϹϧϲ;ϷϲϹͺϷ;ϷϲϹϧͻϲͻ ϿϭʹͽϲϯϹͺͳϿϿϤͼϧͺϧϲϷͻϢϘ
	১৫৮১৮৬৫৮৯৩ক ৮৩৮৫৮৬

resigned, it was in the news.	Ხ∩L≯⊳⊂⊳℠⊃ℶϤ
How will the new board of directors and management, yourself, deal with problems should they arise between the board of directors and yourself as management or between the board of directors, management and government? Thank you, Mr. Chairman.	^ና ២១ ^ና ୮ ១ ^Ϲ ^ϲ ២೧೭ኦϹ [·] ህ ^ւ ២ϹʹϹϷ [;] ϷϽΔ ^ϲ ϤϷʹϲͺϚͶϷϹ [·] ህϲϷ [;] ϷϽΔʹ <i>ͻ, Ͱ</i> ʹͻ Δ [«] ልϚ, ΔͻϤ ^ͼ ՐϹϷʔͶϲႢϭϤ [;] Ν૮ ͽΔϞ [;] ២ϳ ⁻ ϲσ [;] ϐͶͺϳ ͼϤϷϲͺϤϳ ⁻ ϤϤ [;] ϲ ϭϤϧ ^ϫ Ϲϻ [;] ϤϧͼϹϳ ⁻ Ψ ² Δ ² ² ²
Chairman: Thank you. Mr. Ma.	∆ﻩ₽≪ﻩ८°ﻩ (ϽϞֿ≻∩Კ°): ናਰ⊁°ႭႠႦ. ୮୯୦ Ĺ.
Mr. Ma : Thank you, Mr. Chairperson. In my view, it always gets down to communication. Much like this forum. If we don't have a dialogue there may be misconceptions or misunderstandings, not through anybody's fault just the fact that there's not regular contact.	Ĺ (ϽϞϷႶͿϚ): ჼថႸჼႭ广ჼ ΔჼჄዊϷϹʹჼჼ. ΔϟͺͺϹϒͼ ϽϞϷͺͺ·ϐϲϺϲϭͼʹͿϤʹͼϧϒͼϿϚͼ, ϟʹͼϿ ϷϘϭ ϐͶͺϲϭϷͺϚͺϷͼϐϲͺͼϐͶϹͼϫϹͼϭͼϿϲ ϿϼϟͼϭϿͼϐϲϹϷͶ;ͼϐͼͶϲϿͿ ϚϟϧͼϞϷͼʹͼϾͼϿϭͼͶϲϿͿ ϐͶͼϐͼϹϷͶͼͼϲϿϥϲͺϒϷϭͼͼϲͱͺϲ
A couple of things with the current board and myself, I think before I got there there was not a regular monthly teleconference. We have what we call monthly recurrent teleconference. That started I believe in July. I've had three of those with my board. In keeps us in regular contact, if there are issues, they can talk to me. If they're not happy they can also have that conversation.	ʹͼͿͺϫϧͺϿϥϲϷϫϧͺͺͺϫͺϫ Ϸͺͳϲϫ ; ϒͺϫ ;
Most of the board members stay in regular contact as best we can. Either through phone calls or emails. The other thing is that I have a regular weekly meeting with my minister as well, Minister Okalik. That's important because I have to be able to bridge the minister and the board and my management team. That is a bit of a challenge because everybody has their own perspective on things and I'm moving us forward with a common goal.	< <p><<p><<p><<p><<p><<p><<p><<p><<p< td=""></p<></p></p></p></p></p></p></p></p>
The other thing that our minister has done too is that he has, I think, at least had two meetings with the board to discuss their role. When we're in Cambridge Bay next week, I believe it's on the Thursday, he's	ϷϫϷ ^ͺ Ͱϯ;ͽͺΓϭͺϹϿͼͺͳ;ͻϥͶͼϽϭ ϷͶͳ;ϷͶ;Ϸ;ϧϯϹϲϔ;ͳͼͺϷͶͰϧ;ϥͶͼϢͼ ϪϷ;ϒϔϟϹͺϹͼ;ϿͼͺϷ;Ϸ;ϷͶϧͼϽϲͼ Ϫϭʹ;ϥͻϧϧϧϳϲ

going to be up as well to discuss the current year's letter of expectation with them at that point in time. The board will also discuss their response to his letter of expectation.	ʹየበኈቭΓኦኈቭኈጋኈ Γσ'ርዎና Ċ≪፞፞፞ኇ፞፞፞ጜርኦዸ፟ናፐጚኈ ዾኄዾኯፈኑኦዸ፟፟፟፝፝፝፝፝፝፝፝፝ የ፟፟፟፝፞፞ፘ ዮ/σʰጔ σኪϷ፝፞፞፞ልኦ፟፟፟፝፝፝፝ጜዀ፟፟፟ ይበLኄይበቦኑϷჼ<ር ርΔL፝፞፞፞፞፞ዹ.
I think it's important to have a dialogue. When you don't have that, I think that's when you have challenges. Thank you, Mr. Chairman.	ϷჼbჼbႶ广ჼႫჼჼႠჼႦჼჁናሩና ჃჼჃჂჀႱ ჃႱϷჼჼႶႠϷჇႶჼႱႠናႸႱႠႺჼჃჂჼႭႱႦჇႭႱႱ
Chairman: Thank you. Ms. Angnakak.	Δ⁰√≪ϷϹና⁰ (ϽϞͻͽdϚ): ናdϧ៰ϼϳ·ϧ. Γ៶ ⊲∿ϼϧͽ.
Ms. Angnakak : Thank you, Mr. Chairman. Thanks for the answer. It's good to hear again. How will the corporation or yourself or the government measure the effectiveness of the new board of directors? Thank you, Mr. Chairman.	ব°ഫচ°• (ጋኣંኦ•dና): 'd৮°ഫ୮்• Δ৬୵≪ϷϹʹ· ^ϧ . 'd৮°ഫ୮፞'ᠴ ₽ϷႱል°. বলব൨ሏና ጋኣና•d Ϲঁ°Ⴍ. 'bഛ՟ল 'd՟ল•dና ሏኛልናے বዛሬ Ⴑ≪៤৬ď Ϸ•ጋናሏኆሲና፥< বጋበና৮°ჾჀ৮°ዮና ᲮႶႱჂና ഛႠና? 'd৮°ഫ୮៎• Ϫͱ៸≪ϷϹና፥.
Chairman: Thank you. Mr. Ma.	Δ•거《Þር ᠬ• (ጋኣ፞ን፦d<): ‹dᡃᠵᢩᢁᡤᢆᡃ•. ୮ᢣᢗ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I think Member Angnakak has stolen my notes for the board retreat. That actually is one of the things that we're going to discuss with them. They themselves have to think about how well they perform as a board as a whole, how they perform as a board individually, and this is probably getting ahead of some of your questions, but we also have a number of committees and also the chairpersons of those committees also have to think about how well they're performing as a board.	ί (ϽϞϷͽϭ;; ͽϭ϶ϫͺϳͼͺϪͼϒϘϷϹϲͼ, ϹϲႱϲϷͼ Ϥͼϫϐͼ ͶϲϲͼϷϷͼϲϹͼ Ϲϫͼ Ϲϫͼ Ϲϫͼ ΔϲϞ Ϸͼ ϹΔͼ Δ Δ Δ Δ
Obviously, the Minister will have his comments as well in terms of performance one way or the other, but I think that they have to regulate themselves and the intent of next week is to look at ways of how they can always improve as a board and be better. Quite honestly, I have a range of board members from people who are very experienced and very good as a result of that to people, really, this is their first board appointment, and so they're learning and	ϹʹϞϼͺϧϼͺͺͺͺϫͺϫͺϫͺϫͺϫͺϫͺϫͺϫͺϫͺϫͺ ϹϪϹϫͺͺͺϲϲϧϲͺϫͺϫͺϫͺϫ ϤϽͺͺϤ;ϼϫͺϫͺϫ ϤϽϧͺϤ;ϼϫ Ϥ;Ͽ ϲϿ; Ϥ;Ͽ ϲϿ;ϤϤϲ ϲϧϫ ϲ ϲ

trying to get comfortable.	
Hopefully, amongst the board themselves, they have sort of a mentor-peer type of relation, just like we do sometimes with the management team. You help someone who is a little less experienced and pair them up with someone who is a little bit more experienced. I really think that this board will really work together and hold themselves accountable to each other. Thank you, Mr. Chairman.	CΔL൳ b∩Lኦ፡ ዹഄፐσ ^ኈ Δ൳ ^ϼ σϤ ^ኈ חCϷነbበᡤ᠊᠋ᠴᠬ᠈ᢥᡃᠴ Ϥᢑᡶᡃᢑ᠋bᢗᠯ᠉ᢩᡔC Δᡄ ^ϼ σϤ ^ኈ חCϷነbႽႺናናር. Δᡄ ^ᢘ ᡤᠫ b∩LኦϷϲLσ ^ኈ ϞϷʹͻႶ ^ϧ Ϥϟ ^ϧ ዮኇ. CΔL ^۵ b∩Lኦና Ċ ^ϧ dϤ Ĺ [°] ዉϷϞ ^ኈ b∩LኦՐኦϷͿና ΔϧϟͼϷͶϮናͶϤ [°] σϤ ^ኈ Ͻ ^ϧ ϞϷϞና. ነd۶ [°] ជ ^ϳ ^ϧ Δ ^ϧ ϟ≪ϷϹ [·] ^ϧ .
Chairman: Thank you. Ms. Angnakak.	∆ьᡪ⊲⊳८؞ۥ (Ͻϳʹᢣͽϥϲ): ͺϥϞͼϹϳϼ· Ϲͺ ϭϭϾϷ
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for your answer. It leads me to my next question. How comfortable are you to approach a board member or the board if you feel strongly that one or more of them are going down the wrong path or perhaps in your mind, if you feel that they might be creating some controversy? How comfortable are you in speaking with your board about that? Thank you, Mr. Chairman.	Ϥʹ·ϼϐʹ· (ϽʹϞϷʹϭʹ): ʹϭͿϒʹͽϲϳʹ· Δν/ϘϷϹʹ·. ʹϭͿϒ·ͽϲϳʹ· ΡϷϒϷϚϟϤϚL ϹΔL° ϲ Ͻʹ·ϒϲϲϤϼϚ ϤΛʹ·ͽϤͶʹͽϷϨϲϲʹͽ>∿υ ʹϐϼͽ·ͽ Δͺͽϲ͵ϟʹͼ·ͶΓϐ° ϹΔL° ϲ Ϸ<ʹͼϷϲʹͼϭʹϲϿͶ· ϐͶLϷϷϟΓ· ϷʹʹϘͺϿʹ·ϭ· ϐͶLϷϷϟϭ· ΔL° ϲ Δϲ/LʹϲϲʹϲʹϨϐϚ ϤϹϷϟʹͼ ϤΓϲʹϭʹͼϧϪϚʹϿʹ·ϭ· ϐͶLϷϷϟϚ ϹϞLʹͽ<ʹϲϲϤϲϭʹͼϿϐϭϷͽ<Ϲ, ΔϲʹLͽϤ ΔνϐϚ Δϲ/LͽϤϛ ʹϐϼͽ· ϲʹ·ͻ ϷϚϐʹϲͺͿʹ·ϲϫϷΛϚ ϹʹͼͿϼʹ ΔϧϟϘϷϹʹͼ.
Chairman: Thank you. Mr. Ma.	Δ•/ペÞርጭ (ጋኣኦ•ሪና): ናሪታ°ዉ广•. Γ [、] ር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I would say that I'm pretty comfortable. By and large, I know all of these board members from other things that I have been involved with in the past, with the exception of maybe two board members. I haven't really known them, but certainly, at this point, we're getting along really well. Regardless of how comfortable or not comfortable I am, if such a situation arises, it is my duty as the president and the CEO to approach the chairperson or the applicable person to discuss those types of things.	ί (ϽϞϷͽϭ;; ͽϭϧϫϫͺϫϫϫϫ ΔͺͻͽͺϳͼͺϿͺ ΔͺͻͽͺϳͼͺϿͺ Δͺͻͽͺϳͼ Αϲͺͼϧ Αϲͺͼϧ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ
I should say that we also have an ethics and values committee and that's comprised, actually, of board members and staff. There's also the opportunity for our staff to	ᢗᡃᢆᢐᡰᡆ᠋᠂ᡃᡠ᠋ᠴ᠋᠋᠅᠕ᡄ᠋ᡊᠺ᠋ᠬᡆ᠋ᠺ᠕᠋᠋ᢐᢑ᠘ᡁ ᠕ᡄᡅ᠋ᡃᢐ᠋ᡣᡗᠶ᠋ᡗᢦᢑ᠙ᢪ.
	ᡤᡠᠯᡏᠴ᠘ᢛᠹᡆ᠘ᢣᢛ᠐ᡷ᠊ᠴᢣᢛ᠋᠙ᢕᡳ᠋᠋ᡔᢕ

raise issues and vice versa. There is that venue there. Thank you, Mr. Chairman.	ᢗ᠋᠋᠘ᡃᠳᠣ᠋᠋᠅᠋᠋᠘᠊ᡔ᠘᠋ᡩᡄᢂ᠋᠋᠆ᢄ᠆᠙ᡔ᠘ᡬ ᠘ᡃᡟ᠙᠋ᡐ᠘᠋᠋ᡬ᠅
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	Δ^ϧϟ≪ϷϹ^{ͼϧ} (ϽϞʹϷϭϲʹ): ·ϭͿϷ°ႭϹʹϷ ϹʹϹ ͺͺ Ϲʹ ϭ ^ͺ ʹͺϼϧ ^{ͼϧ}
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for your answer. Just going on a little bit, how do you develop the corporation's strategic plans? You're probably going to pose some different options or priorities to the board and then there will probably be discussions, but can you elaborate on how you're going about doing the seven strategic plans? Thank you, Mr. Chairman.	Ϥʹ·ͺͺͺϿ ʹͺϷͺϭ;;ͺ;ϥ϶ͼͺϹͽͺͺϿͼͺϒͼϷϲ;; ϷϷϲϒϤϚϐͼͺ;ϥ϶ͼͺϲͼͺϫͼͺϲͼϧͼ ͼϫ ϤϤϿ;ϔϲϼ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ
Chairman: Thank you. Mr. Ma.	Δ•/«ϷϹ ናኈ (ጋኣኦኈďና): ናd፦ዾርኮ. ୮ኑር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I really think Member Angnakak has stolen my notes for the board retreat next week.	ϳ (ጋኣኦ•dና): ናਰታ°ዉ广 Δνረ«ϷϹʹ·. Ϲ°ዉ Γኣ ⊲∿ዉႱኈ ሖʹ·ے በበናኈረLናናਰበቦታ°σ ለዉሖ⊲ʔረϷσ⊲ኈጋΓჼ.
The process that we're embarking upon for the strategic planning part of our retreat is that we have, at this point, a number of committees; the finance and audit committee, the alternative energy committee, the human resources committee, and the governance and policy committee.	bበLJበቦσላጭርናበ°ሙ ለፖLዴናርላቲና ርΔL°Ⴍ bበLσላናናር Δሮ°σላጭፖ፝፞፞ዾ፞ጏርጏ. bበLኦናሩኄዀጋና ኦժσ፝ኈႱ; ዸ፟ሏኦታሮሲኦቴና; ላፖላታና Δժഺጬሰበሮሲኦቴና; Δጬኴሏኦጮጋሮሲኦቴና ላዛ፟ ላኦሬናበሮሲσናገና ላጋላሁሮሲσናገና bበLኦናሬና.
Each one, with chairpersons along with their staff resource person, is to develop a presentation of maybe five to ten minutes. In that presentation, they are to talk about some of the accomplishments of the past year or several years. They are also then to talk about some of the strengths that we have within those areas where the corporation is wholly independent in how they want to look at it. They're also to discuss some of the weaknesses that we have. We're also going to look at some of the opportunities.	ርΔ ⁶ d4 ΛϲͺϷϷϞ ^c ΔϷϞ ^s ስ ⁵ ዮʹ Δϲ ⁻ ⁶ σ4 ^s ስ ^c γ ⁵ b ^c C ⁶ σ ⁵ b ^L C 5-10 Γσ ^c γΓ ^b ΔL ^s b 4dσϷΛΓϞ ^s . ^s b ₂ Δ ^{<} < ^c ² ² ² ² ² ² ² ³ ² ³ ² ² ³ ²
The way the workshop is structured is that	۵ـــ ^م ۵ـــکــه ^ـ ـزبرم ^ن ه ^ـ هم۲۰۲ ن ^{ــ} ت ۵۲۶۵۲

it's an open forum so everybody can participate. It will be facilitated by a facilitator. Hopefully, at the end of three days, we have some common ground on what those strategic goals could be. Then the next stage, establish second round and really flush it out a little bit. I'd be very happy next week to at least lay the groundwork and then go from there.	bበLበናዖኦኦላ፣ bበLበናዖናጭ σላጭሪም ኦሮግዮም Δናይጔንንናላፋና ፋዛሬጋ ንዮርናላው ኦሮጋዮሁው ፕ፱ወሬካናናኦዮዮቦናንካሁ ለዉሪላዖዖኦውላጭጋና ለኖርናላውኪውላጭርናበዮው ላኦርናዖኦኦላና ልደግ ላዖናጭንናውዮቦርካይ bበLኦኦናው. ርልደግዉ ጭናም bበLኦኦና Δሪደካሪ አንዮንግሬተር ላናሶምካልና ሪና ልርዮውላጭበርኦሪር ምጋቦታ bበLኦኦና.
I don't want the management team to prejudice the view of the board. I think the board, themselves, have to come up with their thoughts. I think most of them have gone through at least two in-person board meetings. We've had orientation for them as well. So think they should reasonably comfortable at this point and understand the operations of the corporation, and really participate in the board strategic planning process. Thank you, Mr. Chairman.	ርΔL°ዹ ᠘ᢩᡔᡃᡅ᠋ᢣᡃ᠋ᡃ᠋᠖ᡃᢗᢈ᠋ᠺᡊ᠋ᢦ᠋ᡃ᠉ᠫᡃᡪᠺ᠊ ᡏ ᢦᡄᢗᠺᡃ᠋ᢐᢗᢨᠣ᠌᠌᠌᠌᠌ᠳ᠖᠂ᡩᡄᢛᡆ ᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆ ᠘ᡃ᠋᠆ᡧᢄ᠆᠆
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	Δ•イ≪ϷϹና• (ጋኣኁኦቴሪ፡): ናਰኦ≏ዉ广• Γ·Ϲ ͺ. Γ· ⊲∿ዉႱና•
Ms. Angnakak : Thank you, Mr. Chairman. I thank you for that answer. I'm assuming that whatever strategic plans you come up with will be consistent with the priorities and the mandate of the organization and that.	ঀ৾৽৾৳৽৽ (ϽϤϞϷϭϚ): ᠂ϭͿϧͼϫϹϳϷͺϪϷϒϘϷϹϳͼϧͺϤͱϹϽ ·ϭͿϧͼϪϳϧͺϷϷ;ϷϦϹͺͺϹϪϹͺͺͼϷϿϽϪͼϫͼϧ <ͼϫϷͶͼϼͼϫͼϧϹ; ϒϲͲϭϥͲϤϲͼϧϲͼϧϲϫϤϲϫϧϲͿϲͺͼϥϲ ϒϲϪϤͲϿϥͼϧϲϧϧϲϲ
Just to go on. When you come up with strategic plans, I'm expecting that the government would have to be on side. Would that come through letters of expectations as well for the corporation as a whole? Thank you, Mr. Chairman.	ርΔL°ዉ bᢣᠯ᠈ᡃᡃ᠋b°ᡦ᠆᠋ᠴ᠋᠅ᡶ, <°ᡅ᠌᠌ᢈ᠋ᠺ᠋ᡝᠥᡄᡃᡬ᠅᠋᠘ᠮ <°ᡅ᠌᠌ᢄᠺᡊᠣᠯ᠅ᢗ᠋᠅ᡘ᠆ᡦ᠊᠕᠋᠅᠙᠈᠋᠈᠅ᡘ᠅᠘᠋᠆ᡔᡗ᠘ᡬᡃᢐᡆ᠋ ᠘᠙᠘ᡃᡆᡄ᠘ᡄᢄᠺᢕᢗᠵ᠋ᡗᢦ᠋᠋᠋ᡩ᠖᠆ᡆ᠋᠅ᡷ᠂ᡆᡘ᠋᠈᠘ ᠺ᠋᠋᠌ ᠘᠋᠋᠈ᡒ᠙ᠵᡬ᠅
Chairman: Thank you. Mr. Ma.	Δ•/ペÞርጭ (ጋኣኦካሪና): ናਰኦ°Ⴍ广ʰ. Γኣር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. It certainly could come through a letter of expectation. The minister also has the prerogative under the Qulliq Energy Corporation to also issue other directives. I	ἰ (ϽϞϞϧϤͼ): ·ͼͿϧͼϫϳϝ ΔϧϞϭϷϹͺͼ·ͺϪ, ϹϪϹͼϫ ϭͲϷϧϷϫ; Ϲϫ;ϹϹ ϟͽϧϽϭͼϭͲϭͽϷϽͼ ϭϝͳϿͼϹϷ;ͼͺϭϞͽႱͼϫϧͺͶϹϷͻͶႱ϶Ϸϥϫ
	᠘ᡄ᠋᠋᠋᠋᠂᠋᠘ᠣᢂ᠋᠋᠖᠄᠋᠉᠋ᠫ᠄ᢄ᠘᠘ᢞᡆ᠋᠘ᢄ

can't remember the section off the top of my head, but I think it's Section 5 of the <i>Qulliq</i> <i>Energy Corporation Act</i> . So even if he issues a letter of expectation, he could also issue additional directives through, I think it's Section 5 but I'll have to check later. So there is that opportunity. Thank you, Mr. Chairman.	Lলሁኣላጐቦ°σ σሊኦቦኦኦሩ ር፞፞፞፝፝፝፝፝፝፝፝፝
Chairman : Thank you, Ms. Ma. Ms. Angnakak.	Δ°/≪Þር° (ጋኣኦ⁵ďና): ኀሪሃ°ႭՐ҆⁰ Γነር Ĺ. Γነ ⊲∿൨๒⁰
Ms. Angnakak : Thank you, Mr. Chairman. When we talk about strategic initiatives, such as building power plants somewhere, you would probably need sign off from the government. Can you explain how that process would work? Thank you, Mr. Chairman.	Ϥʹ·ͺͺϷͺͼͺ· (Ͻ ^ϳ ͺϷ·ϭϚ): ʹϭͿϒ ^ͼ ͺϫͺϳʹ·ͺΔϷϒϘϷϹʹ··ͺϪ, ϷʹϐϷϒʹϐϲϲʹϚʹ·ͺϤϚϹͺϹͺϹϷϭϭ·· Ϛ ^ͼ ͺϫϷϹͶϚϟϷϽϭ·ͺʹϐͽϪϲϷϒϹϷϭϥʹ·ϿϭϷ ;ϳ·ͺϫͺϷ·ϿϹͶʹϧϿϭ·ͺʹϐͽϪϲϷʹϐϲͺϤ ϹϪͺͼϐϪͺͺϤϷϲͺϹϷ;ϳʹ·ϢϘͺϹϲͺͺϥͺϧϷ;ϳ·ʹϧϨϘ ʹϭͿϧ·ϛͺϳ·ϧ
Chairman: Thank you. Mr. Ma.	Δ•/«Þር፣• (ጋኣ፞ን፦ሪ፡): ናሪት°ዉ广•. Γ [、] ር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. One if the steps in the accountability process with the government is that all of our operating and maintenance budgets and our capital budgets have to be approved by the Financial Management Board.	ڶ (ጋኣኦፇሩ): ናਰታዲኮ ፊዮፖዳኦሮጭ. ርሏደዲናርኦጭ ኣርኦሎኣኦσፈሩጋσ ሁዳደያዋ ወና ፈኦሮዎና ፈየጋ√ቢውና ፈጋጭርኦσፈጭጋናጋ ሮየፈፈ ሁዳደያና ዮፌኦታሙ ፈኦሬናፖኦና ይበደኦዮናበታሊፈናይፖንሆደር ርዮዳσ ኦዮፈዮፕ ለሮሊፈኊኦኦማኒጋቡ.
Typically, the practice has been to bring the O&M budgets and the capital budgets to the Financial Management Board late in the fall. Probably what we would do is we have the next in-person board meeting, likely in late October or early November. At that point, we would bring it to the Financial Management Board, hopefully, before the last FMB meeting before Christmas. So that would be the process. Certainly, government can ask us to change things, not approve certain things, or approve the budgets in their entirety. Thank you, Mr. Chairman.	Δ ^ι L ⁱ b bNLσ4 ^{ib} Ͻ ⁱ \\>>۶ ΔδΛΔΡσ4 ^{ib} ϽΓ, 4 ^b Ͻዊ ΛΓ4ϲ-ϳ ⁶ σ [*] υσ ΔδΛΔΡ ⁱ ⁱ PN4σ ^j ⁶ ⁶ bNLJN ^{ib} ⁶ σ4 ^{ib} ϽJ ⁱ ⁱ dል4 ^J ⁸ δΡ _c Ρ [*] Γ ⁶ σ4σ. CΔL ⁶ α Δ ^{c^{ib}d²b⁶σ4^{ib}ϽJⁱ. U&Lⁱd⁶Δⁱ 4ΛΔ^jP²Δ⁶αΔ4^{ib}⁵Δ^{ij}²¹ 4^{ib}P²L^j²Γ⁶σ^b 4ⁱL^j ^jαΡ^j^{ib}ϽPNΓ^jP³σ4^{ib}Ͻσ^b. ⁱd⁵αΓ^{ib} Δ^{ij}² «PĊ^{ib}.}
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	Δ•/«ϷϹ· • (ጋኣኦ•dና): ·dᢣ°Ⴍ广Ϸ Γ·Ϲ ͺͺ Γ· Ϥ°·ႭϷ ^{·ϧ} .

Ms. Angnakak : Thank you, Mr. Chairman. Thank you, Mr. Ma. My next question: what types of operational performance measures does the corporation have in place? Thank you, Mr. Chairman.	Ϥʹ·ͺϼͺϧ·ͽ (ϽʹϞ͵Ϸϭϲʹ): ʹϭͿ϶ʹͼͺϲϳʹϷͺϪϷϟϘϷϹʹͼϧͺϤͰϹͺͻ ΓʹϹͺͺϹͺϤϲϹͺͻͺϤΛʹͼϭϤͶϹϷϐ·ϭʹͼͽϹϚͼϹϷʹͼϧͺϾʹͼͺϲͺ ʹϐϼϿϪϚϽϭ·ϷͺϤϷϲͺϭ·ϲͿʹͼͺϤʹͼϷϷϷϹ;ϞϨͶͼϧͼϧϒϟ? ʹͼͿϧͼͺϲϳʹϷͺϪϷϟϘϷϹʹͼϧ
Chairman: Thank you. Mr. Ma.	Δ•/«ϷϹ ና• (ጋኣኦ•៨ና): ናਰኦ° ជ广•. ୮ [、] Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. On the operational side, we have a number of measures. I'll just give some examples. One of the things you'll see in our annual report is reliability. I'm just going by off the top of my head, I can actually check it briefly, but I think it's around 99.74 percent for the current year, or its right around there. That's not the entire picture.	 ί (ϽϞϷͽϭ·): ͽϭͿϫͽϫϳϷ ΔϷ/ «ϷϹͼͽ. Ϲͽϭ ϤϷϲϹϷσͼϔͼ ΛϞϥͶϾͻυ ϷͻϽͽϷϿͼͼϭϭͽ϶ͼ Ϲͼϭ ϭͽϳϽϹϳͼϧϥϷͶϭͼ Ϸͻͼͼͼϗϫ϶϶ͼ Ϸͼϳμεφονο Ϸͼϳμεφονο Εφονο Εφονο
We look at other things like how often we have power outages by plant and how long those power outages last. By and large, the industry standard is to report every outage over a minute. So we do that. With our board, I think anything over ten minutes we report to the board. At every meeting they get a report and we explain what happened. Again, that's pretty much an industry standard.	Ϲ ^ʹ ϐϤϤϷϭͼϧϿͶϧϧϤ;ͼͶϤͺͼϲϞͳϤͼϧϹͺϿ 10 ϹͼϲͿϷͺͼ ϷϤϲϫ ϲ ; ; ϲ ; ;
This is a recent practice by the corporation. This started actually in the 2012-13 fiscal year. We're only two years into this part of it. I think it's an important operational indicator and measurement to have to see how we're doing. Like I said, it's by plant, and it's done overall as well. Thank you, Mr. Chairman.	ርΔL°ዉ ΛϲႢჼႦናርኈጋታ 2012-13-Γ ላჼና፞ጏഛ Lና፞ፇ፟፟ኇዾና ርΔLΔናჂ፞፞፝፞፝፝፝ፘ፝፝፝፝ ኘbPትቦላዎ°፝፞፞፝፝፝፝፝ ଘኖ፟ ΔʰペϷርʹჼ
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	Δ•/《ϷϹና• (ጋኣኦካሪ፡): ናਰኦ≏Ⴍ广ካ Γ·Ϲ Ĺ. Γ· ⊲∿ႭႱናኮ.
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for that answer. It leads me to my next question. Have you ever tabled the performance measures in the House before? Thank you, Mr. Chairman.	Ϥ·ͼͺ·ϧ (ϽϞϷႶͿͼ): ·ϭͿϧ·ͼͺϹϷ, ΔϷϒϘϷϹʹ·Ϸ. ·ϭͿϧ·ͺϼϷϧϷϚϺϭϚͺͺͺϹϪͺ ϭϪ·ͽϭͿϚϳϷϧϐ·ϭϲϲ·ϷʹϿ·ϧͺͺϫͼϷϼͶϲͶϲͿϫϲϷͼ ϲͷϫͺϫͺϫϫϫϫ
	ቫታ⁰ዺቮካ, ∆ካイ≪Ϸርናካ.

Chairman: Mr. Ma.	Δ•/ペÞርጭ (ጋኣንብሪ): ኘሪንግሮ ፲
Mr. Ma : Thank you, Mr. Chairperson. To my knowledge, no. Like I said, it's probably because we're in early days. The first year that we actually did this was 2012-13. I think the last tabled annual report in this House was the 2012-13 annual report. The minister will be tabling the 2013-14 annual report.	ڶ (ጋኣኑስጋና): የዛታ°ዹቮኑ, ፊኑፖペኦርጭ. ላሁ, ርሏሬ ለলኪሮኣናናር 2012-13 ፊንህሬኦኈኃሁጋላጭ. የንታሮጭሩፐ 2012-13 ርኮሀላ ኦምቴጵሬኦኈኃሁጋላጭ. 2013-14-୮ና ርኮሀላ ላለጭሀበቦታኦናስላጭጋና.
Having said all that, you raise a good point and it's certainly something we could consider because that is one of the things that we want to do under my tenure-ship, anyways, is improve the annual report.	⊲ለჼჾჃႶናႶჃ≪∆ና ჼႦഛ∠ႠϷჇLჾႢჂናႶჼჾ. ĊჼჃჃ ჃჼĠႱႠĹჼჾჇϷႶና ႶႶናჼჾჇLჾჼჁና ჃჼჼႲ<<ჼႠჃႱႾჽჂႯჼႦႽჂႭჼႦჽჂႱ ჃჼჼႲ<ჼႠჃႱႶჼኣჾና ለႠႢႯჼႦናჂჃჼႦჂႱჼ.
If you look at our annual report, it's a bit skimpy probably, quite honestly. We are working on ways to improve that. We started down that process. Unfortunately, a very good communications manager that we had that we hired has gone on to some other things, but that is the plan to improve upon our reporting. There's no question that it can be better.	^ͼ ₽Γ ^ͼ ₽J ^ͼ ΩJ Ϥ ^ͼ ϤϽϹͺͼϧϘϧ·ϽϲϿϷ _ϳ «Δ ^ε ϽϤϿϤϿϤ ^ͼ ». ϹϹ [®] Ϥ ϤΔ ^ε ϤΔ ^ε ² ³ ⁴ ² ² ² ² ² ² ² ²
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	Δ•/≪ϷϹ· • (ጋኣ̀ት∩Jና): ᠂dᢣ°Ⴍ广҅, ΓʹϹ Ĺ. ୮ፖ √°ႭჼႱჼ
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for that. Yes, I think it would be a very good idea to also table that because I think as we go along more and more the public are interested. They want to know what's going on in the corporation. When you have instances of rising cost, there's the other side. What are you doing to ensure that you're doing the best in your organization to keep the costs down?	Ϥ·ͼ·Ϸϛ·ͽ (ϽϞϞΛͿϭ): ·ϭͿϧ·ͽϹϳ·, ΔϧϟϘϷϹʹ·ͽ, ϤͰͺͻ ·ϭͿϧ·ͽϲϳʹϷ ϹΔϹͺͼͺͺϤϷϷ;ϞͰͺϲϷͿϧʹͼϿϚͽ. ϹΔϹͼ ͺͺϫͼϷͶϹϷʹͼϷϚϾʹϾ·ͼͿϤ Ϸϭ··ϐϚ. ϹΔϹͼ ͺ Ϫͼʹϲ·ϤϭͼϚͼʹͼϲϾͼϷϭͳϷϹϷ;ͼ ϽϞϝϹͼϤϭͼϚϲʹͼ ϤϷϲϽͼϧϲʹϲϤϽϹϷʹ϶Ͻ ϥϷϲϽͼϧϲʹϲϤϽϹϷʹ϶Ͻ ϤϷϲϽͼϧϲʹϲϤͿϽϲ, ͼϧϥ ϤϷϲϽͼϧϲ;ϲϤϳ ϫ
Mr. Ma, how and whom are the board of directors accountable and answerable to? And to what degree are the board of directors able to influence, I'm going to ask	Γ'C Ĺ, ᠖᠋ᠫ᠉ ᡥᡃᠯ᠋ᠫ᠊᠋᠔ᡣ᠘᠈ᡣᢣᠵᡃᠻ, ᡥᡆᠫ᠊ᠴ ᠖ᠴ᠋᠌᠈ᡩᡆᠫ᠋᠋ᠴ᠋ᡬᢗ᠌ᠵ᠋ᡃ᠋ᢣᠺᢂᡱᡆ᠉ᡃᠵᡳ᠄ᡬᡆᡆ᠘᠄ᡷ ᡏ᠕᠋ᠬ᠕᠘ᡷᡃ᠋ᢧ. ᢗ᠘ᡃᡆᡆ᠂ᡘᡊ᠆᠋᠋᠉ᢗᠵ᠖ᡃ᠖ᠺ᠋ᠬ᠋ᠥ᠆ᡘ

two questions right away and then you can influence the hiring and firing and compensation of the president? Thank you, Mr. Chairman.	⊴∿Ր⊀ჼჼႦჀᢣ⊳ᢣᡄ. ჼݸᢣ៓ႭჁႦ, ∆Ⴡ៸≪⊳Ċჼჼ.
Chairman: Thank you. Mr. Ma.	Δ•/ペレርኈ (ጋኣኦበJና): ^ና d۶°உ广 ^ϧ . Γ [、] Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairperson. I would say first and foremost, as I said earlier, the board is accountable to each other and to themselves as a board as a whole. So that's number one. Through the <i>Qulliq Energy Corporation Act</i> they're also accountable to the minister since he appoints them. It's also the minister who can revoke their appointments.	ί (ϽϞϞႶͿና): ·ͼͿϧ·ϿϮϧ, ΔϧϟϘϷϹϚͽ. ϹΔϹ ϟϿ·Ϲ·ͽϚʹϞͿ·ʹϿʹ·υ ϷϚϷϚϷϷϷϤϹ, ϷϘʹ·Ϥ ΔϹ ϞϹϷ;ͼϧϷͶ;ϷϾϷͶϤϚ, ϷͶϹϷϷ;ϚʹϿ ϷϘʹ·ϤϿ. ·ͼͿϲϲϧϤϲ ϹϲͺϧϧͶͿϲ Ϲϫ;ϹͿϫϿ ·; ϲϷ; ϲϲϲϷ ͳϫ; ϲϲ ϲ ϲ ϲ ϲ ϲ ϲ
I think your second question was the compensation of the president.	ᡆ᠋᠋᠕᠋᠄ᡃᢦ᠋᠊ᡆ᠋ᠺ᠆ᠬ᠋᠉ᢣ᠘ᠺ᠋,᠂᠋᠋᠋᠆ᡧᢑ᠋ᡠ᠅᠋᠖ᠮᢕ᠋᠋᠋ᡔᢑ ᠙᠊᠋ᡄᢂᢣᡄᢂ᠖ᡄᢗ᠋ᢄ᠘᠅᠋ᡶ᠄ᡃᡠ
Under the <i>Qulliq Energy Corporation Act</i> , the board can make a recommendation to the minister to appoint or not appoint the president. I'll be very clear. The president and the minister can accept that or not. There's a second provision in the <i>Qulliq</i> <i>Energy Corporation Act</i> specific to the CEO, under the <i>Qulliq Energy Corporation</i> <i>Act</i> it can either be the chairperson of the board or the president. Past practice has been that the CEO is also the president but it doesn't necessarily have to be so. Same with the remuneration of the president, it also has to be recommended to the minister. Again, the minister could also not accept that or accept it as well.	L౯ుళిగ్ L౯ౖౖౢగ్ ౫ీౢ b౧Lస్, ౫ీౢ ఎె౯ౕౢరిసిలింకుల్ రింటిశోం కంది౧ రీౖౖౖౖౖౖౖౖౖౖౖ౫ంకుల్లెక్లెక్లెక్లెలిలికరాంటం. రీరిం రిళిగింకి ద౯ౖౢంగ్ రింది ఎగిలికరాంటం. రీరిం L౯ురి L౯ౖౢంగ్. రింది ఎగిలికరి దరింది దరిక్రిలి దిందికరి ఎందిలి నిరిశింది ఓ౯ౖంలి, రింది ఎగిలికరి దరింది, రిందికరి దిందికరి దింది రింది దింది వె౯్రిసిందిలు దింది దింది నిరిశిందిలెక్లు దిందికు నిరిలింది లిందికు
Just in the interest of public disclosure, I'm an overpaid president and the reason I say that is that within the GN's deputy-head salary grid the position that I'm in now was rated lower than the position I was in at health but of course they red-circled me in coming over. Just so you know that. Just so when you ask the question to get the salaries, you already know that. Thank you,	CΔL [®] Q ϽϞ [®] ΠCϷ [©] Π⊲ ⁴ d ⁶ Ͽ ^C ⁶ C [®] bσΓϷCϷϟϿ ⁶ . CΔL [®] Q ϷQϷ;ϲϷ [®] ΠϹϷ ⁶ Π⊲ϚL, ϷΩϷϧϲϷ [®] ΠϷυL ϷΩϷϧϲϷ ⁶ b ⁶ CϚL λ ⁱ⁶ Ͽ Ϥ [®] ΓϞσ ⁶ . Ϥ [®] σ ⁴ ⁶ b ⁶ ² ⁶ ² ⁶ ² ⁶ ³ ⁶ Γϲ ⁶ ² ³ ⁶ ² ⁴ Ϥ ^ρ ϲ [™] Ͻ [™] C ^{⁸²} ⁶ ² ⁶ ¹ ² ⁴ ⁴ ⁴ ⁶ ² ⁴ ² ⁴ ² ⁴ ² ⁴ ² ⁴ ⁴

Mr. Chairman.

Chairman: Thank you, Mr. Ma. Ms. Angnakak.

Ms. Angnakak: Thank you, Mr. Chairman. Thank you for that. I'm actually going to something else now. I'm going to your Qulliq Energy Corporation corporate plan 2014-18. I'm on page 8, 2.5 environmental. This sparked my interest about that QEC has inventoried its sites for environmental issues. I'm wondering if you can tell us exactly how many sites under the responsibility of QEC have contamination issues. Thank you, Mr. Chairman.

Chairman: Thank you. Mr. Ma.

Mr. Ma: Sorry just bear with me here. That one I don't have on the top of my head. Maybe just a bit of background I'll just give some background and it may actually deflect some of the questions later for you. You probably noticed in our corporate plan that we talk about under the health, safety and environment part of it, that we do a number of environmental elimination studies this year so that is the process we started in 2010. And the point of that was to get a sense of what some of the possible contamination issues are within each one of our locations.

Just by way of background, in the current year we are doing four of these studies in Resolute Bay, Arctic Bay, Grise Fiord and Baker Lake. So at this point, I would say the majority of them have some sort estimated environmental liability, and they range from very small amounts, maybe a few hundred thousand, to pretty large amounts of, maybe say six or seven million dollars. So it is a concern.

This may be a question that comes up later

Δ•/<>>ር• (ጋኁኦ∩J^c): የਰੋਂੈੈੇਰੈੈੈੈ רִיכ ב. ୮୯ ⊲∿血•b%.

Δ•/<>C[•] (Ͻ^ϳλ2∩J^c): [•]d۶[•]αΓⁱ. ΓⁱC Ĺ.

CΔL 4⁴GJF C[®]Qσ /CL⁶ C^bd4 ⁴bPh⁴⁶O⁶ ⁵bP/Δ^cDF Δ^bΛ4⁵H⁴F 4P/Δ^cDF 4⁴L³ ⁵bLσ^cD4⁴F, /4P4Δ, /P⁵σ⁵b⁶D⁶ Λ^cD⁶ ⁴D⁴L⁴⁶CP⁴4⁵b⁶D⁶ Δ¹L⁵b 4F/σ⁶⁴Δ² Δ²C⁶ ⁵P²d³L³d⁶ /P⁵σ⁵b⁶D⁶ Δ²C⁶D⁶ 4²C⁶C⁶ ⁵6-7-Γσ4⁶bΔ C⁶d4 4D₁4⁵b⁶C⁶C⁶C⁶ Δ/L₂JOC⁶D⁶D⁶D⁶.

ᢗ᠘ᢩᡆ᠂ᡏ᠕ᢛᡆ᠋ᡄ᠋ᠴ᠘ᢑᠹ᠋᠆ᡆ᠋᠆ᠿᢌᡎ᠘ᢑ

so I may as address it now as well. So, there is a new public standards accounting board standard for government entities that just came into effect after April 1 of this year, so the current fiscal year. Government entities now are required to assess in more detail their environmental liabilities and to put some numbers behind that. So this was raised during our discussion with the Office of the Auditor General, during his presentation to the board meeting in June.

I know the Government of Nunavut also is working on this as well. I think at this point we are probably further ahead then they are; we are basically done this kind of work. You are probably going to ask me for a number, but I would prefer at this point not to give you a number because I want us to kind of finish it and see what it looks like. But I can say that, at this point, like most governments I think that the value of the potential environment liability is probably significant and that most governments probably do not plan for that I would say that was probably the case of all the governments, including the Government of Canada. I don't remember the number offhand, but in a recent report I read, I think its something like six times more than what the Government of Canada thinks it really is, is somebody's best estimate.

Having said all this, one of the things too that somebody has mentioned here, is that we of course are the successor corporation to something called the Northern Canada Power Corporation. So there is a principle the government has espoused, and certainly QEC has taken the same position, and that is the polluter pays principle. Again, these are the kinds of discussions that if we ever had to remediate a site we would have to some discussion with the federal government on. There is one current example of this, and that's Baker Lake, and I think the Member Ċჼdd ϷჼbϷϟͺͺႱͺͻϥჼͽͺͻՐ· Ϲʹ·ͺϫ·ϹϷʹͼ ϷʹͽϷʹϟͰϤϤ ΔL°ͺϫͺʹϧͺϫʹ·ϻϭϤ ϫͺϫϷϤͳ ϹͼϭϤ Northern Canada Power Commission-ʹϞͿϲͺϷʹͼϟϹϟ ʹϭϲʹϝϭϤ· ϹΔL°ͺϫͺ·ϹϷʹͽ ΛϲʹͺͺϥϟϹϫʹ ʹϟϿͼͶϲͶϟϹϫϤϷϲʹͶϹϷʹͽϾϹϚϟͽʹͼϒϲϓʹʹϫϽϲ ϹͼϭϤ ϷʹϧϲʹͼϦͶϲϟͰϫϿʹͼϧϽͼϧͼϧϽͼϧͼ

⁶625746 602266 602266 60266 60266 60266 60266 60266 60266 60266 60266 6026 60266 60266 60266 60266 60266 6026

from Baker Lake is probably aware of that,	ᡷᡃ᠋᠋᠋᠋᠆᠋᠘᠆ᡩᠣ᠋᠋᠋᠆᠘ᢣ᠅ᢗᢂ᠋᠆᠆᠘᠘᠋᠋
and I think that happened in 2008 and we	᠕ᢗ᠋᠋᠋ᡃ᠋ᡋᡄᢄ᠋ᠮ᠘᠄᠂dᡃᢞ᠋᠋ᡆ᠋᠋ᡤᡃ,᠘ᡃᡟ᠙ᡐ᠋ᢗ᠋ᡬᡃ᠋᠉
are still trying to open the door a little bit	
with AANDC, to have that discussion.	
Thank you, Mr. Chairman.	
Chairman: Thank you. Ms. Angnakak.	∆৬୵⋞⋗⊂ ∞ (ϽϞ́ᢣ∩Jና): ᠂d৮°உ广ঁ°. ୮ ^៶ ⊲∿உե℠.
Ms Angnakak : Thank you, Mr. Chairman. And thank you for that answer, which leads me to my next question. Which sites are the most contaminated? Where in Nunavut do we have the most contaminated sites? Thank you, Mr. Chairman.	ዻኈ፞፞ዾ፟፞፞፞ ይ፝ኯ፟ኯኯኯ ፞፝ ነፅ፟፟፝፝፝ኯ፟፟ኯ፟ኯኯኯኯኯኯኯኯኯኯኯ ፟፟ ፟ ላለኊ፟፟፟፟፟፟ኯ፟፟ ዾዾኯኯ ኯኯኯኯ ኯኯኯኯ ኯኯኯ
Chairman: Thank you. Mr. Ma	Δ•거≪ϷϹ· ·• (ጋኣ̀ኦ∩Jና): ᠂d৮°உ广். ୮ ^៶ Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Just a point of clarification, do you mean by individual communities or by region? Individual communities, ok.	ڶ (ϽϞϷႶͿና): ՙd৮°Ⴍ广ᡃ, ᠘ᡃᡟ᠙᠌Ϸᢗᡝᡃ ᡆᠴᡆ᠘ᡃᡗᠬᡆᡕ᠊ᡆ᠋ᡃᠴ᠋᠋ᠡ ᠋᠋ᡝᡉᠴ᠋᠋᠋᠋᠂ᠣᡆᡄᡃ᠊ ᠌᠌᠌ ᠌ᢦᢞᡄᡱᡃᡠ ᠴᡆ᠌᠌᠌ᢟ᠂ᡏ᠕ᡩ᠋᠋᠋᠋ᠫᡃᢛᠡ᠘ᠳᡅᢗᠿᡈ᠋᠋ᡝᠴ᠋᠋J.
Chairman: Sorry, Mr. Ma?	Δ•거≪ϷϹ · • (ጋኣኦ∩Jና): ୮ ^៶ Ϲ Ĺ.
Mr. Ma : Sorry Mr. Chairman, my apologies. I am going to pick the top two or three: Baker Lake, Whale Cove, Iqaluit a little bit, and Taloyoak. Those are the four, the top four. Thank you, Mr. Chairman.	ڶ (ϽϞϞႶͿϚ): L୮⊲ڡؚ [;] , Δ ^ϧ ϒ≪ϷϹʹ ^ͼ . ϹʹϧϤϤ LϚʹϷ Λ [°] ϧʹ·϶ʹϭͼ Δ៸LΓϧϧϲ ៸ϨϧϒͰϲͼ ͽϧϹϭϿϥͼϹ, ͶϷϛ;ϥϤϹ Ϥ·L ΔͼϧϿͼϭ Ϥ·LϿ ϹϿͼϞϤͼ. ϹϧϤϤ Ϲͼ≪ ͶϞϹͼ ៸ϨͼϧͿϹͼͼͿͶϲͼ ͼͿϧͼͺϷϧͺΔϧϒ≪ϷϹͼ.
Chairman: Thank you. Ms. Angnakak.	᠘৽৴⋞⋗⊂৽৽ (Ͻ ^ϳ ៶ᢣ∩Jና): ᠂d৮°உ广 ^៲ ៰. ୮៶⊂ ⊲∿ឩ៦ ^{៲៰} .
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for your answer. The communities that have contamination issues; have you met with the community, the hamlet and all that? I am assuming you probably have, but I will ask the question anyhow. Thank you, Mr. Chairman.	ኆኈ፞፞ዾ፟፟፞፞ ኄዀ፞ (ጋ፟፟፟፟፟፟፟፟፟፟፟አትባጋና): ፟፟፟፝፝፝፝፝፝፝፝፝፝፝፝፝፝፞፞፞፞፞፞፝ לא፟፝፝፝፝፝፝፝፝፝፝፝ የ፝፟ዾኯ፟፟፟፟፟፟፟፟፟፟፟ ፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟ አትምትርትምር ወዉር የና ዘ፟፞፟፟፟፟፟፟፟፟፟ አካር የውሰር የ ይሰር የውሰር የሆኑን የሰን የመን የ ይሰር የውሰር የ ይሰር የውሰር የ ይሰር የ ይስ የ ይስ የ ይሰር የ ይስ የ ይሰር የ ይስ የ ይስ የ ይስ የ ይስ የ ይስ የ ይሰር የ ይሰር የ ይስ የ ይስ የ ይስ የ ይስ የ ይስ የ ይስ የ ይሰር የ ይሰር የ ይሰር የ ይሰር የ ይስ ይስ የ
Chairman: Thank you. Mr. Ma	Δ•/«ϷϹ· • (ጋኣበትJና): ^ና dታ°ዉ广 ^ϧ . Γ ʹϹ ͺ.
Mr. Ma : Thank you, Mr. Chairman. I can only answer that question partially. I know that we have had some discussion because of the new power plant going up in	ἰ (ጋኣትበሀና): 'dታ°Ⴍ广ঁͽ, ΔϷፖ≪ϷϹʹͽ. Ϲ°Ⴍ ΔϲΔ°Ⴍ°Ⴑ የϷϞ°ႭჼϷϹϚ. ʹϧϷϷͰϞʹ·Ⴑ ϹL°Ⴍ
or the new power plant going up in	ᢂ᠋᠂᠕᠂᠕᠕᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘

Taloyoak with the community there. I am not sure that they at this point understand the full extent of what is happening but we certainly have had that discussion. I cannot speak to the other three communities that I outlined earlier at this point. Thank you, Mr. Chairman.

Chairman: Thank you. Ms. Angnakak.

Ms. Angnakak: Thank you, Mr. Chairman. I'm going on to something else now. I was interested in reading about your load growth. I saw in the back here you have some new power plants coming up over the next few years. Who and how do you go about deciding that a community needs a new power plant? How do you prioritize, because I think most of the power plants are pretty old? Thank you, Mr. Chairman.

Chairman: Thank you. Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. Yes, you're right. The majority of the power plants are pretty dated. We're actually in the process right now re-examining our whole capital planning and reporting process. We're going to report back to the board by the end of this month. We may have the opportunity next week in Baker Lake to, at least, have that preliminary discussion. Certainly, at the fall in-person board meeting we'll have a more comprehensive discussion on that.

I think at this point we look at the risk factors, such as the age of the equipment, how often maybe that plant has failed or not failed in the last little while in terms of power operations. We look at things that we can perhaps deal with in the short term like emergency gen. sets, maybe replacing one of the current gen. sets, maybe different preventative maintenance. So there are a number of factors that we can look at. **△▷ィ⋞⊳ርና₀** (ጋݩݷᲑ∩Კና): ናሪታ°ႭႠႦ. ୮୷ ⊲∿ႭႦና₀.

4° ω 6° (ϽϞλησ): 'd۶° ω Γ΄ Δεγαρς. Δγα Δ° ὑ σ Γ Δ° ὑ. Ρεο σ ὑ. Δει Λρείς σ σ το διω Δαιμείο αι το διω Δαιμείο αι το διω Διαρία αι το διω Διαρία αι το διω Διαρία αι το διω Δαιμείο αι το διω Διαρία αι το διω Δισ

Δ•ϟ≪ϷϹ·• (ϽϞϟႶͿϲ)։ ·ϭͿϞͽϥϹϧ. ΓϞϽ ͺ.

L (J\AAAJS): 'd>*at* a*/
 ba*o**<
 b'L**dA*
 A''
 A'''
 A''
 A'''
 A'''

ᢣᡅᡗ᠊ᢦᡅ᠙ᡃᠥᡃᠮ.

One of the things I think we would probably want to is make this a little bit more rigid, in terms of the kinds of things that we would look at. Certainly load would be some of the considerations in terms of whether to replace an existing power plant or not. Thank you, Mr. Chairman.	ርຩຌ, ₽ጋና ለኦጚርϷϞና ፣₽୮ና₽ႭჃႰႭჼႦႠႴና. ΔႱჼႱ ርΔL ርLჼႭ Δσ՟ႱჼႱቦჃႦႦჾႫჍႱႵႱና ჼႦႱႭናጋჾႦ ჼ₽୮ና₽≪ናርႶჼႫႦ. ႼႵჃႫ ႭႱႭჼჼႶႱჼႦ ΔჃႱႦჽႦႼႶႶႭႸჼႦႠჂႦჼ ႼႦႨჼႦႱჂჼႦႺჃჼႦ ΔႻႱჼႦႻႶႠႦናልჼႠႦ, ჃႱႱჂჼႫና. ჼႻჂჼႭႠႦ ΔႱჄჇႦႠჼႦ.
Chairman: Thank you. Ms. Angnakak.	△▹ィ⋞⋗⊂৽ ▶ (ϽϞϡ∩ͿϤ): ᠂dϧᢆᡆᢆᡏ᠊ᡕ. ୮ ^ᡪ ⊲ᢑᢩᡆᢧᠬᡷ.
Ms. Angnakak : Thank you, Mr. Chairman. I thank you for your answer. When I think about new power plants, it makes me think about how expensive things are. We have a mine currently in place, and we have a couple starting up over the next few years. What kind of conversations have transpired with mining companies to date between QEC and the mining companies? Thank you, Mr. Chairman.	ዻጐ፞፞፞ዾ፞፟፞፞፞ ^የ (ጋ፟፟፟ትନገሩ): 'dታ፝፞፞ዾ፞፝፝፝ኯ፟፟ ዾ፟ኯ፞ጞ፝፞፞፞፞፝፝፝፝ዾኯ፝ ዾ፞፞ፚዀ ዾ፞ጜዀ ዾ፟ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ
Chairman: Thank you. Mr. Ma.	Δ•/«Þር ጭ (ጋኣኦበሀና): የਰአ°ዉ广. Γነጋ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. We've had some preliminary discussions with some mining companies in terms of opportunities. You're right, if there is an opportunity to partner with some mining companies, it's both good for industry and for us. I think maybe the challenge sometimes is the location of these mines, because quite often they're some distance away from a particular community. It doesn't mean that we not explore opportunities. Certainly, we've initiated that process of exploring some opportunities with mining companies. Thank you, Mr. Chairman.	 ί (ϽϞϷΛͿϚ): ϭͿϧͽϫϳϷ Δν/ϨϷϹͽ. ϷʹϧϧϧΠͼρϥͼͼυϷΛͼϧͼϞͿϥͼ Δϲϫϲͼͼ Ϸϧͼϲϥϭͼ ΛάͼϧϲͽϞͿϥͼϫ. Διέργα Ακαρίας. Διέργα Ακαρίας. Διέργα Ακαρίας. Διέργα Ανγές. Διέργα Ανγές.
Chairman: Thank you. Ms. Angnakak.	△৽৴⋞⋗⊂৽৽ (ϽϞϞ∩Jˤ): ˤdϞ°Ⴍ广ჼ. Γኁ ⊲∿ႭႱናჼ.
Ms. Angnakak : Thank you, Mr. Chairman. My next question, we talked about mines, but in your corporate plan on page 10 it also talks about military requirements for energy will be monitored. My same question; what	Ϥʹ·ͺϼͺϧ·· (ϽʹϧϞႶͿϚ): ʹͼͿϧ·ͼͺϹʹϷͺΔϷϒϘϷϹʹϷ. Δ ^ͺ ͺLʹϷϧʹϷϪͺϤϽʹϷͼͿϹͿͺϤϪϚϚʹ, ϷʹͼϷϷϒʹ·ϐϚͺͻϤʹϷϽͿϚ ϷϧϚ·ϹͺͺϤϭϷʹ; ΡϒϤϭ·ͺϹΓʹͼͿϹͶϒͺϚʹͼͺϥϽϹʹϹͼ LʹΛͺϧʹϧͼϹʹͽͺϹͼͺϷϳϷϲͿͼͽϥϽϲϷϲͺϤʹϧϐͼϭ·ϹϷ.

kinds of discussions are taking place with	ᢗᡃ᠙᠋᠋᠋᠙ᡄᢄ᠋᠉᠂᠘᠘ᡱᡆᢣ᠘ᡱᡆ᠋᠉᠂ᠺ᠕ᡣ᠀ᡷ᠋᠋᠘᠋᠂᠋᠘ᠴ᠋᠉
the military in regard to sovereignty	ᢄ᠋ᡃ᠋᠖᠋ᡃᢐ᠖᠋ᡩ᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆
projects? Thank you, Mr. Chairman.	᠕᠆ᡣ᠕ᡃᢆᡟᡆᢞᠫ᠍᠍᠘᠂ᠴᡆ᠋᠄ᡃᡉᠮ᠖ᡃᠣ᠋᠋ᠬᡨ᠋ᠳ᠋᠄᠂ᡩ᠋ᡰᡷ᠅ᠳᢣᢁ᠋ᡬ
	∆ [⊾] ୵≪⊳C ^₅ .
Chairman: Thank you. Mr. Ma.	Δ•/«Þ<ና • (ጋኣትበJና): ፣ਰ৮°ഫ广ঁ•. Γ [、] ር Ĺ.
Mr. Ma: Thank you, Mr. Chairman. As	
recently as probably about two weeks ago	Ĺ (ϽϞϟႶͿና): ˤdদᅆႭᡤᡅ ᠘ᢑᠠ᠙ϷϹᡗᡅ.
our officials were in Cambridge Bay to	Ľ°ዹ፞፞፞፞፞፞፞፞፞፞፞፞፞ዺዾኈ፞፞፞፞⊃ኈ, ∧ዹፘ፞ዻፘኇ Ľኁፘ፞፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟
discuss with the federal officials there about	᠕᠆᠋ᡣᢣᢟ᠘᠋᠋ᡃᢐ᠋ᠴ᠋ᡃᠫ᠋᠋ᡗ᠋ᢙ᠋ᡗ᠋ᡏᡄᢂ᠋
the Canadian High Arctic Research Station.	₽ჼᲮჼᲮႶჼᲮჇĽჂჂႶჼ Ⴑ≪LჂჼᲮჼďჼ
That is a concern for me and for the	⊲°r<°b>n°r°σ° b\H>< >P>°C°D°bC
corporation.	
	ᢣ᠋᠋᠋᠋ᢛ᠋᠙᠘ᢏ᠘ᡷ᠘ᢏ᠕᠕᠕᠕᠕᠕᠘
As that research station comes on stream	ርΔ°ዉ 'ᲮϷᢣኣናልᄡኣኈ Δኈቦናናፖቦላ₽σ ላዛሬጋ
and they increase their staff housing needs,	
and whatever other needs that they have, it	᠘ᡃ᠋ᠴᢉᢣ᠌ᢂ᠋ᠴ᠋᠈ᡩ᠋ᠴ᠋ᡗᡘᡃ᠋᠆ᡆ᠋᠈ᡱᠣᡄ
could put a strain on the situation on Cambridge Bay, and then we may have to	ᠳᡅ᠌᠌᠌Pᡗᡆᢣᡃ᠋᠉ᢗᡏ᠋᠋᠋ᡔ᠋ᢛ, ᢂ᠋ᡃᡆ᠘ᢩᢂᢣᡊ᠊᠌᠌᠌᠌᠌᠌᠌
re-prioritize other capital projects. We're	᠔᠋᠋ᡃ᠔᠆ᡠᢕᡩ᠘᠖᠕ᡩᢉᢁᠳᠴ
going to see how it works out at this point in	
time. Like I say, we're in the early days of	
having some discussions with them in that	᠘᠋᠋᠉ᡣ᠋ᠮᡪᡪ᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆ ᠕ᡣᡏ᠋᠋᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆
regard. Thank you, Mr. Chairman.	CL ⁶ d4 Λ ^c _Γ ^c . ^c d ² ^c ² Δ ^b ² α ^c ^b Δ ^b ² α ^c ^b .
Chairman: Thank you. Ms. Angnakak.	Δ৽৴≪ϷϹ ৽• (ϽϞͻ∩Ϳ·): ᠂d৮°Ⴍ广 ^ϧ . Γ [、] ⊲∿ႭႱ ^{·ϧ} .
Ms. Angnakak: Thank you, Mr. Chairman.	ፈኈ፞፞ዾ፟፟፟ዄኈ (ጋ፟ኣኦበህና): ^ና dፇ፝፞፞፞፞፞፞ፚኯ፟፟
I'm going onto something else again. How	
many on-the-job learning employees do you	ΔΔ
presently have in place? Thank you, Mr.	∆ీగ≪⊳⊂⁵ి.
Chairman.	
	∆•/≪Þርኈ (ጋኣት∩ሆ): ኀሪት°உՐ҆•. ୮⁺୦ Ĺ.
Chairman: Thank you. Mr. Ma.	
Mr. Ma: Thank you, Mr. Chairman. Let me	Ĺ (ጋኣትበJና): ናdታ°ዺ广፞ ^ኈ Δ ዮ/«ኦርኈ. ናbኦትቦዻ፞ኣbΔ°ዺ. Δ ^ና bኦLJL ለ ^ጜ ሁ/ ^{is} d ⁱ ъጋና
quickly check. Off the top of my head, I	
think three apprentices. I just want to make	
	, , ,
sure that I'm not lying to the Member here.	᠕ᡧ᠋᠋᠘᠅ᢞ᠋ᠫᡄ᠘᠋᠋᠖᠖᠘ᢘᠣ᠘ᢣ᠆᠘᠋᠋᠋᠘᠙
sure that I'm not lying to the Member here. Yes, that's correct. We still have apprentices	ᠰ᠋ᡃᠾᡝᡃ᠌ᢞᡄ᠘ᡱᠬᡃᡃᠫᡄ᠘᠋᠋᠋ᢐᠣ᠘ᢣᡄᡃ᠋᠘ᢣᢛ᠋᠋᠋᠘ᢏ ᠕᠋ᡆ᠋ᠳᡃᡆ᠋ᠵᢣᡕ᠘ᡄᢩᠣᢦ᠋᠋ᢁᢗᡏᠥ᠂᠋ᡐᡰ᠘ᢗ᠋᠊᠘ᢏᡕ
Yes, that's correct. We still have apprentices that are complete the programs. Just by way	᠕᠊᠋᠋ᡆ᠋ᢛᡝᠦ᠋᠌᠌ᠵᢣ᠅᠘᠋᠋᠋᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆
Yes, that's correct. We still have apprentices that are complete the programs. Just by way of note, we've graduated five apprentices so	ᡣ᠋᠍᠍ᠯᡆᢑᡃᠯᡆ᠋᠌᠌᠌ᢣᢋᡄ᠘ᡄᢩᢛᡆ᠋ᡧᢄ᠘ᠸᡄ ᠕᠙᠋᠋᠋ᡬ᠊ᢛᠫ᠋ᠻᢦ᠋ᡰ᠋᠆ᢣ᠋᠅᠖᠘ᢩᡅ᠘ᢛ᠖᠋᠘ᡷᢛᢣᢛ᠅ ᠘ᡄᢩ᠂ᠳᡐᢛ᠋ᡃ᠘ᢣᠦᢩᡄ᠋᠆᠘ᢩ᠆᠆ᡬ᠘ᠵᡩᢕ᠋ᠺ᠉ᡩᢧᢘ᠋ᡬ᠊
Yes, that's correct. We still have apprentices that are complete the programs. Just by way	᠕᠊᠋᠋ᡆ᠋ᢛᡝᠦ᠋᠌᠌ᠵᢣ᠅᠘᠋᠋᠋᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆
Yes, that's correct. We still have apprentices that are complete the programs. Just by way of note, we've graduated five apprentices so far. Thank you, Mr. Chairperson.	ᡣ᠋᠍᠍ᠯᡆᢑᡃᠯᡆ᠋᠌᠌᠌ᢣᢋᡄ᠘ᡄᢩᢛᡆ᠋ᡧᢄ᠘ᠸᡄ ᠕᠙᠋᠋᠋ᡬ᠊ᢛᠫ᠋ᠻᢦ᠋ᡰ᠋᠆ᢣ᠋᠅᠖᠘ᢩᡅ᠘ᢛ᠖᠋᠘ᡷᢛᢣᢛ᠅ ᠘ᡄᢩ᠂ᠳᡐᢛ᠋ᡃ᠘ᢣᠦᢩᡄ᠋᠆᠘ᢩ᠆᠆ᡬ᠘ᠵᡩᢕ᠋ᠺ᠉ᡩᢧᢘ᠋ᡬ᠊
Yes, that's correct. We still have apprentices that are complete the programs. Just by way of note, we've graduated five apprentices so	ΛϤσϧϞϿϷ϶Ϟͼ ΔϹϧͼϤ;ϧϹϹϿ Ϥ;ͳ Ϲ;ͳϿͼ ͶϪϔͽϽͽϷϞϲϫͼ ϹϲͼϪͼϧͳϚͼ Ϩͳ;ϤϿϲ Ͽ;ϞϪϷϹͼ

Ms. Angnakak: Thank you, Mr. Chairman.	⊲∿௳Ხ ᠬ (ϽϞϟ∩Jˤ): ˤdদᅆႭ广ʰ, ∆ኣイペ⊳Ċᠬ.
Thanks for that answer. I was really	⁶ στος το
impressed actually with the program that	᠈ᡃ᠋᠔᠕᠋᠋᠆ᢄ᠂᠘᠆᠋᠈᠆᠘᠂᠘᠘᠘᠘᠆᠋᠈
you have in place, reading your corporate	₫ ^ჼ ₽ ¹ ² ¹ ² ² ² ² ² ² ²
plans and seeing how you do things in some	᠘ᠳᢄᢞᢗᠲᠦᠺ᠅᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘
	Λ ⁻ _Γ ⁻ . ⁵ ⁻
of the other reports that you have. How	
many of these are in self-directed Inuit	
employment plans? Thank you, Mr.	
Chairman.	
Chairman: Thank you. Mr. Ma.	Δ•/《Þር ጭ (ጋኣ፞ትበJ ^ເ): ናਰት°உ广්•. ୮ኣር Ĺ.
Mr. May Sorry Thank you Mr.	
Mr. Ma : Sorry. Thank you, Mr.	Ĺ (ጋኣኦበሆ): 'dን°ዺ广', Δ'ረペレር' ^ኈ .
Chairperson. Could you explain or define	\Box \Box Δ \Box Δ
what self-directed means? Sorry. Thank	∠೨೮೭೭++402 €; 02 2+0 %(++2)% ϽΡϧϷϣΓτΓγίφ∨ν, γάλαστα, γάλαστ
you, Mr. Chairman.	
Chairman: Ms. Angnakak.	△৬૮≪ϷϹ· ·• (ϽϞᢣ∩Jና): ᠂dᢣᢩᡆ᠋ᡄᠮᡃ. ᠋ᠮ᠋᠂ ⊲ᢩᠳᡅᡋ᠄ᡃ.
Ms. Angnakak: Thank you, Mr. Chairman.	⊲∿௳Ხ ᠬ (ϽϤϡϡ∩Jˤ): ᠖ᡃᠯᡷᠲ᠋᠘ᡏᡃ, ᠘ᢣᡝ᠙⊳Ċ᠅.
Just reading in your corporate plan, it talks	ᢄ᠋ᡃ᠋᠆᠘᠆ᡆ᠋᠅᠋᠋ᡔ᠋ᡃᡶ ᢗᢞ᠙ᠣ᠂᠋᠕ᡔᡄᡗ᠋ᠬᠳ᠋
about self-directed Inuit plans somewhere in	< ⁵ ΔΡΛΓσ< ⁵ ⁶ C ² ⁶ σ, Δ ¹ Γσ ⁶ ϽΡJ< ⁵ ΛC><Δ ⁵ ,
here. I read your corporate plan and I write	
my questions beside it. In their Inuit	
employment, I guess with their training and	
that. It states here that you have, page 10,	
it's right in there. I'm just trying to find it	
here. Okay. Here we go. Self-directed, it	
says, "Inuit employment development plans	
are designed to be self-directed with support	ϪϸϟʹͽϟͽϹϷʹϧϲϹʹ϶ϽͶϪͼϧϼϫϽϟͽͶϲͶϘͼϽϲ
6	ᢀᡔᡄᡊᠠᢣᠵᢣᠴᡄ᠄᠖ᡃᢉᡅᢂᢞ᠋ᢉ᠕ᡔ᠘ᠺ᠂ᢕᢤᠥ
from the employee's manager." So I'm	<ᠮᡆᡕ᠒ᠨ᠋ᠮ᠖᠘ᢉᢣᢂᢞ᠙᠄᠂ᡏ᠕ᡱ᠋ᢁᡄᠮᡃ᠋᠉᠋᠘ᢣᡘᢁᢄᡬ
wondering how many Inuit are actually on	
these plans? Thank you, Mr. Chairman.	
Chairman: Thank you. Does that clarify it,	Δ৬૮≪ϷϹ· Ϸ(ϽϞϞϴϽϤ): ·ͼͿϧͼϼϹϷ. ϹϧϹ ͺ.
Mr. Ma?	
Mr. Ma: Thank you, Mr. Chairman. Let me	Ĺ (ጋ፟፟፟፟ትበJና): የሪታቄፈቮካ, Δካረዋኦርናቅ. ርድፈ
	μ (ג) (דו וויי). שי עו יי, ג ד לדכרי. כ ע פסטגייבט חחקייצליי. יטיח
just get to that note. Of course the note	
would have to have the percentage and not	
the number. Sorry, here it is; 33 are in career	
development plans and self-directed	Δ۵Δ ^c .
learning.	
If I may, at this point maybe I'll just talk	ᢗᡃᢆᡰ᠋ᢀᡄ᠉᠋᠆᠈ᡔᡄ᠋᠋᠉᠆ᡘ᠉ᡔ᠋᠉
about the Nunavut Leadership Development	
	୵ᢟ᠆᠆ᡧᡗᡊ᠕ᠴ᠋᠄᠆ᡧ᠘ᡔ᠕ᢟ᠂ᢗᢀ᠋ᠿ᠁ᢓ᠆᠅ᡁᢗ

Program. It's on page 10 and it's the very first one under section 2.9. I think that is something that's a little bit unique to QEC from the rest of the government. It's a program that was developed to support people going to post-secondary.	ϤϹʹϭ·Ͻ· ϤͽϷͶϤͼͲͰͳϞͽͺϷͱͳͽϥͶϲϓϧϥϧϿͺϲ ϤϷϲϹϷ≪ͻϿͽͺϿϷϞͽϟϦϞͻϽϭϲͺϞϲͼϽϞͼϗͱͳͼ ϪϹͼϪϥϭϼϼϼϫͻͿϿϫϲ
As all members probably know, most government entities are really good at the low end of the six occupational areas but the three areas that we're really focused on here and I think government is starting to focus a little bit more on is professional, middle management and maybe senior management. I don't remember exactly but I can check.	ϤϹѷՐ<ᠴᡗ᠋ᡣ ႱႡႱჃ ჃናႶჾჼჼኣჾና ヘჼႱჃႵჼჂჾ ႱႱיჂჃჂႭႦჂႷႦ ჽჼႦႱႶႶჃჾႦჂႱႽ ΔĹ ჼႦჂႱႶႠჇႽჅႱႱႦ ჼႼႶჃႫჂႶ
This program was designed for people that are going to post-secondary. While there is funding through FANS the Financial Assistance for Nunavut Students program, this supplements that. I think at this point we have four beneficiaries at this point that are going through different programs. Two of them are in bachelor of administration programs, working towards their accounting designations. I think there's another one in bachelor of administration working towards a human resources degree. I think the fourth is actually working on an engineering degree.	Ϲʹ·ͺϼͺͺϽϚʹ·ϧͺϤͼͺϾͺϹϷͼϿͺϿͼ, ϹͼʹϷͺϤͺϤͼ Δϲ··ͼϭϤͺϤͼϧͼϧϲϿϲ Δϲ·϶ϭϤͼͼ Δϲ·ϷϿͼ ΔϲϫϷͼ ͼ ϲ ϫ ͼ ͼ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ
Those are important things because we don't have enough Inuit or beneficiaries in these types of professional occupations. I think it's important to support this. It's certainly a worthwhile endeavour. I think as the Government of Nunavut develops its human resource strategy for the public service, I think it will perhaps look at this model a little bit as well. Certainly this is an area where I think we're ahead of the rest of the government. Thank you, Mr. Chairman.	CΔLΔ ^c Ͻσ ΔΔ ^e σ ^c ΔαĊ ^s bCP/L ⁴ σ ^c Δ ^{se} baΔ ^{fe} nC ^s b ^e r ^l L ^c L ^e a, Ċ ^e a Δb ^{fe} r ^f Δ ^{se} baΔ ^{fe} Dcασ ^s L ^c CΔL ^b Δα ^{gc} U«L ^b d ^e r ^c Δ ^{se} baΔ ^{fe} Dcασ ^s L ^c < ^s aPN ^e Uσ ^{fa} α ^c c4N ^c JJ, Þr ^e U ^s Pr ^s P4 ^c N4α4 ^s b ^b bσ ^s σ4 ^{se} DJ ^c . ^s d ^{fe} ar ^b , Δ ⁱ /«ÞĊ ^{se} .
Chairman : Thank you, Mr. Ma. Ms. Angnakak.	∆⊳୵≪⊳⊂ ∿ (ጋኣ̀ት∩Jና): ናd≻≏Ⴍ广. ୮ [,] ⊲∿ႭႱ [;] .

Ms. Angnakak: Thank you, Mr. Chairman. Thank you, Mr. Ma. I agree with you. I was quite impressed reading this. The process that you have in place.

Summer employment has come up as questions in the House before and I'm sure QEC also participates for summer employment positions for students, since we're on the topic of learning and students. How do you advertise, are you part of the government advertisement or are you separate? Thank you, Mr. Chairman.

Chairman: Thank you. Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. Prior to this year, we were separate from the GN. In recent months, I think I'm going to have to guess a little bit here, but probably in about February, we made a change to be part of the GN's website and their recruitment advertising. I think it's important that people realize that we are part of government and we are a government entity. It also helps us expand our opportunities to recruit individuals.

Specific to your question of summer students, I may have this wrong and I can certainly correct it later, but I think this year, we had nine summer students. What we do is we advertise throughout the organization to see if any department or area would have a need for summer students. A couple of these summer students were, of course, they're students I just spoke about that are going post secondary, as part of the Inuit leadership development program, we also make sure they have summer employment relevant to their future field of occupation.

For example, here in Iqaluit this year, we had a young man here who was working at

ΔϷϟ≪ϷϹናϷ (ϽϞϟႶͿϲ)։ ·ϭͿϟ·ႭϹϷ. ϹͺϹ Ĺ.

ᡠ᠋ᠫᠬᡗ᠊ᠴ᠋᠋᠘ ᡄ᠋ᠴ᠂ᠳ᠘ᡱᠬᡃ᠋ᠫ᠅ᢗ᠋᠅ᡄ᠉ᠫ᠅

<u>᠙</u>ᡆ᠌᠌ᢂᢣᡄᡅ᠋᠋ᠳ᠋ᠮ᠘᠋᠋᠋᠋᠋᠋᠖᠋᠉᠔᠘ᡄ᠘᠈᠋

Finance, so he worked with our regulatory individual here to work on budgets, cleaning up some of the stuff from the general rate application process, and hopefully that was a good learning process for him. You're not going to get that kind of hands-on experience elsewhere and really, I think it helps you grow into a professional. That's a very similar model that we used when I was at the Department of Finance.	ΛϲͺͺϷ;ϥϤϤ;ͺ Α Α Α Α Α Α Α Α Α Α Α Α Α
We supported both beneficiaries and non- beneficiaries through summer employment. Many of those individuals, after they got their graduate degree, stayed on with the department, although I must admit now that some of them have gone on to other organizations, but you know what? Kudos for them. We have to develop our own home-grown people regardless of whether they're beneficiaries or not. I think it's important that we do that rather than always bringing up people like me who are southerners. Thank you, Mr. Chairman.	ΔbΔbΔbΔbΔbΔbΔbΔb
Chairman : Thank you, Mr. Ma. You have been here for some time, so I will consider you a transplanted northerner.	Δ৽៸⋞⋗Ϲ· · (ϽϞϞႶͿ·)։ [;] d৮°ႭΓ· Γ·Ϲ ͺͺ ⊲dϭ ϹͺϭΓϷϹϷϲϚልϚ Ϸ₽Ϸʹ·ϾϿΓϷϹϷϫϚϨ°ϫ··ϟϨϒ·
>>Laughter	᠈᠈᠘ᡃᡄ᠋᠉ᠫ
Ms. Angnakak.	୮୷ [ୣ] ⊲∿≏₽° ^ь .
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for that answer. I'm going on to something totally different. Being an MLA from Iqaluit, I'm interested in finding out more about the hydroelectric development project that QEC is interested in doing. In your corporate plan here, it talks about this on page 14. It says here that "substantial funding is required to define the basic parameters of the project" Can you tell us where you're at with this finding funding? If you can give a brief overview of the status of this project. Thank you, Mr. Chairman.	Ϥ·ϼϐ·ͽ (ϽϞϞΛͿϚ): ·ϭͿϒ·ͽͺϮ· ΔνγϘϷϹʹ·. ·ϭͿϒ·ͽͺϹʹͻ ΡϷʹϞͶϭͺϼϚ. ϤϒϭͺϼʹϭϭϥϲϚͺ ͺ ϲϲϲϲϷ·ͽͶϷʹ·ͻ·ϞͺϹϲϲϭͺϫϭϧͺ ·ϧϷ;ϫϧͼϫ ϭϤϲϲϷ;ϭϷ;Ϟϒϲ, ·ϭϲϲϧϐ·ϼϚ ΛͼϲϲϥϫϷ; ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ

᠂ᡃᡆᡃ᠆᠋ᡆᡤᡃ᠂᠘ᡃᡟ᠙ᠵᡬᡃ᠉

Chairman : Thank you, Ms. Angnakak. Mr. Ma.	Δ•/«ϷϹ· ͽ(ϽϞϞႶͿϲ): [;] ͼͿϧͼͺϹͼ ΓϞʹ ϤʹͼͺϷͼϷ. ΓʹϹ ͺͺ
Mr. Ma : Thank you, Mr. Chairman. Yes, I think it's good to probably give some background to all Members. I may have the dates wrong, so I'm going to by Assembly.	ϳ (ϽϞϞႶͿͼ): ʹͼͿϧͼϫϮͽ Ϫͽϟ≪ϷϹʹͽ. ʹϧϿϪʹϒϲϲϥϟϹϭϫϦϭͺͽϷϪͺϷϭͼϧͼ;ϥϧͼϫͽϽϫϦ ϧͶϹϒϲϳϿϲ
In the Second Assembly, there was direction from the Minister of Energy at that point to QEC to examine possible hydroelectricity sites and that work commenced back then. They did a number of studies in terms of hydrology, which is measuring water levels, impacts to the environment in terms of wildlife, plants, impact to traditional hunting areas. There was quite an extensive consultation process with the community here and I believe Kimmirut as well.	CΔLͲ ϤΔϚʹϭ LͲϧϿϷϿϿϷϿϿϷ, ΓϭϞ ΩͲϷϫϿϷͼ ΔΓϚͿϚ ΔϤͿϔϿϚͼͿ Ϟ Ϟ Ϟ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ
To date, we have spent about \$9.5 million doing these types of studies. To go to the next stage, to get it to an environmental assessment stage, we're probably going to have to spend another \$6.5 million. So that would mean that we've got about \$16 million all in before we even start anything and before we even get regulatory approval.	CLDJa bNLN N σ bP J b b C b b b a c σ CL σ P F P J . P J G D b L A D b J B S F c 4 σ C L L C D σ b b b b b b b b c. 4Δ c j s a 4 c c l b c c d c c b b c d s o f b c d s o f b c d s f c d b c d s f c d b c d s f c d b c d c d
Depending on the site, to build a hydroelectricity site can range anywhere, let's say, from \$300 million to \$400 million and it could be even higher than that. At this point, we have been looking for other partners to help us finance this particular project. I think that in one of your questions, you indicated whether we have spoken to mining companies. One of the companies that we spoke to was a mining company. We've had some initial conversations. They're interested. Our timelines don't quite mesh, but we will have to see.	Ϟ៝៹៩ឞ៰៓៹៹៹ ΔdLcpPnឞ៰៓៓៶ ΔdLcpPnឞ៰៓៶ 4 4 4 4 4 4 4 4 4 4 0 7 4 4 2 4 2 2 2 2 2 2 2 2 2 2 2 2 2
If the project does take off, I think one possibility for financing is a P3 type	ᢗ᠘᠘᠋᠋᠋ᠧ᠋᠂᠋᠋᠋᠊᠋ᠯ᠘ᡩᡄ᠋᠉ᢣ᠋ᡃᡘ᠋᠋᠆ᡘ᠆ᢘ᠅ᡔᡘ᠘ᡩᡠ ᠙᠋᠋᠋᠋ᢁᡔ᠋ᡷᢛ᠘ᡥ᠋ᢩᡄᠺᢣ᠋᠋᠉ᠫ᠕᠋᠋᠄᠂᠘ᢩ᠈ᢣᡗ᠉ᢣ᠋ᠬ᠉ᢣ᠋ᡔᡄᢄ᠘᠘

arrangement. We have, obviously, financing constraints. We don't have a whole lot of cash on hand. Also part of our other constraint is that under the <i>Qulliq Energy</i> <i>Corporation Act</i> we're only allowed to have debt equity ratio of three to one. So that will probably impinge upon that debt equity ratio.	ϷͽϧϩϦͺͺ Ϸ;ϼ;ϼͺϤϲϲϫ϶ϫ Ϸ;ͼϲͺϫ; ϲ ϲ ϲ ϲ ͼ ϲ
All of our debt, of course, are guaranteed by the Government of Nunavut. They have their own debt wall cap restrictions as well. P3 is one possible way to do this. We've had some initial conversations with private businesses here. Quite frankly, it's Inuit organizations. I'm sure you can read between the lines and figure out who that is.	CAL LᲚᲡᲡᲡᲡ Ლᠮᡦ᠋ᢑ ÞᲓᲙጋᲥᢑ ଏ₱ᠫᠦᠴᡆᢪ᠌ᢩᡆ᠋ᡭᢨᡆᢩᡬᢗ᠊ᢣ᠌ᡷᠳᡃᡪ᠋ᡗ ᡆ᠋᠋ᡘᡊᢆᢦᡄᡭᢨᡆᡬᠧ᠘ᡷᡆᢋᡄᢂᡩ ᠙᠆ᠮ᠖᠖ᡣᢗᢄᠮ᠖ᢗᢑᠫᠦᢑ᠕ᡷ᠋ᠮᡃ᠋᠘ᢗ ᢄᠮᢐ᠖ᠬᠮ᠖ᠮ᠖ᢗ᠋᠋ᢑᡝ᠘᠘ᠴᡆ᠋ᠮ᠈᠋ᢖ᠋ᡗ᠂ᡘᡷ᠋᠆ᢑᡬ᠅ᢣᡅᠺᠥ ᢗ᠋ᡶᠦ᠘ᠮ᠋ᡃ᠋ᡋᠴᡱᡠᡗᠣᢛ
Also, the Government of Nunavut has got the Iqaluit Airport Improvement Project here, and that was through P3 Canada. So that also is a possibility. There are some possibilities. There are also some hurdles that go with this and some challenges. It doesn't mean that we stop. I think we have to try to keep this going. I think this was high on the mind of the board of directors, because one of the first committees that they formed was the alternative energy committee. It's unique in a sense that the whole board sits on the alternative energy committee. So it's sort of like a committee of the whole, so to speak.	የረላσ ለተΓοιιነύ ጋየረንረገላኘን ነጋነረና ላ፡ ሀዲኮሪና ፑናሮጳድው፡ር ለጐሁረልናጭንጐነጋ ኦላላ, ኦንርዮና ሀዲኒልን, ውንያ ሀዲኒልን ላ፡ ለጐሁሎው ለጎጋቡ ላ፡ረንው ምጋጭንምንምንምና አትርም እንምርጉጋር የረላው የገሬት እግምር
For the Iqaluit Hydro Project part of it, I think it's four of the members. I can't remember exactly who sit on that sub- committee. Hopefully, that gives some background. I certainly would be happy to answer any other questions on the hydro project for you. Thank you, Mr. Chairman.	ΔჼႦჂჼჾ ĊႱႭ ΔረĽቦንϷჼႦႠϷ<Ⴢჾ ႻႱႽ ჄႠჼႶႭჾჼჼ ႦႱႱჼჾႻႶႠႭჾႱႱና Ϫ, ΔႱႱႦ ϷႶჼႦჼჾჼჃႱႠჼჾႫናር ჄዎႱჃჼႵჄႱႠናንჼჂႱჂႦჼ ჼႻჂჼႭႠჼ ΔჼჄペϷĊჼჼ
Chairman: Thank you. Ms. Angnakak.	᠕᠊᠈᠆ᡐ᠋ᡄ᠋ᢑ᠖ᢕ᠋᠋ᢆᡃᡪᢣ᠋ᢐᡆᡄ᠄᠄᠀ᡩᢁᡄᢩᠮᡃ᠂᠋᠋ᠺ᠋᠂ᠺ᠂ᡐᡆ᠋᠐ᠬ
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for that explanation. The other	ዻኈዹьኈ (ጋኻ፞ዾኄďና): ናሪሃ°ዺ广▷ ∆▷ፖ≪▷Ċና▷. Ճ,
	ርΔL°ዉ ዖϷႱልና ነਰ፟ታ°ዉ广፟፟፟፟፟፟ . ΔሖLቦነbCϷႱ <d< td=""></d<>

thing that comes to mind is the two different sites. Can you give us a breakdown of how you go about deciding which site you're going to go to and maybe that's already been decided. I'm not sure. Can you elaborate on that, please? Thank you, Mr. Chairman.	LˤʔΔˁσϷ ΔσϷϞϭϷ ϹϷϽϷϟͺͺͺϧϟ ϷʹϐϷͶϞϐϫϷϪͶͿϤͺʹϐϫϿϷ ϭϨϤϞͺϳϲϚ;ͰͽϪϟ LˤʔΔσϷ ϹϷϽႱʹϐϐͽ;ϟ ϷͼʹϘϫϿ·ʹ϶ϲ ϭϨϤሲʹϷϟͺϹϲͽϪϟͺϫϲϭϤͼϭϷͺͺϞϫϟͺϹϫϧϷͺϹͽͺϳͽϟ? ʹϐ;ͰͽϫͺϳϷͺϪϷϟϭϷϹʹϷ
Chairman : Thank you. I've had a number of constituents ask that very same question. Mr. Ma.	Δ৽៸⋖ϷϹ· ͽ(ϽϞϷϭϤ;;·ϭͿϒ·ϿϮϾ·Ͽ·· ·ϐϞ៸Ⴑϲ·ϐϭϼϤͼͺϹϞϲͳϞϾͺϤΛͺϲϧϷϲͿϹ··ʹϿϞϾͺϹϒϹ ϳͺ
Mr. Ma : Thank you, Mr. Chairman. At this point, there has been no decision made with respect to the two sites. One of the sites is Jaynes Inlet. I am going to try to pronounce the Inuktitut name, it's Qikirrijaarvik. The other one is Armshow South and that's Turngaqtalik. I think what we have to look at is how reliable the water flow is, the distance from the community, impact on wildlife and traditional hunting grounds. Both of these sites I've been to before. They're beautiful sites. I know people camp there and go there quite a bit in the spring and summer.	ί (ϽϞϞϧϤϚ): ͽϤϧͼͺϳϧ Δϧϟ≪ϷϳϚͽ. ϷʹϿϹϽϲ ϟϲ Ϥͽϧϳϟ;ϼͽϧͿΓͼ, Δϲ, Ϸ Ͽ;ͽϹϷϦϞΓͼ, Ϲͺ ϒϷϽϪϾϲϽͼ Ͽ;ͽϹϷϦϞΓϫ, ϷϧϹϿͽ, ϤΓϿ Ϸ;Ϸϲϧϥϧϫͼ, ΑϿͼͺϽͻ, Ϲϭϳϟͽ, Ϥϭ ͼ ͽϧϧͼ Ϸ. ΑμΓλέ Ανα Αμα Αμα Αμα Αμα Αμα Αμα Αμα Αμα Αμα Αμ
One of the sites impacts the Kimmirut Trail, as well. Those are things that we have to consider. We've had some discussion with the local HTOs both here and Kimmirut. I know quietly some people have indicated their support for the hydro project. Certainly, it's going to be like the liquor issue. You've got both sides of the coin where there is people that will support it, and people that will not support it.	
I think at some point, we have to look at some type of alternative energy. It just seems a feasible alternative. The capital costs are initially high, but it's a long-life type of project where you don't have to replace them for 100 years. Certainly, that changes your economics for sure. Thank you, Mr. Chairman.	Ρఁరాదా 'ర్రెస్ ఎార్ స్రోంచించించింది సింగ్ సి

᠕᠊᠋᠊᠋᠆᠋ᠺᠴᡃᢈ᠋ᡣ᠋᠋᠋ᡥ᠆᠋ᢍᡃ᠄᠂ᡃᡆᢣ᠍᠆᠋ᠴ᠋᠋ᠮ᠋᠂᠘ᡃᠠ᠙ᠵ᠋ᡬ᠄

Chairman: Thank you. Ms. Angnakak.	△৬૮⋞⋗८° ⊌ (Ͻϳϡᢣϧϥϲ): ͼϥϟͼϾͺϳͺͽ. ͺͺ, ⊲ͼϭͺͽϼ _ͼ Ϸ.
Ms. Angnakak : Thank you, Mr. Chairman. Thank you for your answer. My next question is you indicate that QEC has spoken with the HTO about this. What kind of feedback did you get from them? Thank you, Mr. Chairman.	ዻኈ፞፞ዾ፟፞፞፞ ኑ ^ኈ (ጋ፟፟፟፝፝፝፞፝፝፝፝ኯ፟ኯ፟ኇዾዀ፞ ፚኯ፞፞፞፞፞፞፞፞፞፞ጞዼኯ ፞፟፟፟፟፟፟፟ ፟፟፟፟ ጛኯ ፟ ጜ ኯ
Chairman: Thank you. Mr. Ma.	Δ•/ペÞርጭ (ጋኣኦኦሪና): ናሪታ°ዉ广ঁኦ. Γ [、] ር Ĺ
Mr. Ma : Thank you, Mr. Chairman. I think one of the things that's important to note is in the discussions and consultations with the HTOs, we've made a point of having a point person in the past to work on this file. His name is Jamie Flaherty, who is the vice president of the corporation. I think it really helps having a person that can speak both English and Inuktitut, and himself, he is also a hunter and he can relate to the HTO people, who are obviously hunters as well. So I think that's an important aspect of it.	ἰ (ϽϞϷͽϭ·): ·ϭͿϷͽϫϹϷ ΔϷϒϘϷϹʹϷ. ΔΥLΓϷϷϭ Ϸϫ ϤϽΛ·ϷϲʹϿʹϷϹϷϞϷ ϷϞλϲΓϤΓϷ ϷʹϷϷϒͼϷͼʹϷʹͻ ϹLϷϭͿϫϿͺϽͺϫϷϲϫϷϲϫϷϲϫϷϫ ϤʹϞͿϥϫϷϽϲϲϫϷϷϲϭϷ. ΥϿϭϤϭ·ϲ ϤϹϷϒϽϤͰΓϷ ϽϞϚͰϤʹϷʹͶ·ϷϲϷʹϷϽͿͼ ΛϲϲϭϤʹϷϽΓϷ ϹLϷϭϭϫͺ ϹʹϷϥ Λϲ϶ϷϒͰͿϲʹϷ ϷΔΓ ϘϲϤϲΛ, Ϲʹͼϥͻ ϤʹϞͿϲͼϷϳϛʹϿʹϷΓϲʹϗʹͻϭϷϷ ϭϤϿ;άͺϞϚͶͽϭ. ΔϷϞΔ·ϲϲϲϳʹϞͿϥϲϒϧϚ CLΔ°σϷ ϷʹͼϷϷϒͽϷϿϽϷ ʹϷϿ·ἁͺΠϽͼ ΔϼϧϿʹͻ ϤͰLͼϹϷʹϷ ϷΔΓ ϤʹϞͿϥϫϷϽϲϲϫϷϭϛ ϷͶͿϷʹϷʹϭ ϤʹϞͿϥϫϷϽϲϲϫϷϭ
I think initially we had pretty good feedback from the HTOs. I may have my dates wrong, but I thinking around 2012-13 there was some second round discussions. I think we got some negative feedback. I think the reason for the negative feedback is that we didn't have our materials translated. We didn't have Jamie around at the time. He was actually seconded to the Nunavut Housing Corporation. So I think those are all factors that negated the consultation at that point and time. Jamie is back on the file now, and like I said I think we've got some soft community support, and individuals have spoken to both Jamie and myself that they would support a hydro project. So I think that is important.	ር፟፟፟፝፝፝፝፝ ርጐዹ
Having said that, it is important we go through a community consultation process to make sure that everybody is supportive of	ϹͰၑϭϤϚϿϪϚͺΛϞϞϹϷʹͽϷϚϲϲϷʹϞͰϹͺϹϪʹϟͰϭͺͺͺͰ៓ͽϲϚ ϹϪͰͺϷϺʹϐͶϟͰϟϔϧϷϲ·ϔϯϞͽͺͺϹϪͰͺϪϲ΅ϔʹͻ ϪϷϞʹͽϽϪϞͰϭϚʹͽϟͰʹ·ͻͶϚ

the project, or as many people are	۵۵۲۰۰۵ منابع محمد منابع
supportive of the project as possible. Thank you, Mr. Chairman.	۲۴۵٬۵۶ علاے ۵۸۶غ۲۴ ۲۶۵۵ ۵۵۱۵٬۵۲۵ مالات ۲۶۰۵۰
you, wit: Chairman.	
Chairman: Thank you. Ms. Angnakak.	∆ﻩץ⋞⋗⊂ ናኈ (ጋኣ̀ኑ∩Jና): ናਰ⊁°ዺ广҆ ^ኈ . ୮ ^៶ ⊲∿ዺb ^{ናь} .
Ms. Angnakak : Thank you, Mr. Chairman. And thanks for that answer. Are you expecting to conduct any community consultations? I know that there have been a few meetings in the past, but since you have a person on the file full-time now, are you expecting to do more of this? Thank you, Mr. Chairman.	ዻኈ፞፞ዾ፟፟፞፞ ዸዀ፞ ፝ ኇዺዾ ^ና ለና ዾዺ፝፝፝፝ኇ፟፟፟ ፝ ኯ፟፟፝፝ ኇኯጜጘ፝ ዾዀጜጜዀጜጜጚ ዾዀ ዾዀ ፟ ዾዀ ፟
Chairman: Thank you. Mr. Ma.	Δ•/≪ϷϹ· Ϸ(ϽϞϷ⋂ͿϚ): ·dᢣ៓ႭϮϷ. ΓʹϹ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Yes I think we will. We don't have a day or anything scheduled at this point in time. I think what we spent the past few months trying to do is assess where we are and get up speed again both Jamie and myself. Like I said, we recently actually took a helicopter ride to both sites to have a look to see what equipment was still there and not there and what kind of shape it is in. And surprisingly, it's in reasonably good shape and we probably have our guys go our sometime in the winter and pick up some of that stuff that's out there. But certainly it is incumbent upon us to have another round of consultation with communities, I just don't have a date at this point in time I can give you. Thank you, Mr. Chairman.	ἰ (ϽϞϷΛͿϚ): ᡪϭͿϧͼϥϮͽ, ΔͽϒϘϷϹʹͽ. Δ, ϹΔϹͼϫ ϧΛϹͽϧϚϧͼϲϭ϶ͼϳͼͽϽͿϚ Ϲͼϫ ͼͺͻͼΔͼϧϟͿϹͼϫϚϲϽϳϾͻϭͼ Ϸϟϭϭ ΔϲϷ ϹΔϹ Ϲͼϼϫ ϲϿͼϽͼϧͼϧϥϲϫ ϲϿͼϽͼ ϲ
Chairman: Thank you. Ms. Angnakak.	∆৽৴≪⋗⊂৽৽ (Ͻ ^ϳ ϡ≯ႶJና): ᠂dᢣ°Ⴍ广 ^ϧ . ୮૮ ^{៶,} ⊲∿Ⴍხ [৻] ₀.
Ms. Angnakak : Thank you, Mr. Chairman. One of the things that I have heard is that the one Jaynes Inlet, can only really meet our needs now, and probably not into the future. But it is perhaps the less costly one. I was wondering if you could elaborate on that. Thank you, Mr. Chairman	ిందర్ ం (ఎస్.సిగింగ్): ్రికింద్ , దిశిశరింద్ ఎండాంగి James Inlet-Γ ఓంద్రేం ఓంద దిందె ఎంటింది లెంగిందిందిందింది గిందింది లేందిం గిందింది లేందింది సిందిందిందిందిందిందిందింది సిందిందిందిందిందిందిందిందిందిందింది సిందిందిందిందిందిందిందిందిందిందిందిందింది

Chairman: Thank you. Mr. Ma.	ΔϷϟ≪ϷϹ ·ͽ (ϽϞϟႶͿϲ); ·ϭͿϟ·ϿϲʹͰ·. ΓʹϹ ͺ.
Mr. Ma : Thank you, Mr. Chairman. So Jaynes Inlet can probably generate anywhere from ten to maybe fifteen megawatts of power, and it will meet the current demand. We probably will have to build about a eighty to eighty-five kilometer wooden power pole transmission line into the city to accommodate this project.	ί (ϽϞϞΛͿϚ): ჼdϞ៓ႭϮႦ, ΔႦჄペϷĊႪ. James Inlet Δᡄᡠ ĊႭ. ჼdϞ៓ႭϮႦ, ΔႦჄペϷĊႪ. Δ, ϹΔL ႦჽՐႪჂႯ ϞΔΓϒϷϚ ΔႱLႪ 50 Mega Watts ϹΔLჼႭႶϽϚ ΔႱLႪ ჃႪdႶႠϷႪႠϷՐჃႪႬႵႪჂჾჂ 85 Km-ℾႦ ჃႪdና ϹĹჀႱና.
I can speak really quickly about Armshow South. They can probably generate say six to maybe nine megawatts of power. Probably will be built after the Jaynes Inlet site for future expansion, and there is some advantage to that, you can always learn from your first one and hope you didn't make that much in the way of mistakes but you never know. I can certainly share with you the fact sheets with you after the hearings, its public information. I have no problem giving that to Members, in fact, maybe at the break I will make copies to give everybody. Thank you, Mr. Chairman	Δ ^L L ^s b 6-9 Mega Watts 4 Δ ^L ^s b 6-9 Mega Watts 4 Δ ^L ^s c ⁻⁵ ^b Δ ^L ^s ² ⁴ ⁴ Δ ^k ² ⁵ ⁴ ⁴ ⁴ ⁵ ⁴ ⁴ ⁴ ⁵ ⁵ ⁴ ⁴ ⁵ ⁴ ⁴ ⁵ ⁵ ⁴ ⁴ ⁵ ⁵ ⁴ ⁴ ⁵
Chairman: Thank you. Ms. Angnakak.	∆•୵≪⊳ርኁ• (ጋኣ∩ኦሪና): ናሪታ°உ广். ୮ኁ ⊲∿உ๖ኈ.
Ms. Angnakak : Thank you, Mr. Chairman. The Armstrong site, is that big enough to provide for future use, is it big enough to provide for future use without the Jaynes Inlet site? Thank you, Mr. Chairman.	ኆ∿៤ьჼ (ጋኣት∩J [¢]): ჼdᢣ°Ⴍ广ჼ, ΔჼჄペϷϹʹჼჼ. ርΔL ĊdϤ Armstrong Δσ Ⴑ ርΔ°Ⴍ Ϸ ႱჄናጋJ [¢] ⊲ ዮσ [~] Ⴑ ἀ [⊥] LႱϞ [;] <፫ ἀ [⊥] Lσ ^ͼ ኣϷႭϞ ^ͼ < ርΔ°Ⴍ ለჼbႶ [°] Ⴑ [°] Ⴑ? ჼdᢣ°Ⴍ广ჼ, Δ ዮ/ペϷϹʹჼჼ.
Chairman : Thank you Ms. Angnakak, I assume you meant the Armshow site. Mr. Ma.	Δ•/«ϷϹ· • (ϽϞϞႶͿϚ): ·ϭͿϧͼϫϹϷ Γ՝ ϤͽϫϷͽ. Ͻ·ͽႱͽϹϲͼϭϷ ϷͼϷϚϒʹϚϲϪϞͶϲ. ΓʹϹ ͺ.
Mr. Ma : Thank you, Mr. Chairman. No as you said the plan would be to do the Jaynes Inlet site first, and then the Armshow South would be the expansion site. It's a-r-m-s-h- o-w. I thought it was "Armshall" until recently I realized I always had it wrong in my head. Thank you, Mr. Chairman.	ί (ጋኣትበJና): ናਰታବୁଇ୮୦, Δνረማኦርና». ላካ. Δ૯ አΔΓረ ቴዮቦጭ ኃንሪσ ርΔኖዉ ረማናሮናΓ ለፈርፈታምርማና ላዛሬ ርΔኖዉሮ ለናዕበካቴኖ መኪፈታምርኄሪ ርዛሬታናቴናርርድኦና ማናናር ርዛሬ አም ኃህ ኦናቴናር ሬኦምሪሬ ናሪት ምስምሪ አንድ መ Δνረማኦርና».

Chairman: Thank you. Ms. Angnakak.	△▹ᠠ≪⊳⊂಼ (ϽϳϞ∩טַּ): יּdኑ°ฉרָׁ. ר׳ ⊲∿ฉַbˤ₀.
Ms. Angnakak : Thank you, Mr. Chairman. That is the last of my questions. I want to thank the witness for his time. Thank you.	ব°ౖౖь° (ϽϞϞႶͿϚ): ᠂d৮°ᢆᢩᡅᡤᡃᢆᢦ, ᠘ᡃᢦᠡ᠙Ϸᡬ᠅. ϹΔĹ ᠂d৮°ᢩᡄᡤᡃ᠂᠋ᢗ᠘L°ᢩᡄ᠂ᢨᡁ᠆ᢅᠸ᠋᠋ᠬᢦᡃᡬᡃ᠋ᡁ᠋᠋᠉ᡃ᠋ᡋᢂᡔ᠅ ᡆ᠕ᠬᡃᠣdᠺ᠋°᠊ᠳᡃ
Chairman : Thank you Ms. Angnakak. I don't have any names on my list right now so I think we will take a little break. But before we do I just have a question regarding something I had stated in my opening comments, I have a number of questions, but with respect to my colleagues I will let them get through their questions. But I do want to ask this one: you'd spoken early about GN back debt for Qulliq Energy Corporation, and yet you are looking at borrowing up to \$74 million to fund capital projects for 2013-15. Just to use a simple term, how are you looking at paying back that money and still continuing with the capital expenditures that are needed to bring this territory's infrastructure up to its needs? Visa card limits don't keep going up and up until you run out. Mr. Ma, if you could comment on that.	Δ• / «ÞC·• (ϽϞϷΛυ ^ς): ⁵ d ⁵ α [†] , Γ΄ Ϥ [*] αδ ⁵ . ϤΛ ⁵ d ⁵ ⁸ σ ⁵ ⁴ L ⁶ ^α c ⁻ b ⁴ ⁵ ⁵ ⁵ ⁵ ⁴ ⁵ ⁶ ⁵ ⁻ J CΔL ϤΓ/b ⁵ ⁶ ^α ⁶ ⁶ ϤΛ ⁵ ⁶ ⁵
Mr. Ma : Thank you, Mr. Chairman. The current \$74 million tranche with the CIBC is guaranteed by the Government of Nunavut. It's a three-year capital expansion program. I should give some background because I think it's important for members and the public to understand this part. This is the first major capital program that this corporation has ever undertaken. Certainly we did a power plant expansion or replacement in Baker Lake but that project wasn't managed by QEC. It was actually managed by the Northwest Territories Power Corporation. The second power plant that I think we've worked on would be here in Iqaluit. That was the first one that we undertook as a corporation.	ἰ (ϽϞϞΛͿϚ): ϞͿϞͼͺϮ, ΔϞϒϘϷϹʹϞ. Ϲͼͺ \$74 Γϲ·Ϥͼ, Δέͼ ϹΔL Ϸͺ ϷΡϷϿͼ Λͼυλσͼ ϿϹͼ·ϑͼηΛͺϫϛϚϹ ϹͿͼͿϭͼ ϞϿϞͿϫͼͿͶϲϷ;ϿϚ ϹͿϽͿϭ ϒϿ·ϲͼϚ Ϥϫϒ;ϲϚ, ϤΓ;ϞϚϭͼϿ ϹΔͿͼ Δαλά Αάλα Αάλα Αάλα Αάλα Αάλα Αάλα Αάλα Α
But in terms of a major multi-year capital	ᡏ᠋ᡬᡙ ᡏᢗᠵᡟᢂ᠆ᡥᢕᠫᠴ᠅᠂ᡏᡗᠵᡃᢛᠫᡗᡣᡟ᠋ᢣᠴᡄ

expansion program, this is the first of its kind for the corporation. I will quite honestly say it has not been without its challenges. Believe me there are some challenges and I think when I spoke or answered one of Member Angnakak's questions, I said we're actually looking at our whole capital planning and reporting process because it will have to be strengthened to support this type of capital expansion.	ΔϲΓϤΛσϤʹσʹͿϤ ϹΔϹͼͺ ϒϘ·ϲʹͼʹΓϷ ϤϷϽϲͺϼϷϧϿϤͺϤϷϽͽϲʹͽϽϤͺϿͼϭϷϚϹ ϤϷϲϷϧϭ·ͻϹͺϹΔϹͼͺϷϹͽϤϦϭϷ Ϟͼͼϭ;϶ʹϭϿϚϹͺϹΔϹͺϤʹͼϷϐʹͼͺϤΛͺͼϷϷϤ ΔέϷͺϹΔϹͺϹϷϽυʹͽϷʹϿϽϤ, ΔέϷͺϹΔϹͺϷϤϤ ϞͼʹϒϚͶϲͺͺϤʹϧϛϞͽϽΔͼͺϲϳͼͺͻͺϹϲυͺϷͽͼ
This program is over three years. We're on target basically at this point of time. We're not overly over budget. It's always got to move up and down. But at this point I don't have too many heart attacks just yet. Some are behind, some are ahead. It's just the nature of the game. The last year of this program will be next year and right now we're already thinking about what we can do to go forward because you're right the VISA limit does have a limit here. We don't have an Amex card, unfortunately. At QEC we only have a VISA program.	ΡΡΡΔ ⁶ Λ [*] υ/Δ ⁶ CΔL CLDLσ ⁴ ⁵ ¹ ⁶ ² ⁴ ² ⁴ ⁶ ⁶ ² ⁴ ⁴ ⁶ ² ⁴ ⁴ ⁶ ⁴
It is something we're looking at. It's in the corporate plan. I don't know what the answer is. We can probably go back to the GN and maybe expand or get a little bit more of a line but then I really want us to have our capital planning process in place because then we have to make some decisions as to what power plants to go forward with.	ርΔLͲ ΔͲϞʹϞϿ· ႱペLϷϞϿ· ϤΛሲՐϤʹͽϚϧͽʹͻϒϷϿͿϚ ϹΔL°Ⴍ. የϟϤϭ ͺϹ°Ⴍϲ ϹLჼdϤ የϟϤϭ <ናႭ·ʹϿϹ የϟϤϭϷϞϹና. ϹΔL°Ⴍ የϟϤϭ Λ≪·ϲϤʹͽϲϲϭʹϳϹϲ.
I'm just going to pick on Member Joanasie, because I know he probably has questions for Cape Dorset. Maybe we scrap Cape Dorset and do Pond Inlet or something. I'm just picking on these guys.	ϹΔL ᢣᡏᡆᢣ ϹΔL ᡏᡘ᠋᠖ᠯᠬ᠋᠉ᡃ᠖ᠺ᠉᠑᠋᠅ᢣ᠌᠌ᡔᢣ᠉ ᠙ᢩ᠈ᡁᢧᡩ᠖᠘ᡆᢩᡱᡩᡄ᠂ᠺ᠋᠅᠘᠘᠂ᡩ᠋᠘ ᡏ᠋᠄ᡣ᠘ᢗᡄᡃ
>>Laughter	᠉᠘ᡩᡄ᠉ᠫᡗ
Let them duke it out. But no, these are important considerations that we have to	ڬ, ڬ⊌ط ٥٤٢٢ ₽٣٦٢ ٢٩٢٢ ٢٩٤ ڬ٩٩ ١٩٢٢ ڬ
important considerations that we have to	ĊၑdϤ ᠘ᡝ᠘ᢉᡃᠵᡅ᠊᠋ᡏ᠋ᡃᢐᢛᢗ᠌᠀᠋᠊ᡬᡃᡠᡆ ᢗᢞᡇ. ᠘ᡄ᠋ᡃ Ĺᢩ᠂ᡆ

think about for sure. I don't have an answer to that. I can just say that we're working on taking the financing options through. Thank you, Mr. Chairman.	᠙Ϸ᠈ᢣᡣ᠋᠌᠉ᢣᡪ᠖ᡃᠴᡏ᠕᠆᠅ᡣᠺᠫ᠅ᡁ᠄᠖ᠴᡆ᠋ᠴᠥᡆ᠆᠋᠄᠘᠅ᡁ᠅, ᠙ᠡᡆᠦ᠖᠘ᡣᠶᡏᡏ᠖᠅ᢗᢁᠺ᠂ᡠᢣᢩ᠌ᢁᡏᡃ,᠘ᡃᠬ᠙ᢂᡬ᠅
Chairman : Thank you, Mr. Ma. I'm sure either myself or one of the other committee members will have some further questions along that line. With that in mind, we'll take a 15 minute recess. Thank you.	Δ•/ኆϷϹ· • (ጋኣትበJና): 'dታ°ዺቮ° Γ'Ϲ Ĺ. ርΔL ላለሊላLላኄኄናσላኈጋ›ኣዑĽና Űዺ ፟ፅለጋᡄዾb°σላኈጋJና 15 Γσኁ/Γና.
>>Committee recessed at 10:08 and resumed at 10:26	᠉᠆ᢧᢛ᠋᠈ᢄ᠘᠂ᡆᢛᠫ᠘᠂᠋᠋᠐:᠐ᢄᠮ᠂᠋᠘ᢞ᠉᠖᠋᠕᠂᠆ᠴ ᠋᠋᠋᠒:26Г
Chairman : Welcome back, everybody. My list of names seems to have grown quite a bit over the break, so we will start off with Mr. Rumbolt, please.	Δϧϟ≪ϷϹ· ͽ (ϽϞϞႶͿϚ): Ͻ°ʹͽႱϟϹϒϟ Δͺϳ°ͼͺϟ ϷႶϚϞϟ. ϤΛϐϤͶϐ ϷͺϼϐϟϟϤͺϳ·ͰϹ ϼϐϐʹϧϲͺϷϐϺ·ͺϳϹ. ϹʹϹ Ϛ ^ͱ ʹ϶Ϛ Δϐϐϐϐͽ?
Mr. Rumbolt : Thank you, Mr. Chairman. Some of my questions are going to be related to capital issues. I know that this was touched on a little bit earlier, but I'll ask again for more details.	ና፦፞>ና (ጋኣ፞ኦበJና): ^ና dታ°ዺቮካ, ΔካፖペÞር፞ዀ. ርካdላ Δ _Ϲ ኈቦና
On page 27 of its April 28, 2014 report concerning the Qulliq Energy Corporation's recent general rate application, the Utility Rates Review Council raised concerns regarding the significant differences between what the corporation planned to spend on its Iqaluit main power plant expansion and distribution system upgrade projects and the actual cost of these capital projects. URRC states that the increases in costs for these capital projects "provide grossly misleading signals to customers of QEC"	L ^b Λυ ^{ib} 27-Γ 4Δ>Ρ ^c L ^b Λυ ^{ib} 27, 4Δ>P ^c 28-Γ Þσ ^b b̄c̄-4Λ, Ϸ _D c̄ Ϸ ^{ib} ℓL ^c ^c Λ ⁱ c ^c ^{id} c ^{-b} d ^c 4P ^c D _Λ 4PΩσ ^b D ⁱ ℓ ^c P ^c D ⁱ ℓ ^b d ^c 4P ^k P ^c σ ^b ⁱ PΓ ⁱ P ^{ic} bDL ^k P ^c Δ/L _D ^{ib} c D ^{ib} ℓL ^c ^c 4 ⁱ 2 ⁱⁿ ^c ^c 4DPL ^c L ^{ib} C ^{ib} Δ ^{ib} D ^c σ D ⁱ ℓ ^{ib} d ^c ^{ib} ⁱ ℓ ^c σ ^b 4DPL ^c L ^{ib} C ^{ib} Δ ^{ib} D ^c σ D ⁱ ℓ ^{ib} d ^c ^{ib} ⁱ ℓ ^c 4P ^k P ^c ⁱ P ^c 4 ⁱ ℓ _D C ^{ib} d D ⁱ ℓ ^{ib} d ^{ic} 4P ^k P ^c σ ⁱ P ^c ⁱ P ⁱ ^{ib} D ⁱ b _C D ^{ib} ℓL ^c ^c 4P ^c D _A ^{ib} ℓ ^c ^c ^{ib} D ⁱ b _C D ^{ib} ℓL ^c ^c 4P ^c D _A ^{ib} ℓ ^c ^c ^c ^b
What specific actions has the corporation taken to improve its capital budgeting and planning process? Thank you, Mr. Chairman.	᠋᠋᠋ᡃᢐ᠋ᠴ᠘᠆᠋᠋᠅ᢆ᠘᠆᠅ᢣᢗᠧ᠂ᡬᡃᢐᡆ᠋ᡬ᠋ᢆᢣᡃ᠘᠅ᢐᡅᠬᡄ᠋᠌᠕ᢣᢦ ᠴ᠋᠋Ċ᠆᠋ᡃᡶ᠋᠋᠋᠋᠋᠋ᡶ᠋᠕᠅ᠬᡗᡊᡆ᠋ᠬ᠋ᡦᠬ᠋ᠴ᠋ ᡏ᠋᠙᠘ᡧᡃᠧ᠋ᠺ᠆᠅ᡙᡄᠴ᠋᠋ᢉ᠅ᡆ᠋ᡬᢁᡘᡊ᠅ᡣᡄᠴ ᠆᠋᠋ᡬᡆ᠘ᡩᡄ᠋ᡆᡄ᠅᠋ᠬᡄ᠋᠋᠋᠋᠋᠋ᡄ᠋ᢩ᠆᠄ᡁᡰᡷ᠋ᡄ᠋ᡏᡃ,᠘᠈ᡟ᠙᠌᠌᠌ᠵ᠅
Chairman : Thank you, Mr. Rumbolt. Mr. Ma.	Δ•/≪ϷϹ· • (ጋኣ̀ኦ∩J ^ϲ): ·d⊁°ឩ广҆•, Γ [、] Ϲ Ϛͱʹ>·. Γ [、] Ϲ Ĺ.

Mr. Ma: Thank you, Mr. Chairman. As I indicated in some of my responses back to Member Angnakak, this is an area that we're focusing on and it's an area of concern to me. Certainly, just maybe in addition to URRC's report, there are signs that we can do a better job of capital planning. I'm going to use an old example. Early in my days when I was in the Department of Finance, one of the challenges we had was the capital planning process within the Government of Nunavut and I think, since that time, it has improved.

We actually discussed this whole issue of capital planning at the June in-person board meeting. Out of that board meeting, there was a resolution that the board passed. We were asked to work with the Department of CGS to see if we can use some of their best practices to improve our capital planning process. I was also directed to contact the Northwest Territories Power Corporation to see how they do their capital planning process as well.

I indicated that we were to also report back to the board at the end of this month, but more than likely at the fall in-person board meeting now just because of timing. We actually had one of our people in finance review each capital project with the individual project holder to see what the status was. We have identified areas where we can make improvements.

I think, sometimes as painful as it is, you're better off to admit that you have some things that you need to correct. I will say at this point in time that we have some things that we need to correct and do better. I think that part of the reason for this, as I indicated, is that we're relatively new at this whole capital planning process game. ἰ (ϽϞϷ∩ͿϚ): ϞͼͿϷͽͺϲϳϷ, ΔϷϒϘϷϹʹϷ. ϹϷϫ ΡϷΓϭ϶ͻͿ ϹϹϷϫ Ϟʹ·ϧϷͽϚ ϹϷϫ Δ/ϹϿΠϒϷϷϒϹ϶ͻσͻ ϤϞϹͻ ϹΔϷͼͿϭ ϷϞϹϷͼͿήϚ ϭͿϷʹϷϭ ϫΡΓϫϷϫ ϹΔϷͼͿϭʹϞͿϲϷʹϷʹΠ϶ͻΓϚ ϭͿϷϽ;ʹϷϽϷͶʹϞϪϚ Δ/ϹϞϚϷϷϷͶͼͻϹ ϷϫϷϞϲϫϷͼϭϭͳϷϹϷͶ϶ͻϹ ΦΡϽ;ʹϷϽϷͶʹϞϲϲϲϚʹϧϤϚϹ ϫϤϷͽϚ ϤϤϲ϶ Δͻϭϭ ϭͰϹͻ ΛϷϒΓϭʹϷϒϹϧϭʹϷͽϽϚ.

ϤϷϿͼʹͲϷͻϤͼͶ·ͻͿͺϹ·ͺϫϞͺͰϥϲϷ ϳͼϷϟϫϟͼϲͼ;ϒͺͰϥϲͺϒϷϟϷϭͼϭϥ;ϹϹ ϷͼϷϿͼͺϷϿͼͺϳͼϷϹϥϲϧϹͼϷϲϲ ϷͼϷϷ;Ͽͼϧͺϒ;ϲϹϧϥϭͼͺϹϲ ϤϷϽϟͶϭͼͺ<ͼϫϭͼϗϲ

I think I mentioned that Baker Lake was done by NTPC, thanks for the reminder, Mr. Chairman. I get all excited. Baker Lake, of course, was a project that we undertook ourselves. This three-year capital expansion is a concern because in that capital plan there are a number of major capital power plant replacements that we're doing.	CΔLΔ ^c Ͻσ ^b
All that to say is that we know we have some improvements to make. I think I alluded to that in my opening comments, that we're not perfect. We have some deficiencies that we need to work on. This is high amongst that list of deficiencies that I think that we need to work on is the whole capital planning. Just to be clear, a reporting process. We're not regulars at the reporting side of this at this point either. Thank you, Mr. Chairman.	ڶ, ٨₽٢ቦᡧᡃ᠋ᠦᠳᡔᢪ᠌ᢩᡆ᠄ᡃ᠈᠋᠘ᡃ ᠺ᠋᠄ᡃᠥᢂᡔᡘ ᢗ᠋᠋᠋ᢩ᠆ᡆ᠋᠘ᠫ᠘᠋᠋᠅ᠯᢣᡃᡳᡣᠳᡃ᠂᠋᠍᠆᠘᠋ᢩ᠘ᡃᡆᡆ ᡬᠯᡃ᠋᠄᠋᠙ᡊᡆᢩ᠘ᡩ᠂ᢤᡃ᠙ᡗᡆᢩ᠕ᡩ᠖᠅ᡔᢩᠬᡟᡆ ᠙ᠫᢣ᠋ᡃ᠍᠉ᠫᠶᡣᡃᡪᡄ᠋᠋ᢩᠬ᠈ᡷᡤᠺ᠘ᠴᡐᠦ.᠂ᠯᢣᡃ᠌ᢩ᠂ᡆᡏᡃ ᠘ᡃᢣ᠙᠋ᢩᢂᡷ
Chairman: Mr. Rumbolt.	Δ•૮≪ϷϹ· • (ጋኣ፟ትበJና): ናਰት°ዺ广፟፟፟፟፟፟፟ . ୮ኣር ናዛ፟፟፞፞>ና.
Mr. Rumbolt : Thank you, Mr. Chairman. On page 40 of report, the Utility Rates Review Council raised some concerns regarding the QEC's current fuel storage capacity in Nunavut communities. In its report, it noted that in Iqaluit alone the shortage of fuel tank capacity costs QEC to incur additional charges from February 2013 forward, which on an analyzed basis, would amount to a fuel cost increase of more than \$1 million.	ናኑ>ና (ጋኣትበህና): ናਰታବୁଇ୮ଁ, ፊዮፖላዮርጅ. ደቅለሁች 40 ኦਰඛው ልፖሬጋስናክሪኮምፖሬም ሮካታላ ናਰትም የኮርዮታናਰበላጋንዮው ላይ ጋልናክጋን ኦዮፖላጋናክኦበናክናልና ላቦር ጋላችበና ጋዮና ልጅላሲ 2013-Γ ኦዮርጋና ላዮንሲላርኦችንስና ጋ ኦዮፖላጋልና \$1 ୮୯ኆ ኦዮርጋና.
What specific actions has the corporation taken to address this issue? Thank you, Mr. Chairman.	᠋᠂ᡃᠣ᠋᠋᠋᠘ᢗ᠌᠌ᡔᠡ᠘᠆᠋᠋᠋ᠬ᠆ᠺ᠆ᢗ᠘ᢩ᠂ᡠᡰ᠈᠂ᡆᡏᡃ᠋᠂᠕ᡃᠡ᠙ᡐ᠋ᡬ᠅
Chairman : Thank you, Mr. Rumbolt. Mr. Ma.	Δ•/«ϷϹ· • (ϽϞϞႶͿͼ): ·ͼͿϞͼϫϹϷ Γ·Ϲ Ϛͱʹ>ͼ. Γ·Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. So at this point, very specifically, nothing. Having said that, we are looking at the overall issue within the power corporation, because it is a	Ĺ (ϽϞϷႶͿና): ჼϭͰᡷឩϹϷϧͺϪϷϒϘϷϹʹϷ. Ĺჼឩ ϔϨ·ϒϹͽʹϒϲϽϚͺϹΔϹϪϲʹϷϧϷϺ·ʹϿʹ·υͺϪͺϿͼͺͼ· ϪϿϪϷϧϷʹϿͿͺϹϹϐͺϫͺ·ϷϹ·ϨϞϿϚͺϪϲʹϹϿͶϲϺϷϭϚ ϭϤϹϿͺʹϧϷϷͰϲϒϪͼϫϷϲϞʹϧϷϿ;ʹͺϭϷϪʹϷϲϹϲͽϽͿϚ

concern. As probably all Members know, we've purchased fuel through a number of means. We purchased some through our own account that we hold in our tanks. As we need additional fuel, we then buy from PPD at their prices. Certainly, there's an opportunity. Again, it gets down to places like location, dollars, and priorities. Certainly, it's a valid observation that we need to pay attention to. Thank you, Mr. Chairman.	▷ዀ/፟፟፟፟ጏ፟፟ኇኯ፟ኇኯ፝፝፝፝፝ኯኯ፝ ኯዀኯ፟ኇ ዾ፟ኇ፟ኇ፟፝፝፝፝ኇጚኯ ኯ፟ኇኇ ኯኯኯ ኯኯኯ ኯኯ ኯኯ ኯኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ ኯ
Chairman: Thank you. Mr. Rumbolt. Mr. Rumbolt: Thank you, Mr. Chairman. In that same quote that I just stated, it says in Iqaluit alone, the storage of fuel tank capacity causes the QEC additional charges. Where it states in Iqaluit alone makes me believe that there are other places that QEC has their own fuel storage facilities. Other than Iqaluit, how many community power plants have their own fuel storage facilities? Thank you, Mr. Chairman.	Δ⁶/«ϷϹ· ⁶ (ϽϞϷϽͿϚ): ⁶ dϷ ⁶ αΓ ⁶ . Γ ¹ C Ϛ ¹ , Ϛ· ⁵ (ϽϞϷϽͿ ⁶): ⁵ dϷ ⁶ αΓ ⁶ , Δ ⁶ /«ϷϹ ⁶ , Ϥ ¹ L C ⁶ «σ ¹ ⁴ Δ ⁶ α ⁶ Ϸ ⁵ bϷ ² α ⁶ bϷ ⁵ σ Δ ⁶ b ² σ Δ ⁵ b ² Δ ⁶ Cd ² Δ ⁶ α ⁵ ² J Ϥ ⁶ ² ³ α ⁴ ⁶ CϷ ³ ⁴ Π ⁵ ϷϷ ³ α ⁴ ⁴ C ⁵ Δ ⁶ b ² σ ⁵ δ ⁵ b ² ⁴ ⁵ b ² α ⁴ L ² ⁵ b ² C ⁵ ² σ ⁵ Λ ⁵ b ⁶ ⁵ ⁴ α ⁴ ⁵
Chairman : Thank you, Mr. Rumbolt. Mr. Ma.	Δ•/ペÞርጭ (ጋኣኦበJና): ናሪታ°ዺ广 Γ、ር ዓ ^ι , Γ、ር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I don't have that information available, and I don't know it off the top of my head. I will undertake to supply the answer to the Member after the hearing is over. Thank you, Mr. Chairman.	Ĺ (ϽϞϞႶႮና): ჼdታჼႭႠႦ, ΔϷϒ≪ϷϹʹႪ. ϹႦdϤ ΛፖLჼ∿ՐϹϚჂ⊲ႦႦ ΔႪႦϷLႭႮჂ የイላσ ϹჼႭ ϽየፖՐላᡄϷჼჂႮ ϷჼჂჼႦ ഛႮႠϷჼჿႶჼႭႮ ϪႠჼσ⊲ჼჼႠϷσ⊲ჼႦჂჼ Ⴀ∆ႦdჃ Ⴢየፖ⊀LႸႶჼ.
Chairman : Thank you for that commitment, Mr. Ma. Mr. Rumbolt.	Δ•/«Þር ጭ (ጋኣትበJና): ^ና ሪታ°ዺቮ॰ CLጋℾ ^ኈ ሁ ⊲ኈቦናልና, Γነር ቪ. Γነር ናኑ>ና.
Mr. Rumbolt : Thank you, Mr. Chairman. Given the fact that it does cost more when you have to purchase fuel from PPD, or other sources, does the power corporation intend to increase their storage facilities in their communities? Thank you, Mr. Chairman.	ናͱʹ>· (ϽʹϞϷႶͿና): ናdታ°ዺ广Ϸ, ΔϷϒϘϷϹʹϷ. ΔናbϿ°σ ϤΡϚϽͺͺϤϷϧϭ·ϭϭϤʹϷ<Ϛ ϷϚϷϒϤʹϿϲ·ͺϷϷϐʹϭ ϭϷϐʹϭϭͿʹϿϒʹϐϷϿϷ ϿͼϹʹͼϭ ϹΔϷͿϤ ʹϐϷϚϹϷϟϿΔϚϭʹϷʹϚϹϒϭϷϹϷϭϭϚͼ ϷϿͼϷϒϹϤʹϷϹϷϭϭʹϷ<ϚʹϿͼʹϭ·ϨʹʹϭͿϟͼͺϹʹϷ,

Chairman: Thank you. Mr. Ma.	Δ•/≪⊳ርኁ (ጋኳ̀ኯ∩ሆ): ናਰ⊁°உ广҆י. Γי⊂ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I think in an ideal world we would. Again it gets back to what I say about having the physical location to do this with capital dollars to do it. Obviously, some planning ahead to all that, like I said, the scenario that we're looking at. We're just working on our 2015- 16 capital plans.	Ĺ (ጋኣኑስሀና): የሪታ ዲሮ, ۵ አዊዮር. Δ΄ ህ ፈን ነት የረላም ወቂ ነት በላ ነት ላይ ላይን ነት የሰላም ወቂ ነት የሰላም ላይን ነት የሰላም ላይን ነት የሰላም ላይን ነት የሰላም ነት የስት የስት የስት የ ነት የስት የስት የስት የ ነት የስት የስት የስት የስት የስት የስት የስት የስት የስ
I'll be honest at this point in time, we'll probably will slow down the capital plan and try to get caught up a little bit. So this may be out in the future for a while yet. Thank you, Mr. Chairman.	ርL°ዉ
Chairman: Thank you. Mr. Rumbolt.	∆•୵≪⊳⊂ ⊷ (ጋኣ≻∩Jና): ናሪታ≏உ广். ୮ [、] ୦ ና [↓] >ና.
Mr. Rumbolt: Thank you, Mr. Chairman. Has the QEC done any kind of cost comparison out in the smaller communities on whether it's more feasible to build your own fuel storage facility, or continue with the present way that things are done? Would it be cheaper if the power corporation had their own fuel storage facilities out in our communities? Thank you, Mr. Chairman. Chairman: Thank you, Mr. Rumbolt. Mr.	 Ϛⁱ>^c (Ͻⁱ,^λΠ^j): ⁱd^k^a^{ch}, Δ^k^j^Q^k^j^{ch}. ^{id^c}^b^d^j^s^k^j^j^s^k^j^j^s^k^j^j^s^k^j^k^j^s^k^j^k^j^k^j^k^j^k^j^k^j^k^j^k^j^k^k^j^k^k^k^k^k^k^k^k^k^k^k^k^k
Ma.	L.
Mr. Ma : Thank you, Mr. Chairman. To my knowledge, we've not done that type of analysis. Having said that, I'd like to maybe expand upon my answer, if I may. I think there is a bit of dilemma because PPD buys fuel and they store it. If we also then build a tank and we also store it, then are we duplicating storage capacity? I don't know what the answer to that is. It is something that we'd have to consider.	ί (ϽϞϞΛͿϚ): ჼϭͰϧϫϹϷ, ΔϧϒϘϷϹʹͽ. ჼϧϷϟϧϧϥ ϹΔLΔϚϽϭϧ ΔϟϹϹϧʹͽϧϟϹͽϧϲϲϽϲ Ϸϟϭͼ·ϧΔ ϹͼϫϷͽϧϷͿͻϭͽͶϲͻͿ ϷϭϧϷϟϭϧϐͼϲϧϧ ϭϷϷͼϧϲϷͻͿ ͼϷϫͼ ϲϷϗͼͶϷͽϧϲϲϲϹ Ϸͼϟϭϳͻͼϭϧ ϭͱϹͻ ͼϷͽͼ Ϲͼϫ ϷϷϲϭϧͼ ϫͻϧϲ ΔϟϹϧͼϧϒϷͻͶϲϟϲͼϧϲ
There is also a second issue I'd like to raise with this and that's the broader policy question. The broader policy question is the	ᡏ᠘᠋ᡏ᠆ᠺ᠆᠖᠆ᡩ᠆᠕᠘᠆ᡘ᠆᠘᠆᠘᠆᠘᠆ᡘ ᠆᠆ᡄᢄ᠋᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆
	⊳∿لام⊃⊂∿م¢مو ومحار جام المحالية محالية محالية محالية محالية المحالية محالية محالي

whole issue of price setting within	᠘᠘᠆ᢂ᠋᠖ᢞᢏ᠋᠋᠄᠋᠉ᡔ᠖᠘᠋᠘ᠫ᠘ᢩ᠂ᡆ᠋
government. PPD sets the price for all fuel	ᠣᢂ᠋᠋᠋᠋ᢛᡅ᠋ᢕᡄ᠋᠕ᡁᡄ. ᢣ᠋᠘ᢋ
in the territory. We're treated just like any	ᢗ᠘᠘᠘ᠫᡶᠴᢀ᠋ᢛᠲ᠆ᠴ᠋᠕ᡧ᠋ᠵ᠘ᠳ᠋ᠮᢦ᠄ᢑ᠘ᢕᢓ
other customer. But that optimally has an	ᢄ᠆᠘᠋᠋᠉᠊ᡆᢕ᠋ᡔᢛᠫᠣᢛ᠂᠋᠕ᡛᡄ᠋᠉ᢣ᠘ᢕᡗ᠕᠋ᠳᢑ
impact in terms of how or what we charge	ᢆ᠌᠙ᡆ᠌᠌ᢂᡷᡄ᠋᠋᠕ᡷᡃᡆᡬᡃᡄᠺᠴᢂ᠋᠋᠅᠆ᠺᡄᢁᡆᡄᠲᠥ
our ratepayers or our customers.	
1 5	
At some point in time it probably is	୰୶୲୷୶୶୷୷୰୷୰୷୰୷
worthwhile for all government, maybe the	ᢄᡃ᠋ᢐᢂ᠆᠕ᢣᡅ᠋᠋᠋᠆ᡧ᠖ᡃᢛᢕᡐ᠋ᡄᢄᡔᢑ᠘ᡕ
Department of Finance, the Department of	
Community and Government Services and	^ۥ ݥ ^ݔ ᠊ᠴ ᡰ᠙᠘ᠣᡃ ᡣ᠋᠋Jᡏᢩᢂ᠋᠋ᡃᢛᢗᢂ᠋᠋ᡃᢑ᠋ᢌᡃ
ourselves to have a conversation about this	᠆᠋ᡔᢄ᠈᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆
whole fuel price rate setting structure that	ᢀ᠋᠙᠆᠋᠋᠋᠋ᢛ᠘ᢞᢏᡄ᠋᠕ᢟ᠄᠌᠌ᢂ᠋᠘ᢑᡆᢕᠳ ᢀᠫ᠋ᠶ᠋᠋ᢩᠥᢗ᠅᠋᠌᠋ᡔᡗ
we have within the territory. Because it kind	
of takes from one hand and put it in the	
other pocket and it's just going around and	
around so we need to have some discussion	
about all these different subsidies and	
different prices that we have in the territory.	
It's a broader policy discussion. I wouldn't	የኦ犬°Ⴍ°°ቦርና_ጋላና የረላσ ሲኦነውናላ%
have the answer today but it's something I	/ዖጾᠯႭႨჼჼႱႷჂႯႷ የፖላው ዉኦማግላ፣ /ዖምዛናበዮው ርL°ዉ የዖናንዉናჂላჼኑርዎና. የሪታ°ዉՐኮ
think we should probably examine at some	ן אשרייקו ודס כבדם יויו יזם־שמיינשי. יט≠דםו י ∆יצפ⊳ליי.
point in time. Thank you, Mr. Chairman.	
Chairman: Thank you. Mr. Rumbolt.	Δ⊳/≪⊳ርኈ (ጋኣን≻₀dና): ናਰ≻°ዺ广፟፟፟፟፟፟ . ୮୯୦ ናዛʹ>୦.
Mr. Rumbolt : Thank you, Mr. Chairman.	\mathbf{F} (ጋኣኦቃሪና): ናሪኦ ፊኮራ ፊዮራርጭ. ላሪ ፊና,
On a different line of questioning, on page 9	
of Qulliq Energy Corporation's 2014-18	ᢄ᠈ᡩ᠋᠉ᡩ᠘᠘᠘᠘᠕ᡩ᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘
corporate plan indicates that the second	⁶ ۹۵۶٬۹۰۶ ۵۵٬۹۵ ت ۵۵٬۹۶ ۹۰
largest item in QEC's budget is	ᢀᡥ᠑ᡣ᠙ᡔᡘ᠕ᡩ᠘᠘ᡩᢣᡔᢙ᠙ᢕᡁ
compensation and benefits. This item is also	᠘᠋᠋᠋᠋ᢛ᠋᠘ᠴᡷ᠋᠖᠋ᡔ᠈ᢣ᠋᠖᠋ᢕᡤ᠅ᡣᡄ
a driver of increasing rates in the governed	ᢦ᠋᠂ᡥ᠋᠖᠋ᡣᡥ᠊ᠦ᠋ᠯ᠌᠌᠌᠌ᡢ᠋᠄᠘ᡔᢑ᠅᠘ᢕ
by the collective agreement. QEC's most	
recent collective agreement with Nunavut	٬۹٬۵۰۷ مرجه مرجه مرجه مرجه مرجه مرجه مرجه مرجه
Employee's Union expired in December of	ϧϽϞͽϧͶϥϧϧͺͺͺͺͺ
2013. As of today, what is the status of the	
collective bargaining between the QEC and	
the NEU? Thank you, Mr. Chairman.	
Chairman: Thank you, Mr. Rumbolt. Mr.	ዾ⊳/≪⊳ርኈ (ጋኣ,冷ዸሩ): ናਰ≻≏ፈ广⊧. Γ [、] ር Ĺ.
Ma.	
Mr. Ma: Thank you, Mr. Chairman. As the	Ĺ (ϽϞϟϧϥϲ): ͼϥϟͼϪϳϧ ϨͽϞϭϷϲϳͼ
member indicated, our current collective	
,	Lେ୦୯⊳ኈ∩ ∩≀∧ሲ 31, 2013-Γ ∆≀୯୯⊳ኈ≀L ^լ

agreement expired December 31, 2013. We had two rounds of discussions with the NEU which lead ultimately to the NEU requesting a mediator. That request was sent formally to the Minister responsible for the <i>Public</i> <i>Service Act</i> . If you want I can give you the dates later. I'll just go through the basic chronology of what's happened.	⊴ጐՐዖĊ, Ľየዖ∆ኈኢንቡቴሮ ᲮᲘLႪᲘՐ≀LᲚჼሮዎ ዾዹቓ፞୮ ∆ჼቴᲮኣ∆ᢣჼჼႶና ᲮጋንትႪበሶጐቦና ⊲d°σჼነሪჼም/ግ ፈናቴቴፈሏታዀጋናጊን ፈጋዖLஉϷჼჼኢጋቡ. ጋዮሪናϷር ርጐ Δჼቴቴፈሏታዀጋናኪት ୮σጎርኈሁ≏ዾና ጋዮσჼჼቄርϷ⊆Ϸዀጋዀ.
Both the union and the government agreed to the individual that would be the mediator. That mediator is also the same individual that was the mediator the last go around. So he would know both sides of the issue, both the QEC side and the NEU side of it.	ϹΔϧϥϥͺϷϽ;ϧ;ϷͶͺϳϧͺͺϭͺϧͺϧͺ ϭϥϧͺϫ;ͺ ϷͶͳ;ϷͶͺϹͽͺϭϽͺϫϲͺϲϧͺϧϧϲϲͺϹ ϷͶͳ;ϷͶͺϲϿϲͺ ϫϧϲ;Ϸͺ ϫϧϲ; ϷͶ;ϲͳϧ; ϲ
At this point we've been having difficulty finding a mutually agreeable date for all three parties to get together. From my perspective, I'd like to resolve this sooner rather than later. I think some certainty in terms of salaries would be good for both our staff and also for us as a corporation as we plan our budget cycles. That's where we're at at this point in time. Thank you, Mr. Chairman.	Ϲʹ··ͺͺͺͶϧϔ;ϞϚϪϨϹϫϷϧϿϤʹͽͺϔ·ϫϷϧͱϧϲ ·ϧϞϷϭͺϤ·ϹͽϧͺϿϿϒϲϫϧϞͶϲϽϹϭϷϦϿϲͺϽϛϫϦϫ ·ϥϧͼϫϹϼͺϿͻϿϒϲϫͽϲͶϲͶͿϹϭϷϦϿϥͱͳϲ ;ϤϧͼϪϲͺϷͺͺϘͼϒϭϷϹͺͼ
Chairman: Thank you. Mr. Rumbolt.	Δﻪ/≪ϷϹ ናኈ (ጋኣ፞≻▷d ^ϲ): ኀdᢣ°Ⴍ广▷. ୮୯ር ና⊦><.
Mr. Rumbolt : Thank you, Mr. Chairman. Where's the final authority to approve on behalf of Qulliq Energy Corporation the terms and conditions of the new collective agreement? Thank you, Mr. Chairman.	Ϛͱʹ>Ϛ (ϽϤʹϷϭϹ;;ͺϩϤϷͽͺϹͺϳϧͺϘϷϹϲ;ͼͺͺϷϫ ϤͺϧͺϧϧϧϿͺϫͺϧϲͺϲͺϫ ϩͺϷ;ϲϧϲ ϲͺϫ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ
Chairman : Thank you, Mr. Rumbolt. Mr. Ma.	Δ•/ペϷϹ^{;ϧ} (ጋኣኦ ^ϧ d ^ϲ): ^ϛ d۶°ႭϹϷ. Γ [、] Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. The process would be similar to the approval of the budgets. Once we, at the negotiation table, reach a tentative agreement with the NEU we would bring it back to our board. Our board would then approve it for recommendation to the Financial Management Board. It would then there go	ί (ϽϞϷϭϤ): ·ϭͿϷϿͺϮͽͺΔϷϒϘϷϹʹͽ. ϹΔͺͺϽΔͼϿͼ ϤϽϷͺϹͼϭͼϿϲͺϧ;ϳͼͺϭͼϷͼ;Ϲϫͺϫ ϭͺͳϷϽϲϿϲϫ;ϳͼͺϭͼϷͼ;Ϲͼ ϷϽϹ;ϥϫϲϫϫ ϭ;ͳͺϽͼϫͼϥϹϷ;ϲʹϫϿͼͺϗϭϷϲϫϲϫ ϷϽͳϧͼͺϤͼϹϷ;ϲʹϭͼ ϷϿϷϲϲϫ; ϷϽͳϧͼͺϤͼϧϲϿͼ ͼ

to the Financial Management Board for their blessing and if they agree then on our side, the QEC's side, it would be approved. The NEU obviously would have to give this membership to ratify on their end of it. If both sides are in agreement then we have a new deal. Thank you, Mr. Chairman.	᠆ᠿ᠋ᢩ᠉᠆᠙᠆᠘ᠴ᠘᠋ᠬᡃ᠋ᡉ᠘ᢣ᠋ᡃᢛ᠋ᠿ ᠖᠋ᠫᡃᢣ᠋᠋ᡃᡉ᠋᠋ᡣᡝᡐᡗ᠊᠋ᠴ᠋ᡗ᠂ᡧ᠋ᢉᡃᢛᢗ᠌᠋ᡔᡃᢏ᠌ᡣᢟᢛ᠂᠂ᡃ᠋ᠯᢣᢩ᠂᠋ᡄᠮᡃ ᠘ᡃᢣ᠙᠋ᠹ᠋ᡤ᠅
Chairman: Thank you. Mr. Rumbolt.	Δ•/ペレርኁ• (ጋኣኦ•ሪና): ናሪታ°உ广•. Γኣር ና ^ϳ >ና.
Mr. Rumbolt : Thank you, Mr. Chairman. On page 42 of the Qulliq Energy Corporation's 2012-13 annual report it indicates that it spend a total of \$27,311,000 on salaries, wages and benefits for its employees in the 2012-13 fiscal year.	 Ϛⁱ>^c (ϽϞϷϭ^c): ⁵d۶^aα^c Δ^b/«Ϸ^c^b. L^bΛυ^b 42 ⁵d^cc^bd^a 2012-13 < ⁵d^cd^b 2012-13 < ⁵d^cd^b 2012-13 ⁶d^b 27,311,000-σ^b ⁶d^b 27,311,000-σ^b ⁶d^b 27,311,000-σ^b ⁶d^b 2014-10^c ⁶d^b 2012-13 ⁶d^b 34 ⁶d^cc^b d^b 2014-18 < ⁶d^b 2014-18 < ⁶d^b 2014-15 ⁶d^b 2014^c
Page 34 of the Qulliq Energy Corporation's 2014-18 corporate plan indicates that its 2014-15 budget for the compensation and benefits is \$27,520,000.	Δbマĺ∩שʿש ᢣᠣ°≪ΔィL⊀º \$27,520,000-σŀ.
Page 35 of the Qulliq Energy Corporation's 2014-18 corporate plan indicates that the corporation has a total of approximately 194 positions. This works out to approximately \$140,000 per position in compensation and benefits. Does QEC anticipate the next collective agreement with NEU to significantly increase pay rates? Thank you, Mr. Chairman.	^{\$} d ⁺ c ⁺ d ⁻ 2014-18 < ⁺ ^Δ ΔΛ ⁺ Γ ⁻ L ⁺ ΛU ⁺ 35-Γ δ ⁺ b ⁺ νL ⁺ C bΛc ⁻ L ⁺ ₂) ^C C ⁻ Lσ 194 Γ ⁺ δσ. ϽΡ ⁺ b ⁺ Dσ \$140,000 P ⁻ Δδ ⁺ ⁺ DΛδ ⁺ ⁺ δ ⁻ ΔΟ ⁺ Λ ⁺ L ⁻ C Δ ⁺ b ⁻ Δ ⁺ δ ⁻ C Δ ⁺ b ⁻ δ ⁻ ΔD ⁺ Λ ⁺ Γ ⁻ Δ ⁻ D ⁻ C ⁺ C ⁺ C ⁺ C ⁻ C ⁺
Chairman: Thank you. Mr. Ma.	Δ•/<>ር ኈ (ጋኣትበሆ): ኀሪታ°ฉ广. Γነጋ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Without giving away our bargaining position, I guess I would say that I hope not. I think, from our perspective as the employer, we want to be fair to our employees and treat them fairly so that they get a decent wage, but at the same time, I think we're cognizant of the impact to our ratepayers. Certainly, we want to keep any increase to what's in line with current collective agreements that have been signed.	ί (ϽϞϞΛͿϚ): ϞͼͿϫϫϫϔ δϞͽ δτο δτο δτο δτο δτο δτο δτο δτο

I don't recall what the NTA's was off the	᠘᠋᠋᠋᠅᠋᠋᠋᠋᠔ᡩ᠋ᠫ᠋᠅᠋᠘᠂᠋ᡃᡠᡗᠣᡃ᠋ᠴᡆᢟ᠋᠋᠋
top of my head, but I think they were	Δ ^ω δαΔϧͽΛϼͼ ϤͽΓϨΛϳͼ·Ͻͼ ΛγΓεζοίς δλα
probably 1 percent, 1 percent, and 1 percent	1 >ኣᅆ, 1 >ኣᅆ, 1 >ኣℾ୭ ዻ፞ኈዖኯረ⊾ዸ፞ፙ፞ኈጋኈ
or something like that over four years. I can	<p<><-⊂<<<<<</p<>
check for sure. If we can kind of keep it	᠋᠂ᡃ᠋ᡃ᠋᠔ᡔ᠘᠘ᡩᡅᢂ᠉ᠳᢑᡄᠴ᠋᠕᠉ᠫᢌ᠋᠘᠘᠘᠋ᢆᠴᢄ
within that range, I would be likely happy as	ᡏ᠋ᡃ᠋ᡬᡠ᠆᠆᠘᠆ᡆ᠋ᢩ᠆ᡩ᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘
president all around. I'm not sure if my staff	
would be happy, but I think the ratepayers	Δ ⁵⁶ baΔγ ⁵⁶ Π ⁶ b Ρrdσ ⁵ d&/ ⁶ b5 ⁶) ^C
	∆ժႾムჼჃ∩Ⴧ⊳∩Ⴐ ⊲ჇႠჼႦჂ∆≪ჂჂႺና. ՙժ๖⁰ႭჁႦ
would be happy. Thank you, Mr. Chairman.	
Chairman: Thank you, Mr. Ma. Mr.	Δ•/≪⊳ርኈ (ጋኣኦበሆ): ናሪታ°உՐ҆∘ Γነጋ Ĺ. Γነጋ
Rumbolt.	
Mr. Rumbolt: Thank you, Mr. Chairman.	ናኑ>ና (ጋኣንትበታና): ^ና ժታ°ዺ广ካ ΔካፖペϷርና።
As I previously stated, there are	Δ·γ </td
approximately 194 positions in QEC. Is this	Δ ⁶⁶ baΔj ⁵ UtΔ ^c ⁶ t ⁻ ⁶ t ⁻ ⁶ t ⁻ . C ⁶ d4 ΡΔ ⁵ σ ⁶ ⁶
number anticipated to increase in the next	<u>אשטעשאטינעי ווויט טון כיט טון כיט איי</u> געשטעשאטיט איי
fiscal year? If so, which communities would	
positions be added? Thank you, Mr.	۲۶ ک ^ر ک ^ر ک ^ر ک ^ر ک ^ر کر
Chairman.	᠕ᡅᢣᡃᢛ᠆᠘ᠺ᠋᠄᠂ᡃᠯᢣᢩᡄ᠋ᡏᡃ
	Δ•/«Ϸር ·• (ጋኣንትበJና): ፣ሪታ°ዺቮ॰ Γነጋ ናሩ>ና. Γነጋ
Chairman: Thank you, Mr. Rumbolt. Mr.	
Ma.	Ĺ.
	ἰ (ϽϞϟႶͿና): ˤd৮ˤᡅᡤ᠈ ᠘᠈ᢣ᠙ϷϹᠬ᠈. ដ°ᡅϷᠵᡕ
Mr. Ma: Thank you, Mr. Chairman. At this	< < < < <li< td=""></li<>
point, we have no plans of significantly	
increasing our staffing complement. I would	L ^φ σ ² ³ σ ² ³ σ ² Δ ₂ Γ ⁴ Γ ⁴ σ ² Δ ² Δ ² σ ² Δ
say that it would probably stay constant. We	
might add one or two positions, but there are	2015-2016-」 << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> < >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >> << >>
no current plans at this point to do that.	<u>/</u> / / / / / / / / / / / / / / / / / /
We're in the preliminary stages of the 2015-	L° L°
16 O&M budget, so I don't anticipate any	
changes at this point in time.	
If I may, I can perhaps give you the NTA	᠆᠕ᢞ᠋᠋᠋᠋᠋᠆᠅ᡗ᠋ᡝ᠆ᡘ᠆ᢧ᠘ᡗᠫᡃᡅ᠋ᡔᡷ᠙᠋᠋᠋᠂ᢂ᠋ᡗᠬᡆᢓᡆ
number if I have it here. I might just have it	,
handy. Yes, I do. What NTA signed with the	
nundy. 105, 100. What ivit signed with the	⁵ 5020 ዓይት የተከረጉ የስት
government was increases of 3 percent 2	∆⁵₺₲₷₯₻₵₷₺₺₺₽₽₽
government was increases of 3 percent, 2	Δ ^Ⴊ ϷႭムჂჼჼႶჂႽ
percent, 1 percent, and 1 percent on July 1	∆ჼჾႦႭჂჼჾႶჂႽ ⊲ჼՐჇႶႠႮႽ Ⴑ≪ႱჾႫჾ ⊲ႶႠႦჼჾłႱჂჼႱ ႦჂჼჾჇႶႯჼႫჼႦჼჾჇႱႵႽ 3 >ኣ୮ჼ, 2 >ኣՐ՟Ⴢ, 1 >ኣ୮ჼ ⊲ჼႱ 1 >ኣՐჼ, ႵႺ∆ 1 ⊲ჼናႱႮႺႱႽ
percent, 1 percent, and 1 percent on July 1 of each year starting in 2013. Hopefully I	దోంరందింతో రాహించింది లాల్ రాహింది లాల్ రాహించి లాల్ రాహించి లాల్ రాహింది లారాల్ రాహింగా రాహింది లాల్ రాహింది లారాల్ రాహిం లాల్ రాహింది లారాల్ రాహింది లాల్ రాహింది లాల్ రాహింది లాల్ రాహింది లాల్ రాహింది లాల్ రాహింల్ రాహింల్ రాహింల్ రాహింల్ రాహింది లారిల్ రాహింల్ రాహింల్ రాహింల్ రాహింది లారిల్ రాహింల్ రాహిం
percent, 1 percent, and 1 percent on July 1 of each year starting in 2013. Hopefully I can keep it below that within our collective	దోంరించినోంగిండ్ చోగి?గిగెర్ ర్రాటించాల్ నిగిదారిోంగికింగి రాయాలిగిలో రార్రింగికి 3 సిగ్, 2 సిగ్లా, 1 సిగ్లా రాటి 1 సిగ్లా, నది 1 రాణిరికి గిరింగింగి 2013-గి గిరింగికి చిందిందింది నిరి రాగింగించిందిందిందిందిందిందిందిందిందిందిందిందింది
percent, 1 percent, and 1 percent on July 1 of each year starting in 2013. Hopefully I can keep it below that within our collective agreement with NEU. Thank you, Mr.	దోంరందింతో రాహించింది లాల్ రాహింది లాల్ రాహించి లాల్ రాహించి లాల్ రాహింది లారాల్ రాహింగా రాహింది లాల్ రాహింది లారాల్ రాహిం లాల్ రాహింది లారాల్ రాహింది లాల్ రాహింది లాల్ రాహింది లాల్ రాహింది లాల్ రాహింది లాల్ రాహింల్ రాహింల్ రాహింల్ రాహింల్ రాహింది లారిల్ రాహింల్ రాహింల్ రాహింల్ రాహింది లారిల్ రాహింల్ రాహిం
percent, 1 percent, and 1 percent on July 1 of each year starting in 2013. Hopefully I can keep it below that within our collective	దోంరించినోంగిండ్ చోగి?గిగెర్ ర్రాటించాల్ నిగిదారిోంగికింగి రాయాలిగిలో రార్రింగికి 3 సిగ్, 2 సిగ్లా, 1 సిగ్లా రాటి 1 సిగ్లా, నది 1 రాణిరికి గిరింగింగి 2013-గి గిరింగికి చిందిందింది నిరి రాగింగించిందిందిందిందిందిందిందిందిందిందిందిందింది
percent, 1 percent, and 1 percent on July 1 of each year starting in 2013. Hopefully I can keep it below that within our collective agreement with NEU. Thank you, Mr. Chairman.	దోంరించినోంగిండి చోగి?గిగిల్ రెళ్లించింది. విగిదారిోంగికి సింహాగిరికరారోంగిగికి 3 సిగ్, 2 సిగ్లిం, 1 సిగ్లి చింగి 1 సిగ్లి, నంది 1 వికిరింగి సిగినించింది. 1 సిగ్లి సింగించింది. నింగింగించింది. 2013-గి గిరింగించింది. వింగింగించింది. 2013-గి సింగించింది. వింగింగించింది. 2013-గి సింగించింది.
percent, 1 percent, and 1 percent on July 1 of each year starting in 2013. Hopefully I can keep it below that within our collective agreement with NEU. Thank you, Mr.	దోంరించినోంగిండ్ చోగి?గిగెర్ ర్రాటించాల్ నిగిదారిోంగికింగి రాయాలిగిలో రార్రింగికి 3 సిగ్, 2 సిగ్లా, 1 సిగ్లా రాటి 1 సిగ్లా, నది 1 రాణిరికి గిరింగింగి 2013-గి గిరింగికి చిందిందింది నిరి రాగింగించిందిందిందిందిందిందిందిందిందిందిందిందింది
percent, 1 percent, and 1 percent on July 1 of each year starting in 2013. Hopefully I can keep it below that within our collective agreement with NEU. Thank you, Mr. Chairman.	దోంరించినోంగిండి చోగి?గిగిల్ రెళికించింది. విగిదారిోంగికి సింహిగిలికరారు సిగికించి సింగాం, 2 సిగ్లింపి, 1 సిగాం చింగి 1 సింగాం, నంచి 1 విణిచిండ్ గిలి సింగాం చింగించింది. వింగింగించింది సింగాం సింగాం వింగింగిందాం. కిరించిందింది.

Mr. Rumbolt : Thank you, Mr. Chairman. With the given number that nearly \$30 million is spent on wages and benefits throughout the power corporation and, of course, the ratepayers and consumers are the ones who end up paying these fees, what is the power corporation doing to ensure that this money is spent wisely? Thank you, Mr. Chairman.	Ϛͱʹ>Ϛ (ϽϞϷႶͿϚ): ჼdϞ°ႭΪϷ, ΔϷϟ≪ϷϹჼϷ. ἀϞϷႶϚ CLbdd \$30 Γϲϭͼ ἀΔϷϞϞϞሊϞͽΓͼϼς ϷϞLჼϷdႶϲჀϷჾ៤ CΔbdd_ ⊲ϽჼϷႶϷʹϷϛϲϚϷϽϚ ϤϷ;ϧδϲϚίμο CLbdσ%υ ϤϷϲჀϭϲͼσϷ. ΡϟσϷ ϷϞLჼϷdႶϲჀϷͽϭͼ ʹϷϼΔϲϷϲʹϷ< ϷϞLჼϷdႶϲჀϷͽϭͼ ʹϷϼΔϲϷϲʹϷ< Δνματοματομα Δνζαρζη Δνλ Δν Δν Δν Δν Δν Δν Δν Δν Δν
Chairman: Mr. Ma.	Δ•거《ÞϹ ᠬ• (ጋኣ፟ትበJና): ናਰት°உ广். ୮ኑር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. It kind of goes back to the way we run our operations. The less power outages you have, the more it helps you contain the wage envelope. If our plant operators can keep their regular hours and not have to be available for calls and standbys and things like that, it certainly helps.	Ĺ (ϽϞϷႶͿና): ናdϧ·ႭϮϧ, ΔϧϒϘϷϹϤϲʹϧ. ናϷϷϞϹϞʹϞϷႱልϚ ϷႶͽϷσͼʹϽϚ ϹΔͽϭϭʹϧ ϤϷϲ·Ⴖϭ·ͿϚ ናϷΓϷϹͼʹʹϹϭͼϞϷϧϛʹϞႱϹ ΔϷϞʹϭͼϧϞϷ;ϷϲϲͼϿͼ ϹϹͽϭϫͺͶϭͼϧϲ ϹϹͽϥϤ ϤϽϲͶϤͼϭϹ overtime-ͽϹϭͼϞϽϷϧϛͽ ΔϷϞʹϭͼϧϒϷ;ϷϲϲͼϹϞͽ.
On the administration side, if we can do our jobs a little more efficiently and not have to work overtime, it contains the wage envelope, but there is a certain amount that I think is somewhat fixed, if you will, that we have to recognize and spend to make sure the power is kept on for our ratepayers. It's finding that balance, Mr. Chairman, and hopefully we can achieve that balance in terms of cost and reliability. Thank you, Mr. Chairman.	ປ՟՟՟ ^{\$} &፫ኪσ ^{\$} d ⁵ c Δ ^{\$\$} baΔ ^{\$} ⁵ በ⊲σ ^{\$\$} \Ϸ ^{\$} ⁶ a ⁵ ⁵ D ^{\$} ⁵ overtime- ^{\$} ⁶ σ ^{\$\$} \Ϸ ^{\$} ⁵ C ⁵ D ⁵ . (Δμ ⁵ ⁶ ⁵
Chairman : Thank you, Mr. Ma. Mr. Rumbolt.	Δ•/«Þር ጭ (ጋኣኦበJና): ^ና ժታ°உቮካ, Γነር Ĺ. Γነር ፍ፡>ና.
Mr. Rumbolt : Thank you, Mr. Chairman. On page 27 of the Qulliq Energy Corporation's 2012-13 annual report, it indicates that the corporation "wrote off \$353,125 of bad debt" that exceeded \$500 during the 2012-13 fiscal year. Some of the individuals who had their debts to QEC written off are public figures who hold prominent positions in the public and private sectors. How does the corporation	٢٠^{\$} () ^{\$} ۵, ⁵ 1, ⁵ 1

determine if a debt is uncollectible? Thank you, Mr. Chairman.	ᠰᢣ᠌ᢂᢣᢁ᠘ᡩᠧ᠊ᠦ᠋᠋ᡪ᠋᠋᠋ᡩᡄ᠋ᢕᡃ ᠘ᡃ᠈ᢞ᠙ᢂ᠋ᡬ᠅
Chairman : Very good question, Mr. Rumbolt. Mr. Ma.	Δ•/ペϷርጭ (ጋኣትበJና): ^ና dታ°உ广፞፟ ^ኈ . ୮ ^៶ Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I'm going to go off the top of my head, but you probably noticed in, I think, our 2014-18 corporate plan and if it's not in there, for sure, when the Minister tables the 2013-14 annual report, we speak quite a bit about a customer care committee that we have and that customer care committee makes every effort to work with our customers to ensure they pay their bills with us. It's important for a number of reasons. One is if we can't collect our receivables it's hard for us to pay other people in turn.	ί (ϽϞϞΛͿϚ): ͽϭϭϫͼϳͼ, ΔͼϒϘϷϹʹͼ. ΔͼͼϷϷͺϫͺϫϫϫ 2018-ͿϚ ͶϷʹϿͿ <ͽϫϷͶΓϒͿϫͽϚ ΔͼͿͺͼͼϤϤ ΔάμͺͼͼϤϤ 2013-14 ϭͼϳϽϹϳͺͼϧϲϷϫϧͼ ϹΔͼϤ Δάμ ͼͼ Δάμ ^Δ ^Δ Δάμ ^Δ ^Δ Δ ^Δ Δ ^Δ Δ ^Δ Δ ^Δ ^Δ Δ ^Δ Δ
For those of you that looked at our financial statements in some detail you probably noticed we owe PPD a significant amount of money. If we don't collect from our customers it's hard for us to pay them in turn.	ርLካላ ለናኮናርናLር ርΔካሪላ ዸ፟፟፟፝፝ዾ፝፝፝፝ኯፘኯኯኯኯ ዾጋሮፈጋ፟ትዮቦኇ ናኮኦኦታላና ላየሮኁኁናኮናልኦናኮናርጭረLካLር ርΔካሪላ ኦናኮረፈጋሮሲትዕሮጋና ላየሮታሲላናኮናኮርናናር, ላየሮኁቦናርናኈሀር Δሪካጊናካሪስንዮስዮናናር, ላየሮኁኊምርጋላጋሮናኮርናናር ላየሮኆ፝ዾፚሮናጋርጋ.
The collection process is really, really important. We've made significant efforts with major business customers to have them pay their bills. I don't think it's appropriate, and maybe businesses don't want to hear this, it's not appropriate that they don't pay their bills because it's impacting our ratepayers ultimately in the end.	
With respect to residential customers, we make every effort with our customers to have them pay their bills. Cutting customers off or putting low limiters on are very last resort type things. We give our customer care people a significant amount of discretion to make those calls but at some point unfortunately you do have to make those kinds of hard decisions.	ϹΔL°Ⴍ ჼb୮ϹϷϽΔ°ႭჼbናϹჼϞͺͻႶ Ϲʹ· ϼϞͿ·Ϲ·ͼϞʹͼͱϟϷϹϷ·LϚ ϤϟʹͼϭϪ៶ϷϷϚϹϚʹϞႱϚ ϷϟϤϭ ϤϽʹͼϹϷʹϐϲϹͽϽͽ. ϹͼϭϤ ΔϟϹͼϧϥϲϭͼϞϷͼϷϲϲͽϽϛ ϹΔϹ·Ⴍ

With respect to your question directly on page 27-28, I can only guess at the residential customer that you're referring to and I'm going to say that that was at a time when that customer was residing in a different community and not within the public service and has since paid that obligation to the corporation. Thank you, Mr. Chairman.	Δ/L Δ/L Δ/L Δ Δ
Chairman : Thank you, Mr. Ma. Before I go to the next name, one thing piqued my interest during Mr. Rumbolt's question on costs of doing business. Does dividing QEC's main office between Iqaluit and Baker Lake add additional costs? Mr. Ma.	Δ•/«ϷϹ· • (ϽϞϞႶͿና): ʹͼͿϒͼͺϹϷ, Γ·Ϲͺͺͺ Δ·ͼϧΔϚϲϚͺ ϤϒϤϿϲͺϷͼʹϼͼͼ Γ·ϹͺϚͱϚͼ ϤΛͺϲͺϹ·ͻͿͺϤϷͼϧϭͺϫͼϧͼϧϹ·ͻͿͺϤϾϹ-Ϥͼ Δ·ͽϿϪ·ϿͺʹϧͿϲͼ·ϽϤʹϿͺϤ·ͿϽͼϧͿϲϲͼϧϹ· ϤϷϽϭͼϧϒϷϲͼϧϹϤͺͼͺϲϧͺͺϹͺͺ
Mr. Ma : Thank you, Mr. Chairman. I would probably answer that by saying only in terms of some additional travel. I think with today's technology in terms of information technology and the Internet we can do a lot of work through the Internet.	ڶ (ጋኣኦበJና): ჼdᢣჼႭႠჼ, ΔነፖዊϷϹჼჼ. ₽ϷჃჼႭჼႦႦ ΔჼĽჼႦ ጳϷჼႺႦႠႶႯჼႦႫჼ⅃ჼ ₽ፖላႫ ϷჼჂႠϷႠჼႦჂჼႠ ჼႦናኣϷታሏና ርĽჼdჃ ጳჂჼႦናႺናናႶIJ ΔჼჼႦႭϪႸჼႦႶႶናႶჃჇჼႭႫჼჼჂႮ ჼႦናኣϷႸჼ ጳჂჼჂႮ.
One thing I should probably get on the band wagon and say here is that we have voice over Internet protocol on our phone system now so that will save us some money. So for example if someone wants to call me in Baker Lake they don't dial long distance anymore through NorthwesTel they can just direct dial me and that will save us some money.	Δᡄ ^ᢌ Ⴑ ĊჼႭ ϷჼႦϷłႭጚႾჼℾኦና σჼႠϷႶቦჂͿ Ϲჼペσ. ርΔჼdላ ናናኣϷペჼ ϷჼႦჼႺჼႦႶሰĴჼႭჼႼłႱና ዸ፟ሏϷታσና ላጋჼቦσჼჼኣϷσላჼჼჂና ჼႦႱσናጋላናΓ ϷჼႦႺጋΔჼႭĴჼႭჼჄႵና ϷペናႶσ.
The other thing I think in terms of efficiency, we have what I call the hot topics meeting every Tuesday and Thursday. It's an opportunity for our senior management team to discuss any issues that we all need to know about or get some direction from me on or just get a general sense of what needs to happen. That's really helped in terms of efficiency.	Ρ΄ΦϷϧϫͺϤϽͽʹϹϫͽϧϒϿϿͶͺϤ·ϹϿϲϷͽ ϤϽͶ;Ϸ;ϫͼϧϒϷϲ·ͼϫϥ;Ϲ;ͼͺϹϭϧϥϥͺϥϭͺϚͺ;Ϥϲͺͼ ͼͶͶ;ͼϳ;ϤϲͺϫͺϹϤͳͼϫͺϷͶϹ;ϷϲϲͺϹ ϤͽͲϲ;ϫ; Ϥϧϲϲ ϫϲϲ ϫ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ
We obviously have our monthly senior management meeting as well and in fact	ᡧᡃ᠋ᡶ᠍ᢣᡃᢛ᠋᠔ᡄ᠋ᢄ᠘᠘ᡩᡆ᠖᠘᠘᠋ᠳᡐ᠋᠋ᠮᠮᡶ᠘ᢗ᠂ᠺ᠋᠘᠊ᠳ

after today, tomorrow we'll have that reoccurring thing. I think we can stay in contact without having to travel very much.	ᢄ᠋ᡃᢐ᠋ᡃᢐ᠋ᢕᡤᢩ᠉ᡥ᠌ᡓ᠉᠋ᢓᡁ᠂ᢂᡔᡄ᠋ᡉᢗ᠋᠋ᡘ᠆ᢩᠴᢗ
Certainly for board meetings it's good to have the individuals here. Certainly my CFO would have to come over, and certainly the Director of Human Resources would have to come over. Typically the majority of our board meetings are here in Iqaluit. We are making an effort to rotate to the communities as well and that partly is one of the reasons why we're going to Cambridge Bay next week.	Ρረবσ ϧΩͺϟʹϿ ϹͺϳϭͳʹϿϚ ϭϧϷϧϟͺϞͿϭͽϽͽ ΡረϤσ ΔͺͺʹϔͻϿ ΩΡϚϹͺͼϧͼϧͽϿϚ ΔͼϧϼϪϟͽͶϷͺϚʹϿ. ϹͼϤϤ ϧΩͺϳϫ ϧϽϹ ϚͼϼϫͺϿ ϭͺͼ ϭͺͼ ͼ ϼͼϲͼ ͼ ϛ ͼ ϲ ϲ ͼ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ
I think it's important for the staff and the board to have contact with our ratepayers and that's one way to do to that. Hopefully that answers your question, Mr. Chairman. Thank you.	ϧυΓτώς CΓρασ ν _Γ Γυρκικός ΟΓρα ναναίρωυς. δρησφοίο αργλαρζω, ίαλεσζω
Chairman : Somewhat, Mr. Ma. I'm sure my colleague from Baker Lake will have some more pointed questions along those similar lines in the very near future.	Δ•/«ϷϹ· Ϸ (ϽϞϷႶͿ·): ^ເ d৮°Ⴍ广 ^ϧ , Γ·Ϲ ൎL Δϲ _ʹ ·ႱͿϲ ^ເ ႦͰσ ^ϲ Ͻϥʹϳ· _ʹ ·ϳ·ͼ·Ͻͼ ϤΛ·ͽϥͶ·ϞʹͽϭϭͼΓ;ͼ ϫͻϫʹϒϲϽͽ, ͱͽϭ·ϞͶ°ϭ ϤϭϭϷʹʹϲϽͽ.
The next name that I have on my list is the Member from Arviat-South, Mr. Savikataaq.	ϷჼႦϷჄჼႦჼσ⊲ႠჼႠႵჼႱ ႠჼႠ ኣልხĊჼჼ ϷჼႦჼᡄ°σ⊲ႠჼႠႵჼჼ.
Mr. Savikataaq : Thank you, Mr. Chairman. The Qulliq Energy Corporation's 2009-2010 report on contracting, procurement and leasing activities was tabled in the Legislative Assembly on February 24, 2011. However, annual reports for the 2010-11, 2011-12, 2012-13 and 2013-14 fiscal years have not been tabled in the Legislative Assembly.	\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$\\$
The QEC's recent ministerial letters of expectation also required that the corporation produce annual reports on contracting, procurement and leasing activities. Why has the QEC not been respecting this direction? Thank you, Mr. Chairman.	ჼႻჂႱჾႳႺჂჅჿႦႦႦႦႦႦႦႦႦ ႱႦႦႦႦႦႦႦႦႦႦ ჅჂႦႦႺႱႦႦ ჅჂႦ ႱႱႦ ჼႦႦႳႵჄႱ ႱႱႦႳ ჇႦ
	᠕᠆᠋ᡅ᠋ᠺᡏ᠋᠋᠖ᠮᡠᢄ᠋᠋ᠮ᠆᠘᠋᠋ᢞᡄᡄᢪ᠋,᠘᠋ᡃᢣ᠙᠋᠌᠌ᢂ᠋ᢄ

Chairman: Thank you very much for asking that question, Mr. Savikataaq. I'm sure Mr. Ma was paying attention during the line of questioning that we had with Mr. Akeeagok and was anticipating this question. Mr. Ma.

Mr. Ma: Mr. Chairman, you read my mind. Maybe I'll give both the good news, and I'll explain what's happened. I think also make Member Savikataaq happy. The Minister will be tabling in the fall sitting, if all goes well, all the outstanding reports. So basically, 2011-12, 2012-13, and I think there's an odd one in here but I can't remember which year, but they will all be tabled to bring us up to date.

The reasons why they were not tabled on a timely basis was that during the OAG's 2002 report on procurement of the GN procurement practices, they identified some weaknesses in the way we were accumulating our information. The corporation has worked on fixing those problems and has produced the report for the Minister so he can table them in the House.

This gets back to your question about accountability and transparency, and all those things. It's important that we file these things. Table these kinds of information on a timely basis to Members, and also for the public so they can see how we are spending our money. So, I'm glad you asked that question. It is something that has to happen. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. Mr. Savikataaq.

Mr. Savikataaq: Thank you, Mr. Chairman. Thank you, Mr. Ma, for that. We'll be looking forward to receiving and looking at

 $\Gamma'C \ AbC'^{th}$. $\Gamma'C \ L \ AA^{th}CDA^{th}$ ᡏᡃᢗ᠊᠆᠋᠋ᡏ᠙᠆ᡔᢧ᠂ᠳ᠘ᢄ᠉᠆ᢕ᠉ᠫ᠉ Ċ°Q 4/5°d/°5025°. T'C L.

ί (ጋኣንቃዋሪ): የብንድፈርጉ Δρረፈውርጭ. ⊳σ•ἑϧΔ°ͺͻ·ʹͺͺ·ϧͺͽͻϽϲ·Γ,ΫϹͺϒϨ ₽₽₫ч, 2011-12, 2012-13 ₫-L_℃₽% ᠕ᢗ᠋᠋᠋᠋᠋᠋ᡝ᠋᠋᠋᠋᠋ᢑ᠘᠄ᢛ᠋᠘ᢄ᠋᠕᠘᠁᠘᠘᠁

·ϧϿͲϯϲͺϒͽϧϹϷϚϷͽϧϧϯϯϧϿϤϧ ᠣᢂ᠋᠋ᡃ᠖᠆᠘᠉ᢕ᠋᠆ᠳ᠈᠘᠘᠉ᠫᢌ᠋ በበናኈርዾታኊላ፟፝፝፦ ሀበርዾኄኮርኄውኈቦ፝ው. ርĽካፈ <u>ኣኈ</u>ጮጋ°ዹኁσ⊲ኁLቦና Lେ୦୯⊳ኁል⊦୮.

ک/له/حزے ש⊲دل:⊐له به⊳۲۲۵۹کر ک ⊂∿ەلەطە∿لە∞℃℃. ∆ذە, ⊂∿ەلەطە∿ل ᡆᠴᡆ᠘᠋᠋᠋᠋ᢛᢣ᠙ᡩᡄ᠋᠊ᡐᢞᡅ᠖᠆ᠳ᠘᠘᠊᠄ᡁᢧᢛᡆᡬᡃ ᠘ᡃᠠᡗ᠊᠙ᢂᡬᢆᢐ

Δ◊/≪▷ርናゅ (ጋኣ̇̀ኦ◊ďና): ናਰኑ° ⊑'ר'⊂ Ĺ. Γ'⊂ ₩8₽Ċ₽.

ነልьር๋ኈ (ጋኣንካሪ): የብታ° ሲቮ° Δ°/ «ኦር'°.

Cdċ∿C≫°. 'd'⊂bd' 2009-10-F

those reports. The QEC also in 2009-10 reported on contracting, procurement, and leasing, which I just said was last year when it was tabled. On page 11 of this report indicates that the QEC did apply the NNI Policy to its contracting and procurement activities during the 2009 and 2010 fiscal year.	▷☞ቴኔႪፖLこ▷ၬጋር ፱°ጋናෳር∿ቦ°ሙ ላናና፞፞፞፝፝፝፝፝፝ ኣႪዖርኦሬኦႪፖLጚጭ. Lኮላሁጭ 11-୮ ኦሙቴៃ ኦቴႪፖLၬLር ናժናቍሪታኔႪ ላጋሬኦၬር ርካሪታ ഛቋጵ୮ ፌዮ୮ምቴႪንና ፊቴጚብഛና ላጋላሁጭ Ⴆ°ጋና°ምႱJና 2009 ላၬጔ 2010 ዸ፞፞፝ዾኦታሮሲσኦና ላናና፞Ĵ∿ቦ°σ.
When did the QEC make a decision to stop applying the NNI Policy to its contracting and procurement activities? Thank you, Mr. Chairman.	ჼᲮჼႱႠ ĊჼᲫᲥ ჼᲫ՟ႠჼᲫჼ ∆ჄႾႠϷϲϷჼჄႾペჼ ჼᲮჼႱ ᡏჂႼჼႫჅႻႾჼႱႠჼ NNI ᲥჂჃႱჼႱჼႻ ĊነჄႠჼႱ? ჼᲫႸჼႭႠჼ ∆ჼჄペϷĊჼჼ
Chairman : Thank you, Mr. Savikataaq. Mr. Ma.	Δ•/ペϷϹናゅ (ጋኣኦካሪና): ናਰአ≏ዉ广ካ ୮ነር ኣልbርና።. Γነር ἰ.
Mr. Ma : Thank you, Mr. Chairman. I am going to make a tongue-in-cheek comment about you getting the procurement reports from the Minister. Now I'm afraid that you are going to have questions about those contracting activity reports, procurement activity reports, and leasing activity reports, but that's okay. To answer this question, it was before my time and I think it was 2012.	ί (ϽϞ͵ϷϭϚ): ·ϭͿϧͼϫϹϷ ΔϷϒϘϷϹϚϷ. Ϲʹͼϫ ϷϚϷϷϒϚϷͼϭϤϚͺ ϹϷϭϭ·ϧ ϭϷϪͼϭϲϧ ϷϭϷϐϲϭͿʹϞͿϒϲϚϷ Γϭ·ϹϹϷ. ·ϐϷϟϹϷϷϷʹϒͼϫϲ ϭϪͺϭϭϛͳͺϷͺϳϒͺϷϿϽϚϷʹϿϭ· ϹϹϷϭϭͺϿ. ϹͼϫϚϹʹϫ ϒϛϭϹϷͼϫϔϚϿϷ, ϷϷϫͿ ϭϪͼϭϭͶϔϧϭϲ. ϒϿͼʹϧϧϲ ϪͼϷϗϫϪϧϲϷʹϷͶͼϫϧ ϹϪϗϭ 2012-ϞͿͶʹϫͿ
Right now part of the Government of Nunavut's NNI review committee that was struck by the Department of Executive and Intergovernmental Affairs and the Department of Economic Development and Transportation. So we have been part of that whole review process. I think it's the view of the Minister and certainly the board to see somehow that we implement NNI within the corporation. At this point, I can't tell you when, but we've been very actively engaged with that review process.	
I can also tell some of the financial impacts a little bit here. If you look at our budget, the one area that would apply from the O&M perspective is about \$20 million in supplies and services. It seems that the full 21 percent was all NNI-able that would	ϷʹϧϨͼͺͺ՟ͺͻʹ·ϧͺϪϲͺ·ϔϚͺϔͼͺϷ;ϪϚͺϹΔϧϥϥ ͼϝϹ;ͻϭͺϥϽ;ͳͼϹϿϲͺϤͼ;ϤϹͺϤϽϲ;ͼϹϿϲ ϤϷϲ;;ϤͶϧϿϲͺͺͺϫϿϹͺϤ;;ϽͺϗͺϤϽϲϧ ϒ;ϤϲϿ·ͿϧͺϤϽ;ͼϹϷϫϤ;;Ͻϲ;ͺϹϒͳϲ ͻ; ; ; ;

impact our bottom line by about \$4 million.	⊲ጋ ^₅ ℃⊳₭≏ݐ∟⊳₅₽ጋ₅₽ \$4 ୮⊂⊲°.
I think we're part of government and have a certain duty to apply NNI, certainly that's to do with the Minister and the board. Certainly, something we're working towards again in the future. Thank you, Mr. Chairman.	ΔᡄՐᢣϷႱናር ႱペႾჼďჼഛ ᠺᡄᡅ᠌᠌ᡧᡃᡪ᠋ᡃᢐᡃ᠋ᢆᢛᡃᡆᢅᠻᡄ᠋ᡩᡄ ᡆᢩ᠌ᡷᡏᠦᡃ᠋ᢐᡃᢛᠫᠦ᠋᠊᠘᠋᠋ᡶᡕ᠋ᡝ ᡆ᠌᠌᠌ᡔᡆ᠘ᡃ᠅᠋ᡗᠦᡃᢗ ᡖᠬ᠘ᢣ᠈ᡤᠴ᠋ᢗ᠘᠋᠋ᢩᡱᡆ᠘ᡃᠫ᠋᠋᠋᠋ᡄ᠋᠋᠋᠋᠆ᡘ᠉ᡔᢑᡰᡪᠻᠬᢪᠦ ᠺᡄᡅ᠋᠋ᢞᡕ᠋ᠬᢣᢂ᠋ᡷᠦᡄ᠋᠋᠋ᡃᢑ᠋ᡗ᠄᠂ᡁᠯᢞᡆ᠋ᡤ᠋ᠥ᠘ᡟ᠙ᢂᢗᡬᡃ᠄
Chairman : Thank you, Mr. Ma. I may have some other questions along that line later on. Mr. Savikataaq.	Δ»/«ϷϹ·ͽ (ϽϞϷͽϭ·): ·ͼͿϷ·ϣϹϷ Ϲ·Ϲ ͺͺ ϤΛ·ͽͼͿͶͽϞ·ͽϿͽϞϷϭϭϤϲϲϥϲ ͺϲ;Ϟͳ Ϲͼ;Ͽͼ ϷϭͼͶϭϿ. Ϲ;Ϲ ϞϗϷϹͼͽ
Mr. Savikataaq : Thank you, Mr. Chairman. On page 8 of the Qulliq Energy Corporation's 2014 to 2018 Corporate Plan it indicates that due to lack of corporate and private ratepayers, there is an inability to charge suitable rates to generate the necessary revenue in small communities to properly fund the required maintenance and capital improvements to the power infrastructure. The corporation continues to address the lack of revenue by filing general rate applications, fuel stabilizer rider applications, and requesting the Government of Nunavut to cover fuel subsidization rider shortfalls.	\&bĊ ^{\$*b} (ጋኣኦኦd\$): \$dሃ°a广b Δኦ/ペϷĊ ^{\$*b} . LbΛb ^{\$*b} 8-Γ \$d ⁵ c ⁺ b ⁴ σ 2014-18 <°aÞΛ ^{\$} Pl ▷ ⁵ b ⁵ k ² L ¹ LC Å ¹ C ⁵ D ⁴ 〈Pc ⁵ b ² A ¹ X ⁴ N ⁵ P ² AC ⁵ b ² P ² L ¹ LC CAL ^a a 〈Pc ⁵ b ² A ¹ X ⁴ N ⁵ P ² AC ⁵ b ² P ² L ¹ LC à ¹ L ¹ D ³ D ⁴ 〈Pc ⁵ b ² A ¹ X ⁴ N ⁵ P ² AC ⁵ D ⁴ D ⁴ C ⁵ P ² D ⁴ D ⁴ D ⁵ D ⁴ D ⁵ D ⁴ D ⁴ D ⁵ D ⁴ D ⁴ D ⁵ D ⁴ D ⁵ D ⁴ D ⁴ D ⁵ D ⁴ D ⁵ D ⁴ D ⁵ D ⁴ D ⁴ D ⁵ D ⁴ D ⁴ D ⁵ D ⁴ D ⁵ D ⁴ D ⁵ D ⁴ D ⁴ D ⁵ D ⁴ D ⁴ D ⁴ D ⁵ D ⁴ D ⁴ D ⁵ D ⁴ D ⁴ D ⁴ D ⁵ D ⁴ D ⁴ D ⁴ D ⁴ D ⁵ D ⁴
In June of this year, QEC had announced that it had received approval to impose an increased base rate of 7.1 percent and this was effective May 1, 2014 to all of its customers, classes, and communities. To what extent will this rate increase enable QEC to address such issues as the need to replace aging power plants over the next five to ten years? Thank you, Mr. Chairman.	ጚ፞፞ቐϷՌ՟ ͻJ ՙd՟፝፝፝፝፝፦፝፝፝፝፝፝፝፝፝፝፝፝ የ፟፟፟፝፝ ፝፟፝፝ ላ፝ዮዀርϷዾቝ፟፟፟፟፝LC Ϸ፝፝፝፝፝፝፝፝፝፝፝፝፝ዾ፝ኯ፟፟ጞ፟ >፟፝፝፝፝፝፝፝፝፝፝ ጎድዀበርϷσ፝፝፝፝ ላጋ፝፝፝፝፝፝፝፝፝፝ "ሰድውስ ሮካ ላምጋ፝፝ ሪካ ላግ የ ህ ግ ል
Chairman: Thank you. Mr. Ma.	Δ•/ペÞር ጭ (ጋኣኦበJና): ናਰኦ°ഫ广். ୮ነር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. This is an interesting policy question that we have to maybe address with our regulators, so to speak, the Utility Rates Review Council. I'm not sure if all Members are aware of it	ڶ (ጋኣኦበJና): ፣dሃ°உ广ঁָّّّר, ᠘ᡟᠠ᠙ϷϹʹჼჼ. ርL°உ ጋኣዖΓዺჼჼጋჼჼ ፈለჼ፥dႶϷჃჼჼ. Δዛሬናክ ዖϷኦϷჃჼႭჼჼጋჼჼ ርΔჼdσჼႱ ፣ዖΓናንፈበጔና ፈናኮዮናርϷჃჼፈጋነኣϷჃჼჼ, የዝፈው ናክϷኦL°ჼቦናጋჼႱ ዸ፞ዹϷϧჼ፥ጋዖበჼኣჼቦჼውና.
	የイ⊲ᠣ ⊲ጋርჼჃ৮⊂⊳ᡅ⊃ჼ ᠃᠙ᠮ᠄ᡝᢣᢆᢑ᠖ᠺ᠘᠈ᢤᠶᡅ᠑

or not, but the recommendations that URRC made was that we get a 9 percent return on our rate base. Certainly, that will help do some of the preventative maintenance and other things that you have alluded to. Certainly, within the review process, in our budgets, we anticipate some of that in there, so that will also help.	>ኣ୮ና ÞՈჼ•ՈርÞՙᲮናርՙժ՟ጔJ. ፈ₽ᲚჼንሪኤርÞ՚⊀Ո՞Ր՞Ժና ՃժւԼ՞୭ᲥՈ՞ና. ርՃL՞ႭՃՀ՞ C՞ዊ ሪናዮሪዴታና, ՃՀ ሪናዮሪዴታርጉሪዮ ናៃ୬ሪዴታናርጎ՞ን CLʰd◀ ◀ჂႶናႦ՟ᡄჀჼႦჂჼႦჂႶና.
There was something else I was going to say and I lost my train of thought here.	ᢄᢂ᠋ᡩᢂ᠆᠖᠖ᡩᢕ᠆ᡆᢩᢂ᠋᠖ᡩᡁ᠖ᡔ᠘᠋᠘ᡩ᠔
The whole thing with the customer base is that we have to maybe perhaps look at other revenue sources. I mean there are two ways of making your budget better. You either increase your revenue where you cut your costs and I think we have spent quite a bit of time looking at ways to be more efficient and cutting some more costs. The flipside is perhaps the revenue side of it. We're investing some time this year in terms of looking at what we call district heating projects or residual heating projects.	ά, ϹΔϹͺͺͺϹϹϷϭϤͺͺϒϞϤϦϚ·ϿϚ ϤϒϲϷϦ;ϷϧϾϾ;ͽϽͼͺ;ϷϷͰϹ;ͽϭϦϿͼͺͺϤϒͼϔͼϭ Λͼ;ϤϤϚ;ϹͺϷͼϷ;ϭͼͺϷͼϷ;ϲϷͼϐͼϭϿͼϲϿϹ Ϥ;ϹϿ;ϾͺϷͼϷ;ϲͼ; Ϥ;ϹϿ;ͼͺϤϒϗͼϫ; ϷϲϷ;ϲϷ;Ͽ; Α;ϲϿ; Α
At this point in time, we think we have five communities in which we have paying customers. There is an opportunity, perhaps, to raise additional revenue that way. Now, I should probably point out to Members that that type of revenue is, at this point, not regulated. In other words, URRC does not look at that. At some point in time, they may and I don't know, and that's kind of a policy discussion we need to have with them.	CL ⁶ dd ላጋ ⁶ b ⁶ σ ² ⁶ α ² L ⁶ ² ⁶ CL ⁶ d ⁶ Δα ⁶ Δ ⁶ ላΡ ² Ρ ⁶ Λ ⁶ b ⁶ C ⁶ ⁶ ⁵ Δ ⁶ ⁶ b ⁴ L ⁶ d ⁶ CΔL ⁶ α ⁶ α ⁵ ² ⁶ ⁴ ⁴ ² ⁴ ⁴ ⁴ ⁴ ⁵ ⁵ ² ⁶ ⁴ ⁴ ⁴ ⁴ ⁵ ⁵ ² ⁶ ⁴ ⁴ ⁶ ⁴ ⁴ ⁶ ⁴ ⁵ ⁴ ⁶ ⁴ ⁵ ⁴ ⁶ ⁴ ⁵ ⁴ ⁶ ⁴ ⁵ ⁴ ⁶ ⁴ ⁴ ⁶
I'll use the City of Iqaluit for example for district heating. They're building a new [aquatic] centre here and we're having some discussions, perhaps, of maybe doing a district heating project with them in that regard. We're in the early stages of discussion. I think we're probably going to do something, but I don't want to kind of spill the beans too much. We have to look for opportunities to raise revenues as well as	ϹΔL Δ ^s bϿ [°] σ ^c Ϸ ^c ϽΛ ^s b ^s σ ^d ^s > ^b , d ^L LϿ ^c D ^s Ϸ ^s b ^c ^s b ⁿ ^s b ^s ϽJ ^c CΔL [°] α Λϲͺ ^s b ⁿ C ⁴ [°] α ² L [°] ² [°] C ⁴ dJ ^c . CΔL Ϸ ^s b ^c ^s b ⁿ ^c ² ^c ΔL [°] α Ϸ ^s b ^p ² ² α ² d ^s ² ^b ² C ⁵ C ⁵ d ² d ^s ^{2^b²C⁵J L[°]α^b²C⁵ Δ^b²C⁵C⁵d²d^s^{2^b}C⁵J L[°]α^b²C⁵ Δ^b²C⁵, Δ^b²C⁵.}

cutting costs. That's really what I'm trying to say. Thank you, Mr. Chairman.	
Chairman : Thank you, Mr. Ma. Mr. Savikataaq.	Δ•/≪ϷϹ· Ϸ(ϽϞϞႶͿ·): ⁵dᢣ°Ⴍ广ϧ, Γ·Ϲ ͺ. Γ·Ϲ ኣልbርʹኈ.
Mr. Savikataaq : Thank you, Mr. Chairman. I have heard of these residual heat projects. There's one in Arviat and that one has been going on for a while. I'm just curious. I don't know if this is too detailed, but how do you figure out what rate to charge? How is that calculated? Thank you, Mr. Chairman.	ኣልᲮርঁ৽ (ጋኣት∩J ^ϲ): የਰታ°உ୮፟ ^ኈ , Δ νላኞኦር፟ ^ጭ . ርΔL°ዹ ጋ፟፟፝፝፝፝፝፞፝ጜኯ፝፝፝፝፝፝ዾኯ፟፟ ዻ፟ጜ፞፞፞፞፞፞፞፞፞፞
Chairman : Thank you, Mr. Savikataaq. Mr. Ma.	∆•/≪⊳ርኈ (ጋኣ̀ኦ∩Jና): ⁵d۶°உ广ঁ•, ୮ጎ୦ ኣልbĊჼ•. ୮ጎ୦ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I'll give you an undertaking to get back to you. This is an area that I'm actually starting to learn more about myself. It's a good question. I'll get an answer back to you. Thank you, Mr. Chairman. I'll just make a note.	ί (ϽϞϞΛͿϚ): ·ͼͿϧͼϫϹϷ, ϪϷϒϘϷϹʹϷ. ϹΔ ϷͶ·ϐͶͿͺϾϫϚϲϲ ϹϹϷϭϤ ϪϹ·ϐϭϤʹϷϚʹϲϲϤϲϹϪϐϫ·ΓͿϷϭͼϹϷʹϷͺϹϹϐϫ ϤϪ·ϷϭͶϚͶϤϘϷϞϹϚϷͶ·ϐͶϽͺϳϾͼϚϹϾͺ ϽϷϒͶϤϷͶϧϷͶϛϫͿͺͺ·ϭͿϧͼϫϹϷ, ϪϷϒϘϷϹʹϷ.
Chairman : Thank you for that commitment, Mr. Ma. Mr. Savikataaq.	Δ•/ペÞርና • (ጋኣትበJና): ^ና dታ°ዉቮ•, ርΔL°ዉ Þናbናልና. Γጎር ኣልbርና•.
Mr. Savikataaq : Thank you, Mr. Chairman. On a different matter here, on page 59 of your April 28, 2014 report concerning the Qulliq Energy Corporation's recent general rate application, the Utility Rates Review Council notes that QEC has had "Discussions with a potential mine (Agnico- Eagle mine) in Rankin Inlet to share the diesel generation plant costs in the community" This was talked about a bit, but what I would like to know is: in those talks, have you been talking to them about the power line from Manitoba? Thank you, Mr. Chairman.	\&bĊ ^{\$*b} (ϽϞϷΠJ ^{\$}): ^{\$} db ^{\$} α¯t ⁶ , Δ ^{\$} ν <
Chairman: Thank you. Mr. Ma.	Δ•/ペレርጭ (ጋኣኦበJና): ^ና d۶°உ广 ^ϧ . Γ [、] Ϲ ͺ.

Mr. Ma : Thank you, Mr. Chairman. I don't know the answer directly, but I will expand upon my answer and that may answer your question.	ἰ (ϽϞϞႶͿና): ᠂dᢣᢩᢁᡤᡃᢆᢦ, ᠘ᡃᡟ᠙᠌᠌Ϸᢗᡬᡃᢆᡃᡉ. ᠘ᡃ, ᢗᢅᢩᢁ ᠙ᠵ᠋᠕ᡆᢩ ^ᢁ ᠰᢉᢗᡪ. Ϸ᠋ᠻ᠋᠋Ϸᢣ᠘᠋ᠬ᠋᠋᠋᠋ᢦ᠘ᢑ᠋ᢣ᠕᠄ᢑ᠋᠌ᡔᢣ᠘ ᠙ᢂᡃ᠖᠊᠋ᡒᢪᡆ᠄ᢦᠵᡩᡄ᠘ᡁᠴ᠕᠋᠄ᢑ᠋᠋ᢗᡷᡁ
Agnico-Eagle, I think, is part of the Energy Working Group that was struck from the Hudson Bay regional round table discussions. They met, I believe, in May and they just met again recently in Baker Lake last week, I think it was. I haven't gotten an update from my staff on that, but certainly from my perspective, the fact that Agnico- Eagle is part of that working group and is participating would indicate to me that there is an opportunity.	Agnico-Eagle-d ^c ϷϧϚʹϭϤʹ ^ϧ Ͷ ^ϧ d ^ϧ ϒϲ ϹʹϧϤϤ ΔϲͺϔϧϷϲϷʹͱLC. Hudson Bay-Γ ^c ϹʹϧϤϤ ϧͶͺͼϧͶʹͼϧϔʹϲ ϲ ϳϭϿϨϚϷϘϹϷ;Ϟϭϲ, ͼϧϷͱͺͼͽϤͶͼϧͼͼ ϧ ϲ ϲ ϲ ϲ ϲ
One of the things that the Hudson Bay regional round table talked about was a transmission line from Manitoba, as you know, into the Kivalliq region. The intensive guesses from Manitoba hydro to sell hydro power to us, so we will see how that goes, and obviously we are in the early days.	ϹΔL°Ⴍ Ċᡃ᠔Ϥ ᠙ᢟ᠆᠋ᡪ᠋ᠮ᠌Ϸ᠂Ϥᡃ᠋᠘ᠴ Ĺᠦ᠋ᡃ᠋ᠵ᠋ᡝᠵ ᡃ᠋ᡋ᠋ᠺ᠋᠋ᡱᢑᠺᡤᢐᡄ᠋᠋ᡪ᠘᠋᠋᠋ᠶᢄ᠆ᢋ ᢗᡃ᠔ᡆ᠙ᢟ᠆᠋ᡪᠮ᠌ϷᢗϷᢞ ᢗ᠘ᡃ᠔ᡆᠴ Ĺᠦ᠋ᡃᠵ᠋ᠺᢄ ᡊᡃ᠋ᡪᠴ᠂ᢐᢂ᠋᠘ᠮᡃ᠔ᡣᠦᡃ᠂ᡝᡃᠴ ᠣᢂ᠋ᠻᢉᢐ᠖᠖ᢗᠬᡟ᠆ᡤᠺᠴ ᡔᢄᡣᠶ᠖᠖᠖ᢗᠬᡟ᠆ᡩ᠆᠋ᠺ᠆ᡆ᠋ᡬᠥ᠋᠆ᠺ᠙ᢡ᠆ᡪᠮᢂᠴᠺ
I should also say that, if you are not aware of it, the minister had an appearance with the Senate standing committee on the environment, natural resources, and something else, I can't remember what it is, but that was the one of the things he spoke about was the possibility of a transmission line from Manitoba to Nunavut. So that is certainly something that is on our radar screen. Thank you, Mr. Chairman	ϹΔL ^{\$} bP>L ^e ^{\$} Pd ^{\$} ZP ^{\$} Ċ ^{\$} Q Γσ ^{\$} C b∩L ^{\$} b∩ ^{\$} b⊂P ^{\$} L ^{\$} b∩L> ^{\$} 5cσ ^{\$} d&∩FPCσασ ^{\$} J ^{\$} Λσαd ^{\$} b ^{\$} Dσ ^{\$} . CΔL ^{\$} Q P ^{\$} bP ^{\$} bP ⁵ d ^{\$} D ⁵ L ^{\$} CΔL ^{\$} Q ^{\$} bP ¹ L ^{\$*} dO ^{\$} bP [*] Q ^{\$} σ ^{\$} P [*] D ^{\$} Lσ ⁵ <Γ P& ⁵ σ ^{\$} FPCP ⁴ D ^{\$} CL ^{\$} Q dD ^{\$*} CP ⁵ D ⁶ Q ⁴ Q ⁴ b ⁵ f ⁵ σ ^{\$} P [*] D ⁵ . ^{\$} df [*] Q ⁵ , Δ ^{\$} Z&PĊ ^{\$*} .
Chairman : Thank you Mr. Ma. Our member from Baker Lake was at that roundtable last week. So I am sure he may have some input into that as well too. Mr. Savikataaq.	Δ^ϧϟ≪ϷϹ·· ϷͺϽʹϞϟႶͿ·): ʹͼͿϟ ^ϫ ͺϼͺϹʹͱͺͺϹʹϹͺͺϤ·Ϲͺͻ ϧϹͿϲ϶ϷͺʹϧϹϲϘʹͼϿϤʹϚϷϹϷͺͼͼϧϹͿͼϧϲϲϷʹͼϥ ϪͼͺϟϥϨϟϷϲͺϷʹͽϽϹͺϪϧϟʹϭ·ϧʹϭϥͼͽϽʹϞϷϹͽͼϹϷʹͼ Ϲʹ;ϟϹʹϧͺͺϹʹϛͺϪϧϹʹͼͺ
Mr. Savikataaq : Thank you, Mr. Chairman. On your 2014-18 corporate plan there on page 3, your mission statement says "QEC	ኣልᲮርঁጭ (ጋኣ̀ኦ∩Jና): ናਰታ°உ广், ∆ኮፖ≪Ϸርናኈ. 2014- 18-⅃ና Lና∧しኈ 3-ኈႱσ ΔL∆ႠኈႱ⊦Lና, ርኮਰ⊲
	᠕᠆᠋ᡅ᠋᠊ᡆ᠋ᢉᠣ᠋᠋ᠺ᠋᠋᠋᠋ᢆᢐ᠋᠋᠋ᠺ᠋᠋

provides safe, reliable, and efficient electricity, and plan long-term, affordable energy to Nunavut." To me and in my opinion that just speaks of the power line from Manitoba, so can I have your position on whether you're for it, or not sure about bringing up a power line from Manitoba to the Kivalliq region. Thank you, Mr. Chairman.	^ና ^ና ሮ፦ ⁶ ኦጋሊላዉ ^ጭ በባላ ^ጭ ጋГ ላዖዖዮσ ^ና ⁶ አኦላሮኑጋ ወዉዎ ^L Γ ^ና ዕኦ ^L ⁶ ⁴ ህ ቪσኃ<Γ ር የም ⁶ ሁ የኆናናነር ኦናዕኦሪቴ ⁶ ንካናር የካወ ^ጭ Δ/Lልና ቪσኃ<Γ ናዕኦ ^L ⁶ ህበርና ኦርር ፖናር ቪσኃ<Γ የኆናናነና? ናሪኦ ⁶ Δ ⁶ /«ኦር ⁶ .
Chairman: Thank you. Mr. Ma.	Δ•/«ϷϹ· • (ጋኣበትJ፡): ·d৮°Ⴍ广•. ୮ ^៶ Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I think that my minister, Minister Okalik, and our board has made it very clear that this is a priority for them. Certainly the minister has, otherwise he wouldn't have said that to the Senate standing committee. And certainly, one of our board members was somewhat a participant in those Hudson Bay regional roundtable discussions. And during our March board meeting, he got the support of the whole board to move that forward.	ί (ϽϞϞΛͿϚ): ϞͿϞͼϲϳͼ, ΔͼϟͼϷϲʹͼ. ϹΔͰ Γϭ·Ϲ ϷϷϲ·ͼ ϤͰͺͻ ϷΛͰϞͽϚ ϹͰͼϫ ϟϿ·ϲ·ͼϫϚϷΛ·ϚͶͰϤ ϹͼͿϭͼͺϐ ϷͶͰϞϷͼϷͶͰϞϲϫϫ ϷͶͰϫϷͼϷͶͰϫ϶ϫ ϲ Ϸ ΔͰͼϷ Γ Αμά Αμά Αμά Αμά Αμά Αμά Αμά Αμά Αμά Αμά
So, the fact that we also have one of our staff members sitting on the initial working group speaks volumes that we are definitely behind this as an opportunity.	Ϲʹ·ႭϿ ΔჼჼႦႭႭჄჼჼႶዎና Ϫϲʹ·ႱϚ ႦႶႱትϷჼႦႠϷՐ՟ϿσናϹϷჼჼ ϹჼႻ <u>ჿ</u> ჼႱ ϷႱႱჼჃႶႻჼ Γ ^៶ Ϟϼና ႦႶႱትϷ ϭჾჼ ϪϲႶϧϷϞʹႦჼჼႶ՟Ͽσ.
The individual that sits on the energy working group is our CFO, she is based in Baker Lake, she was at the meetings last week, like I said I have not had the opportunity to touch base with them to see what progress was made last week in Baker Lake. Thank you, Mr. Chairman.	ᡬᡃ᠋ᡆ᠘᠋᠋ᡋᢦᡃ᠋ᡝ᠋ᡠᢗ᠋᠋᠋᠅ᡔᠴᡬᡃ᠌ᡆ᠙ᢆᡆ᠌᠌ᠺᢣᡄ᠋ᡕᠦ᠋ᠶ᠋ᠴ ᠋᠋ᡖ᠘ᢣ᠌᠌ᢂ᠄᠖ᢗᡄ᠋᠅ᠴᠦ᠋᠋ᡝ᠋ᢐ᠘ᠳᡗᢃᡩ᠋ᠮ᠌ᢂᢗᠺ᠅ᠴᠥ᠍᠊᠍ᡧ᠋᠋᠋᠘ᠴ ᠖ᡣ᠘᠋᠋᠖ᡄ᠌᠌᠌ᢂ᠅ᢏᡡ᠂ᢂ᠖᠆᠋ᡄ᠖ᠺᠬ ᠖᠘ᠴ᠖᠆ᡩ᠘᠅᠘ᢗ᠋᠖᠘ᠳᡗᢃᡩᠮ᠋ᢗ᠘᠘ᢩᡆ
Chairman : So I guess that wasn't one of the topics of your "hot topics" weekly conversation? Mr. Savikataaq.	Δ•/ኆϷϹ· Ϸ(ϽϞϷႶͿϤ)։ ϹΔL°ႭჼႦΔ ϷჼႦϷ៸ႢታϷϲϷ°°ՐናϽჼႦΔ ϹL°Ⴍ ΛႭ៸ʹϤჇ៸ჼჼϹĹϚ ႦႶLϲϚʹჼႱϲϚჼႱႱჄჼႦΔ. ΓʹϚ ኣልხϹʹჼͱ.
Mr. Savikataaq : Thank you, Mr. Chairman. This is not a question, just a final comment. You talk about aging power plants, and fuel storage capacity issues, pollution issues, contaminated site issues, and for the	ኣልᲮር፟ኁ ۥ (ጋ፟፟ኣኦበJና): ናਰታବୁଦ୍ଦା, ፚኯረዋኦር፟ኁ. ር፟፝ବୁ ፈለጭሪኦግዮርንኈ የረፈው ኦናቴኦረሲሀርጋፊቄሏጭርና የህናርኈረና፦ ኦናቴኦሪቴሪኦናልና ርLbdፈ ወርኦሀታሩናርፈርኈበናሮንጭዮቄፊና ርLbdሏ ናቴኦሬሲስና ፈዛሬጋናርኦኈ ረንዖታልና ፈዛሬጋናርኦኈ

Kivalliq region it seems to be a win-win situation to bring up a power line. You don't have to worry about buying fuel, storing fuel, pumping greenhouse gasses into the air, it is safe, reliable energy. And, I would encourage the QEC and the minister to pursue this idea of the power line because I believe that's the way to go. It's nice clean energy. Thank you, Mr. Chairman.	Ρ <pre> Ρ</pre> Ρ Ρ Ρ Ρ Ρ Α Δ Ι Ι Ν
Chairman : Thank you Mr. Savikataaq. That was a comment, but I will allow Mr. Ma to respond, if he so wishes.	Δϧϟ≪ϷϹ·· ͼͺϽϳϞͰͶͿϲ);ͺϹͼϫ ϷͽϷϒϲϧϷϽϪͼϫͽϷϷϞͽͺϹͱϹͺͺͺͳϷϷͿͼϫͽϽͽ ͶͿϹʹ<Ϛ
Mr. Ma : Thank you, Mr. Chairman. Just really quickly, yes, I cannot disagree with you it makes perfect sense. Thank you, Mr. Chairman.	ϳ (ϽϞϷႶͿͼ): ·ͼͿϧͼϫϳϮͽ, ϪͽϒϘϷϹʹ·ͽ. Ϫ, ϹϪϹ ϭʹ·ϼ·ϧͶϹϷϹϲͺϫͼϫ ϭͷϫͷϲϫ
Chairman : Thank you, Mr. Ma. Next on my list is one I was looking forward to, Mr. Mikkungwak, from Baker Lake.	Δϧϟ≪ϷϹ· Ϸ(ϽͺͻϷϽͿͼ): ·ϥϟͼͺϹϳϷ, ϹͺϹͺͺ ϹͼͺϹϹϷ;ϷͺϭͺϮϷϹͱͽϷϷϞϚͺϹͺϹͺϹϷͼ;ϿϥͼϷ ͼϷϹϲͺϽϤͼϹϷ
Mr. Mikkungwak : Thank you, Mr. Chairman. 'Good morning' to all the people of Baker Lake and Nunavut. I guess a number of my questions will lead into what some of my colleagues were asking, but first of all I would like to ask on page 35 of the QEC 2014-18 corporate plan indicates that the corporation has a total of nine executive and senior manager positions.	ΓΡ° ·J⊲· • (ϽϞϞΛͿϚ): ·ϭͿϧͽϲϳ·, Δϧϟ≪ϷϹʹ·ͽͺϤ·∟ͺͻ Ϸ·ϲʹϧϤϚ ·ϧͰϲϭ·ϽϤϚϷϚͺϤ·ͰͺͻͺͺϼϲϿϧ·ϚϷϚ. Ϫ, ϹΔL ϹϧϥϤ ϤΛʹͽϥͶͿϧͽ ΔϲʹϧϹͽ ϤΛͼϧϥͶϧϷͽϧϷϟϳͻϥϲ Ϸϟϥϭ ϟϿ;ϲͺͽ; Ϥ ΛͺͼϧϳͻͰϟͺϤ Γεντα Ανσφομά Αν Αν Αν Αν Αν Αν Αν Αν Αν Αν Αν Αν Αν
Which of these positions are located at the corporation's headquarters in Baker Lake, and which of these positions are located at the corporations executive offices in Iqaluit? I do know I did ask part of this in spring sitting, but I would like to get your feedback. Thank you, Mr. Chairman.	ϫʹϹϤ ^ϧ ዮϚ ϹϷϭϭͺϭϤϘϿϲϧϧϷϭϚʹϷϹϘϲϽϭ;ϳϲ ϭ;ϹϿͺϫͺϲϲϤͽϧϲͺϹͼϭϫͺϪ;ϷϿͼϫϲϲ;ͺ;ϷϷ϶ϲϫͽ ϹϹϷϭϤͺϤͶ;ͼϤͶϹϲϷͼϧϹϦϷϲͺϲϲͺϷͶ;ͼϳϹ ϷͶϹͶ;ϿϹͺϽ;ͼͶϽϭͼϷͼϲϷϤϿϭͼ ;ϥ϶ͼϫϳͼ;ͺϪͼϞϭϷϹ;ͼ
Chairman: Thank you. Mr. Ma.	Δ•/«Þር ጭ (ጋኣትበJና): ናਰት°உ广். ୮ኑር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Before I answer the Member's questions, I just want to acknowledge and thank him for his	Ĺ (ጋኣትበJና): የਰንድውር Δኅረዋኦርጭ. ርድ የኦሬኦዮኖታና ኦንድወር የት
	℈℠ՆℰΩℎℰ⅃ⅆ℄ℙ℠℄℄⅃ⅆℷ

hospitality when we were in Baker Lake about nine months ago in November. The Member hosted the Minister and myself to a community feast and that was the best caribou meat I had in my life ever. It was very tender. I want to thank you for that again.	ቴሬፓርንፈናቸበናጋር. ΓσΎርዮላጭ Ϸ≪ጐטጋ כሏሬ≗ዉ σሲልን፟ጚላጭበርϷϲϷϚናር ርΔbσ, ነdታ≗ዉቮႦႦσჼጋህ.
With respect to your question, one third or three of the nine positions are based in Baker Lake. I'll give you the positions; the CFO, which is the chief financial officer, the Director of Information Technology, and the Director of Human Resources.	ርኮፈ ላለኈሀበቦታበና ለኈሁጘጐቦና ኦኖዲጏ፝ኇ፞፞፞፝፝፝ኇ ለጐሁሥ ዻኈቦጚኈ፞፝፝፝bbበዾኄዕርኦኆ, ር፝፝፝፝፝፝ ር፟፟፝፝፝ ሮ፟ ዸ፟ዾጶታሮሲፇ፟፟፟፟ጚጚዾ፟ ጋየ⅃ዻኈበናበኦ ጋየፖቦላዖበኁ፟፟፟፝፝፝ኇና ዻ፟፟፟፟፟፟፟፝፝፝፝፝፝ፚ ፚኈ፟፟፟፟፟፟፟፟፟፟፟ይዹፚ፟፟፟፟፟፝፝ፚኯ፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟
The other six positions are based here in Iqaluit and I'll give you those six positions as well; obviously my position as president, the vice president, the Director of Operations, Director of Corporate Affairs, Director of Engineering, the Director of Health, Safety and Environment. Thank you, Mr. Chairman.	ርኮፈላ 6-ህሩ ሏኑይጋዮታናጋበ, ኦፈላ ልደዮፈሏኃኈሱና ፈኊቦሩዀ፟፟፟፟ጚዀ፟ ጋየJላኈበናበት ሩናሏኦበቦታኦኖር ፈላምና ለፍኊኛልበዮഛና ፈዛድናኦኈ ኦጋሲፈፈጐርልሮሀበምና ለፍኊኦኦምናገና ጋየJላኈበናበትኦቲኈ.
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ•/≪ϷϹ· •(ϽϞϞႶͿϤ;·ʹͼͿϧͼͺϹϝϧͺͺϹ;ϹͺΓͺ ϹϧͼͽϡϤͼϧ
Mr. Mikkungwak : Thank you, Mr. Chairman. I thank the president for his response. At the same time, I acknowledge all the residents of Baker Lake for hosting a community feast. I acknowledge them for that.	୮၉°ኄህላኈ (ጋኣኦበህና): የժታ°ዺ广ካ, ΔነሃペϷርናካ. ላዛሬጋ የժታ°ዺ፫ጭሩና ላጐቦላጭ፟፟ዄ ርሏሬ°ዹ ዖኦላበጭኒና ላለሙሰቦ°ምና ላዛሬጋ ላርኦናቦካሪና የኦሬምናጋላናቦኦና ርሏሬ°ዹ የժታ°ዹ፫ናኮበቦሞኮ ምሊልንጘላበናበረኦናሬር ርኮሪላ በየፖሬበናጋቦና.
When earlier my colleague indicated possible investment or possible work, Nunavut-Manitoba or roundtable work and whatnot this leads me to ask the question why can't most or all of your corporation's most senior employees including the president be located at Baker Lake headquarters especially when major projects of this nature are in the works. Thank you, Mr. Chairman.	ርΔL ኦኄዮንኄዮኈዕኦሬና ላለሲናዮዮኦዕኦሬና ሪቪኒኦዮሬሽዮ ርሬሳላ ፋንዮርኦዮዮ ዋናታዮንና ለሮሲዮዮ ዋናታናምዮና ወቂዎናኮዮና ላና ሬታንናኮና ቴሪኦሬና ላና ራሳዮላጭ ርቀላላ ርሬና ምናና ላዮናጭሪኦስስራልና ላዮናቴኦዮ ፊሬኦስርኦጋσ, ሥሬና ቴሪፓንላሮዮርና? ለጋላጭጋና ርሬካላ ለሮሴናላጭንቴዮስና ጋህ ርፊኦፓ ለሮናናላጭንቴው ላጭስና ጋህ? ናላታዮ ሲዮ.
Chairman: Thank you, Mr. Mikkungwak.	ዾዾጞ≪Þርኈ (ጋ፟ኁኦበJና): ጘ፞፞፝፝፝፞፞፞፞፞ጛኯ፟፟፟ኇዾ፞፟፟፝፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟ ጘ፟ዀ

When are you moving to Baker Lake, Mr.	ר׳כ ڶ ᠵᡃᡃ᠘ᡕ ᡃ᠋ᢐ᠘ᠳᡗ᠋ᢂ᠋ᡤᢆ᠉ᡥᡄ᠋ᠬᠻ
Ma?	
>>Laughter	シシ∆ᡩᡄᡥᠫᡗ
Mr. Ma : Thank you, Mr. Chairman. I'll give you a tongue-in-cheek answer first. This is not a serious answer. I don't think my way better half that she would like to go to Baker Lake. I think she would prefer to move to Pang since that's where she's from.	Ĺ (ϽϞϷႶͿϚ): ჼdϧჼႭϮჼ, ΔϞϒ≪ϷϹʹჼჼ. Δ΄, ϹΔL ₽ϷϭϤϚჼϷϚ ϹLჼႭ ΛϞLႭϷʹϒϚϽႱϿϤʹჼ ₽ϷϞͿႶՐϭϤʹჼϲϹϚ, ϹʹϞႭ ʹႦLϭ·ϽϤʹͼϳϚϧʹͼϳʹͼϓͱLϚ ഛϲʹϤϚ <ჼϭʹჼ;ϽϳʹϞႱϚϧʹͼ·ϽϞϷϞϹϚ ϹΔϷϭϹϷϹϹͰϹϚ
>>Laughter	᠉᠘ᡩᡄ᠉ᠫᡗ
So maybe we'll have to relocate everything to Pang.	ርL°ഘ៍ၿՃ <°σኈጛ፞ና୮ኦና ഛናበዖናብJ, ۵, ለዛደሲኦሩቃና ርልደ የኦσ⊲ናےْט.
But seriously, I think that's a decision for Executive Council to make. I think, in all honesty, we're maybe a bit early in our development as a government. Certainly it's always been the intention and the dream when Nunavut was created to decentralize as many positions to the communities as well so they can gain the economic opportunities and employment and training opportunities. At this point in time, my honest answer to you is I don't know when but hopefully someday in the near future that would happen.	ϹͺϐͺϪϲ;ϲϷ϶ϲϷϧ;ϲͺϫϷϲͼͺ; ϧ
I think we're making some progress in that regard and I'll say why. I think when I was addressing some of the questions raised by Member Angnakak earlier we spoke about the Inuit leadership development program that we have within QEC. I think that's a program where we develop professionals and middle management, senior management type people who will eventually get us there.	ርኮሰብ ላለዀዕበቦታኦላልና Γካ ላጐሏክዀ ላለዀፘዀርበጐጋህ, ሏወልና ር止ኮሰብ ፖዎሮዀበኦσጐቦኈወና ልሮዮσላዀበኦቴኑርናσጐቦና ለነረበቦኈጋህ ርĽኮሰላ ልሮዮσላበናፖዴዮሮላσላናናር ላጐቦላዀbኦበሁሬኦሁንዀጋσና.
Regardless of how bright and how hard those people work, one of the things that they're always going to need first is some actual hands on experience. I think they're	ᢗ᠘ᡃᠣᡰᢦ᠂᠋᠋ᡧᡃᢣ᠌᠌ᢪᢛᢩᡔᡅ᠕ᡔ᠋ᠧ᠋᠋᠋᠂᠋᠋ᡬᢑᢗᠺᠴᡏᡃ᠋ᡥ᠋ᠬᡝ᠊ᠴᡥ ᠘ᡄᡨᡆᡐ᠋ᢂᢕ᠋᠙ᠬᢒᡝ᠖᠋᠘ᢗ᠂᠋ᡃᢐ᠌᠌ᢂᢣᡪᡄᢗᡃ᠋᠅ᢗ᠋᠋ᠮᠳ᠋᠘ᡄ
	৽৳৾৾৾৾৴ৼ৾৽৾৾৾ঀ৾৾৾৾ঀ৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾৾

active a come of that the second states	
getting some of that through the summer student program. As we go along, I think that will happen. I just don't know when. Certainly I think that is the dream and the intention of why this government was created. Thank you, Mr. Chairman.	ჼႦჼႱჼႺჼႠႮႱჂჃჼჼ ႠႱჼႭ ჄჼႭჼჂႾႶႸႦለႾႵႱჂჃჼჼ ϹΔႾჼႭ ഛႭႴჼĊჇႶႶჄႾႸჼႶჼႣ. ჼdႸჼႭႶჼ
Chairman : Thank you, Mr. Ma. If I could just interject one quick question, my apologies my colleague. Out of the nine senior management positions, how many are currently beneficiaries? Mr. Ma.	Δ֊ሃ≪ϷϹ· · (ϽϞϷႶͿና): ^ና d۶°Ⴍ广Ⴑ. ϹΔL ⊲ՈՙժՈՙႦ₽°ԺናL 9-σϚ ϹႱჃ⊲ Δѽ≪ Ճ℠ᲮႭϪϧႪϹና?
Mr. Ma : Thank you, Mr. Chairman. One and that's the vice president, Jamie Flaherty. Thank you, Mr. Chairman.	ἰ (ጋኣኦ∩Jና): ⊲ር⊳ፖኈ ርঁ°ჲ ጋ∿ዮলና, ኦ∆Γ ∧লϷᡅՈ.
Chairman : Thank you. Mr. Mikkungwak, please proceed.	Δ^ϧϟ⋞ϷϹ· ͽ(Ͻ ^ϳ ኣትႶͿϲ)։ ·dϧͼ <u>ϲ</u> ϳϝ. Γ ^ͺ Ϲ ΓϷͼ·ͽͿϤͼ ΛΓϤͼϐͼσϹϲ
Mr. Mikkungwak : Thank you, Mr. Chairman. Thank the president for his response. Which leads me to my next question but I'll further ask more in detail. On page 35 of Qulliq Energy Corporation's 2014-18 corporate plan indicates that the corporation has a total of senior manager positions. As of today, how many of these positions are filled by beneficiaries, and how many are filled by non-beneficiaries? Thank you, Mr. Chairman.	ΓΡ° · J Ϥ ^τ (Ͻͺͻ). ⁵ d ³ ⁶ α. ⁴ ⁶ , Δ ³ ⁷ «Φ ² (³). ⁵ d ³ ⁶ P ³ · Δ ³ · Δ ⁴ · Δ
Chairman: Thank you. Mr. Ma.	Δ•/<>ር • (ጋኣኦበሀና): የਰት°ଦ୮଼. ୮ኑር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. To answer the question at this point. None of them are filled by beneficiaries. All seven of those positions are filled non-beneficiaries at this point in time. Thank you, Mr. Chairman.	Ĺ (ϽϞϞႶͿና): ᠂ݸᢣ᠌ᠣᡄᡤ᠌᠂᠘ᢣᠡ᠙Ϸᢗᡝ᠋᠅. ᢗ᠘᠘ ᠙Ϸσ᠊᠋ᠺ᠋ᡃ᠋ᠴ᠋᠅᠋᠘᠂ᠴᡆ᠌ᢁ᠂ᢉ᠋ϷᢗϷ᠍ᢣᠳᡄ᠋᠌᠌᠌᠌᠌ᢍ᠙ᢉᢄᢣᡇᡕ ᢗᢞ᠙ᡏ. ᠂᠔ᡃᢣ᠌ᠳᡄᡤᡃ᠈, ᠘᠂ᡆ᠌Ϸᢣᠶ
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ•/ペÞርጭ (ጋኣኦበJና): ^ና d৮°உ广 ^ኈ , ୮ ^៶ Ϲ Ĺ. ୮ ^៶ Ϲ ୮ዖ°°ህላ ^ኈ .
Mr. Mikkungwak : Are there any future plans of, as indicated earlier in one of your	୮၉°୬ଏ< ኈ (ጋኣትበህና): ^ና ሪታ°ዺ广҆ ^ኈ , Δьረペ⊳ር፞ኈ.
plans of, as indicated carrier in one of your	<u> </u>

responses, beneficiaries getting further training into these senior management positions? Along that line, you also have 24 middle manager positions. As of today, how many of these positions are filled by beneficiaries, and how many are non- beneficiaries? Thank you, Mr. Chairman.	ኦናክኦተኪጭክኦናው የኦሀበቦሙክኦናውና. ሮካፈ Δውልና ልሮዮውፈሙበርኦክውናውፈጭ ላዮላጭክኦርኦዊናሮፈውናገና ለሮኪፈናክኦዮሴናታር? ሮካፈ ላንኦ<ጋዮቦበሆ 24-ህሀር ሮካፈ ላዮላጭክኦበቦንኦተና, ናክናበና ሮካፈ Δውኖና ለሮኪኦዮና, ላዛሬጋ ናክናበኦዊና ናክናጋልና? ናህታዮሲቮካ, Δካታዊኦሮና.
Chairman: Thank you. Mr. Ma.	Δ•/«Þር ᠬ (ጋኣኦበJና): ናਰኦ°உ广. ୮ኁር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. With respect to the senior management team, I indicated earlier that we have the Inuit Leadership Development Program. One of the positions that we had hoped to train a beneficiary into was the CFO position, the Chief Financial Officer position. We had actually identified an individual that had high potential to go into this. That individual, as you probably know as you are from Baker Lake, has since moved to Iqaluit. Now is working for my competition at the Department of Community and Government Services.	 ί (ϽϞϞΛͿϚ): ͽϭͿϧͺΔϧϥϘϷϲ;. Γζας. ί (ϽϞϞΛͿϚ): ͽϭͿϧ Δ, Δ,
Having said that, I did also indicate that two of our current students engaged in the Bachelor Administration Program are working toward accounting designations, the accounting program. Hopefully, one of those two individuals will be able to take the CFO position.	Ϥᡃ᠘ᢩ᠄ᢗᢂ᠖᠘᠆ᡨᠣ᠌ᡘ᠋᠄ᠳ᠋ᠺᡊᠳᠺ᠖᠘᠋ᠺ ᠙ᠴ᠌ᢂ᠆ᡊᠣ᠋᠊᠋ᠴ᠋᠘᠆ᠳᠦᡏ᠖᠆᠆ᠸ᠆ᡧ᠅ ᢗ᠘᠘ᢣᡄ᠋᠄ᡏ᠊ᡶ᠋ᠾᠴᡆ᠄ᢗᠺ᠖᠖᠘᠋ᠮᡷᡃ᠘ᡣᡃ,᠂ᡆ᠘᠆᠋ᡬ᠖᠘ ᢗ᠋ᢞ᠋᠋᠋᠋ᢁᢤᡗ᠊ᡶ᠋᠋᠋᠅᠋ᡦ᠖᠙ᠴᢂᢣᡄᡅᢣ ᠯ᠋ᢤᡗ᠊ᡧ᠋᠄᠖ᡷᡁ᠘ᢟᡆ᠋ᠫᡃ᠋᠘ᢂᢣ᠋᠄᠅
With respect to the Director of Information Technology position from Baker Lake, I should highlight that we have a number of individuals in Baker Lake that have grown into very good employees in the information technology side of it. From what I hear and what I've seen, it's pretty amazing the capabilities of these individuals. I would honestly say at this point in time, that they may away from being directors in the information technology area. They, obviously, have some more learning and some experience that they really need to do.	Ϥᡃᡶᡃᢗ᠌ᢂ᠋᠅᠖᠘᠘᠋᠋᠋ᠫᢣ᠌ᢂ᠘ᡃᢣᡣᡄ᠋ᠬᡷᢇᠫᡃᠶᠴ ᠖᠘᠈ᢂ᠋ᢣ᠄᠖᠘ᠳ᠑᠋᠑ᡩ᠋ᡗ᠋᠘᠋᠅᠖ᡆ᠘ᡃᢣᡃᠺᢂ᠋ᡃ ᢗ᠘᠔ᡦ᠋ᢗ᠘ᢩᡆ᠋᠋᠋ᠫᢣ᠙ᡣᡄ᠋ᡳᠣ᠋ᡔᢓ᠍᠍ᡱ᠅ ᠕ᡔ᠋᠋᠅᠆ᡩᢋ᠘᠗ᢂ᠋ᠬ᠋᠄᠘᠖᠘᠆ᡘ᠋ᠺ ᡬᡄ᠋ᠬᠿᡆᢩ᠄ᠳ᠋᠋ᡣᡏᡄ᠋ᢗ᠘ᡃᠳᠦ᠅᠋ᡁ᠋᠋᠋᠋ᠬᠺ᠋ᢣᢣᠧᡳᠦ᠋ᠳᠳ, ᠋ ᠋᠋᠊᠋ᡔᡕ᠙ᡊᠽᡃᠬ᠋᠌ᠺ᠋ᡱᠶᡃ᠋ᠳᡄ᠋ᢗ᠘ᢩ᠖

Certainly some potential there.	᠋᠄ᡃ᠋᠔᠋ᢄᢣ᠘ᡗ᠋᠕ᡩᡄᡅᠺᠫ᠋᠉
The Director of Human Resources position right now is vacant in Baker Lake. Again, this is an area where typically Inuit have been strong in. One of the other individuals that in the Inuit Leadership Development Program is taking a business administration program actually in human resources. Again, we're probably talking down the road a bit for that person to be even considered.	Űឩ Δ [‰] bឩΔ۶ [‰] ϽϲͺϲϭʹͿϚ Δ [‰] bឩΔ۶ [‰] ΛϲͺϷ Δ [‰] bឩΔϳ [‰] υ ૮ϲ LϽΔ [‰] υર [‰] Ĺ ឩ ˁbLϭϚϽϤϚ Ϥ ^ͺ LϚϹϷ [‰] ΔϿ [°] σ ^c <i>ϒ</i> Ͽ <i>ϲ</i> [™] ΠΡͺϷ [™] \σϚ [†] ˁbCϷ [⊥] Γર [™] Δ [‰] bឩΔ۶ ^ŵ ΛϲͺϲϭʹΓϚ, ϷϤϚՈϤΡ Ρ૮Ϥϭ ΛϧͺϲʹϛϧͽϽͺϷ [⊥] LϚ. Δ <i>ϲ</i> ʹLΓϧϷͺϲʹϽΔ [°] ឩ [™] Ͻ [™] Δ [‰] bឩΔϧϲͺͺϤ [™] υ.
Here in Iqaluit, obviously, there is my position. Maybe the Premier will see fit to move a beneficiary into this position. That's his call, obviously. Jamie is obviously in his position. I indicated that we have an individual that's working towards a Bachelor of Engineering degree. So hopefully, he'll come here to Iqaluit and get some experience and someday maybe become the director there.	Ĺσϲ ΔჼႦჂჼσ, ΔჼႦႭႭႸϚ ϹჼϘϷϹჼჃ ჄϿϲჼჼႶჼႦΔ ഛϿϔ ϤႶჼႦჼႦϹϷϟℾ ϹჼዎჼႱ ΔϲϟͿͺϳͺͺͼʹͽϽ·ϞϷϟႱͻϭჼͽ. አΔΓ ልϲϷኪႶ ϹΔͺͺͼϲϷ΅ΔჼͽႦͼϪ;ʹͽͼϲͺϫͽ·ͽ. ϹͼϿჼႱ ϪϲϞჀϟϷϟͶϲͼ϶ϛϲϲϥϧϞͻϲ ͶͶϲϷϟͽͶϷϭͼʹͿͼ ϞϣϟϷͺͼͽϽϿͼ, ϤͱͺͺϤͽϲ;ͽϧ;
The Director of Corporate Affairs is a policy position. Again this is an area where we're starting to see some growth in Inuit across government that are in director of policy positions. So I think that's a potential position down the road. The Director of Operations, we don't have anybody currently identified, at this point in time, that may be a potential. I think the last area is the health and safety area in environment. There are a lot of Inuit taking the environmental technology program through the Nunavut Arctic College. So again there maybe some potential down the road.	Ϥ፡L ^c CD ^{sb} ϤϷϲ ^c በኦው ^c Ϥ ^c ϲል ^l Γ Ϥ ^s ህላ ^{sb} CΔLϷ ^c C _A ^{D^sb. Ϥ^lL ΔΔ^e Δ^c CL^eα NJኦϷϘ^c ϲ Ϥσ Ϥ^sD^lν^lΓ ^d^lν^D ^d^s Δ^{c^eσ Ϥ^{sh}NCϷϘ^c ϲ Ϥσ^sΓ^c L^{c^c} ΔΓ^c dⁱσ Ϥ^{sh}CΔ^c^c α^{d^s}Γ^s ^d^cC^{a^s}^{J^s} ^d^cC^{a^s}^{J^s ^d^cC^{a^s}^{J^s} ^d^cC^{a^s}^{J^s ^d^cC^{a^s}^{J^s ^{d^cC^{a^s}^{J^s} ^{d^cC^{a^s} ^{d^cC^{a^s}^{J^s} ^{d^cC^{a^s} ^{d^cC^{a^s}^{J^s} ^{d^cC^{a^s}^{J^s} ^{d^cC^{a^s}^{J^s} ^{d^cC^{a^s}^{J^s} ^{d^cC^{a^s}^{J^s} ^{d^cC^{a^s} ^{d^cC^{a^s} ^{d^cC^{a^s}^{J^s} ^{d^cC^{a^s}}}}}}}}}}}}}}}}}}}</sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup></sup>
I think the key thing here to note is that we have to continue our efforts to identify high potential individuals and give them the skill set and education that they need. I think, more importantly, all the support that they need, not just from the financial perspective, but from personal perspective. I think those	ឩ౨ឩΔ ^ͼ Ϸϟ≪·ϲϭϹϭʹϷϭͿ· Ϫ·ͽϷͼϧϨ϶ͺϲϲͺϲϧ;ͽϽϛ Ϫϲ·϶ϭϭͽͶͿ϶ͼϚ;ͽϹϹͼϭͼϷͼϫϭ;ϧ;Ͻϲ ϹϹϷϫϿͺϷϫϷ;;ϞͼϲϲϭͽϷϳϲϷ;ϿϲϲͺϭͱϹ ϪͼϷϗϫϧϧϧͶϲϷϲϲϲͽϭͿϲͺϹϪϹͽͺϭʹͽϷϧϲϹ;;

are the kinds of commitments that we have to make to our employees. Thank you, Mr. Chairman.	^ና d≻°ႭЃ ^ϧ , Δ ^ϧ イペϷϹʹ· ^ϧ .
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ•/ペϷϹና• (ጋኣትበJና): ናਰት°ଘ广•. ୮ [、] ር ୮ዖ°°ህ⊲ና•.
Mr. Mikkungwak (interpretation): Thank you, Mr. Chairman. (interpretation ends) I know some of this the next question that I have is some of this is before your time. But I'd like to ask this question. Is the QEC currently involved in any litigation involving former employees? Thank you, Mr. Chairman.	ΓΡ°ϞͿ ϤʹϷ (ϽϞϷͶͿϚ): Ľʹϼʹ·ͻϤϪϷ ΔϷϒϘϷϹʹϷ. (ϽϞϷͼͿϲʹϷϽʹϷ) ʹϐϷϷͰϹϞϧ ϹͼͿϤ ϤΛʹͼϥͶΓͼʹϞͿϒϲϲϲͰϧͼϼ. ΛΓϤϲϷͼͶͼϫϹ ϤϽͼϹϷͼϟϲϹ ϷϒϤϭ ϤΛϲͿϹϟͽͺ ϲͼϥ ͼϲͼϲͼ ʹͼϲͼ ΔͼϧϼͼϽϪϗϲϳͼͶϹϷϒϹͼͼ? ͼͿϧͼϫϹͼ ΔͼϒϭϷϹͼ.
Chairman: Thank you. Mr. Ma.	Δ•/«Þር ᠬ (ጋኣኦካሪ፡): ‹dንግርኮ. ୮ኑር Ĺ
Mr. Ma : Thank you, Mr. Chairman. I'm just going to quickly check my note. Currently we have one case that's under appeal and that will probably be heard this fall. We have another one that is being brought forward and we don't have a date of when that is but the party has indicated that they would like to proceed to trial now so we'll see how that ends up. Those are the two that I have currently on our docket so to speak. Thank you, Mr. Chairman.	ί (ϽϞϷͽϭ·): ·ϭͿϒϿͺϮͽͺΔϷϒϘϷϹʹͽ. ϷϭϤ ΠΠϚͽϒͰͿϷϷ ϹϭͿϚϭͺϷʹͻϽϾ, ϳ·ͽͺϹΔͰͺϤϹϷϒͽ Ϸʹϭ·ʹϫͻϞϪͱϮϚϽͽ ϤϞΔ°ϼͺͺϤʹϐϷʹϭϐϗͱϮϚϽͽ ϷϼϤͽϞͽ ϧϹϦϒϷϲʹͽϽϭͺϤ·ϹϹϷͽ ϤϒϤ ϞͽϼϚϛϲϤͱϹ;ͽ ϷʹϫϧϲͿϲϛ ͼϧϷϒͰͽϹϘͼ Ϸ;ϧͽϒϲϲϞϧϳͼ ϹͼͺͼϧϷϒϲϽΔͼͺͽϹϘϲ. ϹΔL ϹΔϷϭϤͺͺͼ;Ϸ ΔεγϘϷϹʹͽ.
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ•/ペϷϹ ና• (ጋ ^ϳ ,Ἀ•dና): ናdϧͼϼϮϷ. Γ·Ϲ ͺ. Γ·Ϲ ΓΡͼ·ϞͿ⊲ናϷ.
Mr. Mikkungwak : Thank you, Mr. Chairman. So with the two cases that you have before you now, and in the past I believe there was four or five. Are these in addition to the past ones? Thank you, Mr. Chairman.	ΓΡ°ϞͿϤ· Ϸ (ϽϞ͵ϷϭϹ); ·ϭͿϧ·ϫϹϷ ΔϷϒϘϷϹʹϷ. ϹΔϹϲ ϹϷϭϤ Ϲ·;Ϸ ΔͼϷϐ·ϷϽΔϐϷϭͰϘϒ;ϞϷ ϤϤ ·ϐϷʹͲϪͼϞϹϚϭ ͶϚϹϷϘϚϲϤϒϹͱϹ;ϫϾʹϚ ϪͼϷϐ·ϷϽΔϐϷϭͼϺϚͶʹϐϲϹͼϒϹϹͼ· ϹͼϭϫϿ·ϭϲ ϹϪϷϭϿ·ϧ ͶʹϚϹͽ ϷϤϚͶϤϷͼϭϧͼ ϹϷϭϤʹϧϪͼϫϷϘͼ·? ·ϭͿϧ·ϫϹϷ ϪϷϒϘϷϹʹϷ.
Chairman: Thank you. Mr. Ma.	Δ•/«ϷϹ ናኈ (ጋኣኦ•dˤ): ˤdᡃኦ॰ᡅ广ᡝ. ΓʹϹ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I should have clarified my initial response to the Member. There was one case that was heard in the courts last fall and the	ί (ϽϞϷϧϤͼ): ͼϥϧͼϼϲϳͼ ΔͼϒϭϷϲϳͼ. ϫͺͻϫϪͼͶϭͿͼͼͶͺϫϭϥϲͼϫϲϧͼϗͺϷϲϲϲͼϳ
	$\Box = \Box =$

corporation lost that particular allegation. The new board chose not to appeal the decision.	ᡃᡪᡄ᠌᠌ᡔᡶ᠋ᡃᡲ᠆ᡄ᠄ᢣᡃ᠘᠋᠋᠋᠋᠅ᠳᢕᡄ᠋ᠬᢣᡃᡆ᠋ᡗ᠂᠘᠋᠅ᡘ᠘᠊ᠴ᠂᠘ᡩ ᠖ᡣ᠘ᡷ᠋᠄ ᢗᡃ᠈᠘᠋ᡨᡁ᠕ᡩ᠖᠊ᡆ᠋᠕᠆᠋᠋ᡃᢦ᠖ᡩ᠋᠕᠆ᡁ᠖᠋ᢆᡆᢄ᠘ᡩᢩ᠉ᡤ᠋ᡗ᠄
From the board's perspective it was time to set a new tone. I think it was important for the board to signal that even though there may be differences of opinion from time to time with employees and the corporation, we have to try and resolve these things in a respectful and amicable manner. So that case we chose not to appeal.	ϧͶͰ;;ϹͺϷͼϷϲϫͱϹϹͺϫϹϹͽͺϒϘͽͺϳͻϹϫͽϽϦ ϹϪϷϭͺϿͺϧͶϹ;ͼͺϫϿͼϪͼϧϒϞ;ͼͺϭ;;ͰϙͼϽϹͼ ϪϞϹͼϷϿ;ϷϚϿϭͼͶϲʹϿϹͺϪͼϧͼϪϟͼϧϔϹ ϪͼϧͼϪϟϫϐϫϤϿͺϤͼϧͼϧͶϹϧϲ ϒϲͶϭͼϷϲϹϷͶϭͼϳϲϳϹͺϹϪϹϲϲ ϭ;Ϥϭͼϲ;ϲͶϭͼϒϲͶϭͼϹϫϤ
There was one other matter that did not go to court and again, the board chose to resolve that out of the courts. Both parties were happy with the resolution of that particular matter. Thank you, Mr. Chairman.	⊲୵⊲ ∆ኈьኈጋ∆ልၑϳ፞ኈቦና∩⊲ၬ᠘ૣϲϽσ ⊲ኈዸ፞ኁኴ∩ሶ፞ၪር⊳ᢣᢣኈ ⊲ၬL ርLၑዽ ငၑႝ⊲ ⊲ኈՐኄኯ∩፞ና∩⊲ሥዹኆጔ∩ዾ ር፞ኁ៸፞፞ጏጜႱ. ኁፄፇኈዹ广 ፚዾ፞፞፞፞፞ጞ≪ዾር፞ኈ.
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ•/
Mr. Mikkungwak : Thank you, Mr. Chairman. I'm sure that with the new board and yourself being the new president, I'm sure that you guys will be making some adjustments and I see that as a positive approach.	୮P° ህປጭ (ጋኣኦቃ៤፡): ^ເ ປຯ [©] ዺ୮፞ [፟] Δ ^ϧ ୵≪ϷϹʹ ^ͼ . ዹ ^{ຼຼ} [®] የናበላ [®] ጋ [®] ບ Ϲ໋ϷdϤ ຼ໑Ϲʹ ϷΛLኦϷϭϭϲ [®] ጋ Δ ^{<} Λ ⁻ ຼ Ϥ [®] ປ⊀ [®] ້ຍ [™] ມິດິ CΔL ໔ [®] የΓላሊናበላ [®] σላ [®] ጋዮϲሊነ/ϲ [™] . ໔ [®] የΓላሊናበላ [®] σላ [®] ጋዮϲሊነ/ϲ [™] .
Moving along one of my colleagues did ask but I have a question. Page 38 of your Qulliq Energy Corporation's 2009-2010 report on contracting and procurement indicates that QEC paid a Manitoba-based consulting company approximately \$160,000 for general rate application support. What was the total amount that the QEC paid the consultants over the past four years to help with preparing its recent general rate application? Thank you, Mr. Chairman.	/> Janada and and and and and and and and an
Chairman : Thank you, Mr. Mikkungwak. Mr. Ma.	Δ•/ペϷϹ· • (Ͻ ^ϳ ,Ἀ•d ^ϲ)։ ·ϭͰ϶ͺϲϮϧͺͺϹͺϹͺϹϧͺͺ ϹͱϹͺͺϹ
Mr. Ma: Thank you, Mr. Chairman. I don't	ἰ (ጋኣኦቃሪ): ^ና ሪታ°ሏ广 ⁶ Δዮረペኦር ^ና %. ር°ሏ

have that number in front of me but I can certainly undertake to provide that to you. Just by way of background, the firm that we use in Winnipeg is also used by other northern power corporations including the Northwest Territories power corporation and the Yukon power corporation. But I will undertake to provide that information to the member. Thank you, Mr. Chairman.	ἀΔኣϷΛϞυ ϤϽΔͼϫϫͼϔϔͼϫϧ ϽσͿͼϫͼͼϹϚͻϤϚ ϒϿσϫϒͿϧϞ ϷσͼϧϚ; ϹΔͼͿϤ ϪϭϚʹϒϷϹϪͼ ͼϷϷϟϛͼϦͼ ϤϽͼϹϷͼϧϲϲϒϤϲϹͻ ϷϲͼͼϤϹϲϫ϶ͼ ϷϲͼϤϹϲϫ϶ͼ ʹͼϷϷͼͶϥϫϽϪͼϫͼϹϚ ϗϲϲϷͼϧϽͼ ͼϷϷ;Ͷϥϫͻϳͼ ΔͼϒϭϷϹͼ.
Chairman: Thank you for that commitment, Mr. Ma. Mr. Mikkungwak.	Δ•/《ϷϹ· • (ጋኣትኦዕና): ^ና d৮°உ广ં ለσব°σናናልና. Γ [、] ር ΓΡ°ኄህব ^ͼ .
Mr. Mikkungwak (interpretation): Thank you, Mr. Chairman. Thank you for that response. Now when you use consultants like that and that next study that's going to be coming up, will the next study or research be done by your own staff? Thank you, Mr. Chairman.	୮ዮ° ህላጭ : L'ዺ ⁻ ጔላል [®] Δ [®] ሃ «ኦር [®] . L'ዺ [፟] ፟፝፝፞L [®] ኤህ የኦነተበቦታσና. ርሏL የኦኦዝላ [®] በም ላጋ [®] ር [®] በ ⁻ ጋቦ, ር [®] ሲ ጋ [©] ርቦσ⊲ቪ የኦኦዝላ [®] σኦσላ [®] ጋ [®] ሲ [®] ୮ም [®] ለলሲኑየሰበ [®] ቦ [®] ላጋ ⁻ ጋቦ [®] ለ«ናርላቲ [®] <ና? L'ሲ Δ [®] ሃ «ኦር [®] .
Chairman: Thank you. Mr. Ma.	Δ•거≪ϷϹ· Ϸ(ϽϞʹϞϷϭϲ): ·ϭϭϧͼϼϹϷ. ΓʹϹ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Before I answer that question, maybe I'll go back a little bit and provide some background. So the last general rate application, the one we just had, was the third time that QEC did a general rate application. The first one was 2004 and the second one was in 2011, and basically, 2014. I think the timeframe between the first one and the second one was seven years, and that's too long. You have to find that balance between when you do the general rate application because you don't want to do them too soon, because it involves time, money, and effort. You don't want to do them too late because you're losing the opportunity to increase your revenue base.	ί (ϽϞϷͽϭʹ;;ͼͿϷϿϫͺϷϿϤϫϿϿϿϿ; μ μ μ μ μ μ μ μ μ μ μ μ μ
From what I've seen, probably a three year cycle, maybe four years is the right cycle. So every three to four years I think you should be doing it. What it does for you, as a corporation, it keeps you on your toes in	ϤʹϚ;Ϳ·ϷϪͺΛʹ·ϧϲͼͺϫϧϭʹϚϹͺͺϽϧϹ;Ͽͼϭϲ ϫϧϪͺϚϹͺͺϤϷϲϽϗͺϤͻϹͼϷϹ ϤϷϷϭʹͼϧϷϭϤͼϚϲϪͱϹϛͺͺϹϪϳϛϿ ϤͽϤͱϹͶϷ;;Ϸϭͼ;ϷϭϤͼϿϭͼͺϳͼϷϧϲϲϫϥϽͶϽϛ

terms of your budget and staying on top of stuff. If you leave it too long, you're going to lose sight of things. So I think that's the right balance.	ϹϪΪϷͺϤϸϷϭ·ͽϧϷϭϤͼϧϚϲϹϪϞͼϧ
I spoke earlier about a summer student that was in finance that worked here this summer. That individual worked with our regulatory person. Our regulatory person is the one that does all the general rate application preliminary work. He also does the fuel stabilization rider work as well. The intent was that beneficiary would learn from this individual.	Ρ ⁵ bΡ ² Γ ⁵ ⁶ b ² Γ ⁵ ⁵ ΔΡ ⁵ ⁶ Δ ² ⁶ σ ⁴ Π ⁵⁶ b ² D ⁵ Γ ¹ ⁶ Ρ ⁴ α ² ⁵ ⁷ α ³ ⁷ Δ ⁴ L ² C ⁵ ⁶ L ² C ² ⁵ ¹ ⁶ ¹ Δ ⁵⁵ b ² Δ ⁵⁵ D ⁵ ⁵ ⁵ ² ⁵ ²
I'm hopeful that as we go forward, that we do more and more of this in-house, because obviously, that would make sense from a financial perspective and from a corporate history perspective. Having said that, there are times when you have to get expertise that is outside of your area. That's why I say you have to find the right balance. If we're only doing this every three to four years, this saves about 150 or 160 as you alluded to each time, that's probably a fair commitment in terms of money. We'll just have to see how it goes. I'll have to get the number for you for the current application, then I'll have a better stance perhaps of how that thinking would go. Thank you, Mr. Chairman.	ϹΔLΔἐϷ ΛϹʹϷΔ [®] ϫ ^ϳ ϞͿͱΓ ^ι L ^c ʹϷ [®] υ ^b d ^c ʹϷϭ /ϲͺϹͺϾ ΩΡϹ
Chairman: Thank you. Mr. Mikkungwak.	Δຩ୵≪ϷϹ · ຩ (ϽϞϡϽϽϚ): ·ϭͿϧͼϿϹͺϷ. ϹϧϹ ϹϧͼͺϿϥͼϧ.
Mr. Mikkungwak : Thank you, Mr. Chairman. I thank the president, once again, for his response. On page 21 of the Qulliq Energy Corporation's 2014-18 corporate plan indicates that one of its priorities has been to address the issue of outstanding amounts owed to the corporation. As of today approximately how much is owed to the QEC in customer arrears? Thank you, Mr. Chairman.	ΓΡ°ϞͿ ϤʹϷ (ϽͺͻϷͺϽϤ;): ͽϤϧͼϫͺϷ, ΔϷϒϘϷϹͺϷ. ϤϧϤͼϷϼͼϷͺϷϷϲϽϥͽϷϲϹ Ϳͼ Αϧ Αματα Αμα Αμα Αμα Αμα Αμα Αμα Αμα Αμα Αμα Αμ

Chairman: Thank you. Mr. Ma.	▲•୵≪⊳⊂ ⊷ (ϽϞծ∩Ϳና): ჼďᢞ╸ݐ广ჼ. ΓʹϹ Ĺ
Chairman. Thank you. Wit. Wa.	
Mr. Ma : Thank you, Mr. Chairman. Our normal accounts receivable is in the range of \$20 million each month. I don't have the actual number to the end of August at this point in time, but generally, that's the number. It peaks a little bit in the winter months as there is more power demand by the people and then drops. Typically, it's in the \$20 million range. Thank you, Mr. Chairman.	ί (ϽϞϞΛͿϚ): ʹϭͿϞͽͺϹϷ, ΔϷϒϘϷϹϷ. ϹϷϭϤ Ϥϼϲ·ϞͺϧϷͽ;ϟͼ \$20-ΓϲϤͼ ϹͼϷϹϹͼϷ. ἀνἀ ϼͼ·ϞͿϤϼͼ ΛϒϹͼͼϒϹϚϿϤϷϸ ϷϒϤϭϲ ϹϹϭ϶;ϟͼ ϷϷϷͼϤͼ ϛϭͼϘϒͼϭͼϧϷϧͼϞͿϧͼ ϷͼϭϛϷϿϚͽϧϲ ϷͼϭϛϿ ΓϲϤϭ;;ϫͼ ΔϷϒϘϷϹͼϷ.
Chairman : Thank you, Mr. Ma. When you say that's accounts receivable, is that through the general billing cycle or is that actually arrears? Mr. Ma.	Δ•/«ϷϹ· Ϸ(ϽϞϞႶͿϚ): ·dᢣ৽Ⴍ广Ϸ, Γ·Ϲ Ĺ. ϹϷdϤ ϤΡϲ·ϞሊታϷϞΔϚ σͺͺϷΓϧϷϞΔϚ ϹͼϷϲͺϹͼ ϤΡϲ·ϭͿϞϭϷϭϚ Ϸ««ͺϳ·ϭϚ ϤΡϲ·ϞͺϽ·ϷΔϚ Ϲ««ϭϷϷ«Ϛ? Γ·Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. It's a bit of stacking bullets where it is the normal billing cycle and in the outstanding arrears. Thank you, Mr. Chairman.	ڶ (ጋኣትበJና): ፣ਰታ°ฉ广ঁי, Δילפאכֿיי. אח°∿ליי. כײּפכוֹר פרילאילחׂי פינרכאיי פרכיילע בסל<<־סלגלי כיפפלירלי. יַפּלאַרָלי, Δילפאכיי.
Chairman : Do you have a breakdown? Mr. Ma.	Δ•r<>C[·]· (ጋኣኦ∩J ^c): Δċ [▶] d ^c ኣ [®] PP ^e ዉ [®] Pቦ ^c ? Γ [·] C Ĺ.
Mr. Ma : I'm getting old, Mr. Chairman. I have to take my glasses off to see the small print. I can give you this number, and I can undertake to provide more information to you. Roughly, about \$8 million of that is over 90 days, and the balance would be considered somewhat current. Thank you, Mr. Chairman.	ί (ጋኣትበJና): ረላዖላΔ ϷʹቴϲͺϳϚረላቴΔ°Ⴍͺͼϧ. ጋዮረቦላኈበቴ°σን°Ⴍͺϲͺʹϒ ዮረላσ ϳσʹቴΔ \$8 Γϲϭ° 90-೨ላႪጋσ ϷʹϿσ ላዮϲ·ኣሊኦϷϲႪጋና ላኒ
Chairman : Thank you for that clarification. Mr. Mikkungwak, please continue.	Δ•/≪⊳ርኈ (ጋኣ̀ኦ∩Jና): የժ۶°உ广ঁ உ⊃உ∆ჼቍ≀Ⴑልና. Γነር ୮၉°℃ነ⊲ኈ bጚ≀ቦ⊲ጋ∆°உณና.
Mr. Mikkungwak : Thank you, Mr. Chairman. Thank you for asking those questions. To further elaborate. How do you determine to do a write-off? Thank you, Mr. Chairman.	ΓΡ° ϞͿϤʹ· Ϸ (ϽʹϞϟϹͺͿϲ): ʹͼͿϧͼͺϹͺϷ, ΔϧϥϭϷϹʹ;ϧ. ʹͼͿϧͼͺϹϹϷʹͽͺϤΛͺͺͺͿͺϗϚͺͺͼͺͺͻͼͺΔͼϧϥϹϙϧͼ ͼͺͻͼͺΔͼϧϥϹϙϧͼϫͼͿϫͺϿͼͺͿ· ϷϲͺͺϤϷϹͺ;ϷϹϷ;ϟϽͼϗϲϧϲͺͺϤϷϲͺ;ϒͺ;ͽͺͺϔϲϫϲ ʹ; ϐϿͼϧͺϹͼͺͺϤͼϧϗϥϘϧ;ͺͼϥϧͼϲϲϧͺͺϽͼϧϲ
Chairman: Thank you. Mr. Ma.	Δ•/ペϷϹ· Ϸ(ϽϞϷႶͿϤ): ·ϭͰϷͺϫϹϷͺͺϹ·Ϲͺͺͺ

Mr. Ma: Thank you, Mr. Chairman. Typically, we make every effort to collect from our customers. After several attempts, if we don't go anywhere, then we have to make a determination as to whether to write off the account or not. Things that come into play, for business for example, is it bankrupt? Is it still around? We try to make alternative arrangements and we have had some success recently in making alternative arrangements with our customers.	ί (ϽϞϞΛͿϚ): ͽϭͿϫͺϫͺϔ, ΔͽϟϘϷϹͼͽ. ϭϷ;ϹϿϲ ϭϷ; ϭͳ; ϭ
Perhaps it's a residential customers, perhaps that person deceased, is no longer at that location, we can't locate them. Those would be some of the factors we would take into consideration before making a determination or write-off.	ϤᡃLϿ ΔϹ ^ͺ ϓ ^ϲ Ⴍσᢣᡃᡪᡃᠺ᠋ᡉᢪᡠ᠋ᡝᡃᢅᡃ᠋ᠫᡣ ᢀᡄ᠅᠑᠋᠋᠋᠆᠋ᡒ᠌ᢣ᠘ᡃ᠘᠘ ᠋᠂᠋ᡋᢄᡔ᠙᠖ᡶ᠕᠘ ᠂᠋ᢄ᠆᠃ ᠕᠙᠆᠋᠋ᢣᡪᠣ᠋ᡃ
I will say though, that even though you do a write-off, it doesn't mean that we stop efforts to try to collect. Obviously in situations where a corporation is, say, bankrupt, that is impossible, but where there are possibilities we will try to continue to collect the amounts.	Δ৾৾৾L৽, Ϥ₽ლᡃᡪ᠋ᡃ᠋৽ <Δ ^{<} <৾৽d ^c ၨΡᢆᡆϷᢣᡄ᠋᠋ᠢ᠈ᢣᡣᡗᡥᠦ ᡭᢪ᠋ᠳᠺᠫᠴᡆᡃ᠊ᠴ᠋ᠡ ᠌᠌Ϥ₽ᡄ᠋ᡣᡗᠺᡅᠨ᠋ᡧᡆ᠋᠋᠅ᡥᠣ᠋ᠶ᠋ᡋᢑᢗ᠉᠋᠋᠋ᢖ ᢣᡄ ᡆᠯᡆᡁ.
They are significant. I don't think people realize how significant our accounts receivable are. We really need to collect the accounts receivable so we can pay other vendors, or suppliers, that we have. Thank you, Mr. Chairman.	
Chairman : Thank you, Mr. Ma. Just the \$8 million figure alone is almost the new power plant that's required in some communities. Mr. Mikkungwak.	Δ•/ኆϷርጭ (ጋኣ፞ኦካሪና): ፣d৮°உ广ካ Γነር Լ. ር፞°ዹ \$8 Γϲኆ ഛር፡፟፟፟፟፝፝
Mr. Mikkungwak : Thank you, Mr. Chairman. When we are discussing that substantial amount of debt, I guess when you try and flip the page and when you're representing your constituents, this is my next question is on November 01, 2007, the provisions in the <i>Qulliq Energy Corporation</i>	ΓΡ° ϞͿϥ· Ϸ (ϽϞʹϷϭϲʹ): ·ϭͰϫͺϹϷ ΔϷϲϘϷϹʹϷ. ϹΔL° Ϟͺ_Ͽʹϭ ϷͺΔϷϧϭϷ Ϸ·ͽϷϒͽϷʹ·ϿϹ ϤϷϲϧϧϷϞϭϷ ϤϷϲͼʹϔϹ·ϽϧϷϞϭϷ ϹΔĹϷ ΔʹϞϹͼϚϹϤϚϲʹ·Ͽʹϭ ϷϞϲϹϤϚϲʹ·ͺͻϭ ϤͰͺͻ ϷϧϛͽʹϿϭ ϭͻϤͽͶϹϲͿϫͼϭ ϘϤϲ ϲϫͼ Ϸ Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ.

<i>Act</i> provided for the creation of an affordable energy fund, came into force.	ᢣ᠋᠋᠅ᢆ᠋ᡠᠿᡄ᠋᠋᠋ᡴ᠋ᢄ᠆ᠴᢉᡰ᠈᠆ᡧ᠋ᠺ᠋ᠴᡐᢩ᠋᠆᠋᠅ᡣᡗᠫᠳ ᢄ᠋ᢄᡃ᠋ᡰ᠔ᡣᡄ᠋᠋᠋ᡊ᠈ᢣᡣ᠋᠋᠋᠋ᢣ᠆᠃
Under this legislation, the purpose of affordable energy fund is to hold money appropriated to it in order, directly or indirectly, to subsidize the cost of energy or otherwise make energy more affordable. As of today, how much money is in the government's affordable energy fund? Thank you, Mr. Chairman.	C [®] ዴଟ ୋଟ ୋଟ ଅଭ୍ୟରେ ଅକ୍ୟରେ ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅକ୍ୟରେ ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅକ୍ୟରେ ଅଭ୍ୟରେ ଅର ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅକ୍ୟରେ ଅଭ୍ୟରେ ଅକ୍ୟରେ ଅଭ୍ୟରେ ଅଭ୍ୟରେ ଅକ୍ୟରେ ଅଭ୍ୟରେ ଅକ୍ୟରେ ଅଭ୍ୟରେ ଅକ୍ୟରେ ଅକ୍ୟର
Chairman : Thank you, Mr. Mikkungwak. Mr. Ma	Δϧϟ≪ϷϹ· ͽ (Ͻϳʹϧͽϥϲ): ͼϥϧͼϭͺϳͽͺͺϹͺϹͺϹϧͽͺ ϲͺϹͺͺ
Mr. Ma : Thank you, Mr. Chairman. To my knowledge, there is zero in that affordable energy fund at this point and time. Thank you, Mr. Chairman	ϳ (ጋኣኦ•dና): ናdኦ°ዺ广፞፞ Δ•፞፞፞፞፞፞፞፞፞፝፝፝ Δ•፞፞፞፞፞፞፞ ፟፟ ፟፟፝፞፞ L°ዹ ΔͺͻϹ·ʹb°°ົົາິິັນ ኣσ°≪ኮϹϷϟLኆ ϹΔbσ. ናdኦ°ዉ广້• Δ•፞፞፞፞፞፞
Chairman : Seven year savings plan with a zero balance. Mr. Mikkungwak.	Δ•/《Þር ᠬ• (ጋኣંኦ•dና):
Mr. Mikkungwak : Earlier one of my colleagues had asked about this too, also was environmental site remediation. But, I guess even before I was elected MLA, having been involved in the past hamlet council. I know when I look at the old power plant [building] in Baker Lake, which is no longer in use, and a substantial amount of that ground is contaminated, and there have been all kinds of meetings with AANDC, the government, and all parties. Can you elaborate more on that and see where that is at for the site remediation in Baker Lake? Thank you, Mr. Chairman.	ΓΡ°ϞͿ Ϥ [;] (ϽϞϷϭ [;]): [;] ϭͿϷ ^α μ ^τ ^κ Δ ^κ /«ϷϹ ^τ ^κ . ^ἰ ^α α ^ς ^τ ^κ
Chairman: Thank you. Mr. Ma.	Δ•/«ϷϹ· • (ጋኣ፞᠈•d<): ^ና d۶°ዺ广፞ ^ኈ . ΓʹϹ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I am just checking the date here. The last discussion that we've had with Aboriginal Affairs and Northern Development Canada was in 2011. So, that's three years ago. And when Member Angnakak was asking her	ἰ (ϽϞϷϭϤ): ·ϭͿϒͼϫϹϷ ΔϷϒϘϷϹʹϷ. ·ϷϷϷΓϤϷΔͼϫ·ϲͺͿϤͼ, ϷϹ·ϷϷΔͼϫϲϫϫϐ. ΡϞͿ·ϲ·ϷϚϷ ϷʹͽϷϒϭ·ϷϹϷʹϷϽʹϷ ΔϫϲϲϷϽ·ϷϐϭͼϭϷ ϫϫͼϷͼϷͼϷʹϒͿͺϥϲϲϫϷϭͼ 2011-Γ. Ϥ·ϚϥͼͺϷͼ ϤΛͼϷϲͿͼͼϳͼϷϷϥͼϷ,

questions, I think I indicated that it's been a challenge to get them to the table. So it's something we need to pursue a little more vigorously I guess and perhaps we have in the past. That's about all I can say at this point. Thank you, Mr. Chairman	ϱͺͺͻͼϪ ^ͼ ͱϟ ^ͼ ͼϳͼϷϷႱͰͺͺΛϧϲͺϽϟϒͰϟ ^ͼ ϷႶჼϷႶቦͼͺ͵ϷͺͺͻႶͿϚͺͺϹʹͼϫϪϲʹϷ ϤϷϟϨϤͺͺϷϐ·ϭϲͺϤʹϐϷʹϹϘϚͺΛϲϲͺϤͺϲʹͼϫϚ͵Ͱʹ·ͺͻϹʹ ϷʹϞͿϭ·ϹϻϭͺϪϲʹͼϥϒϲϒͰϧϷϟϭϷ,ͺϹʹϐϘʹ·ႱϲϷϷ ϪϟϲϽϪͼϫϲʹ·ϲͺʹ·ႱͺͺʹͼͿϧͼϫϹϷͺϪͼϒϘϹʹͼ.
Chairman: Thank you. Mr. Mikkungwak	ፚዾኯኆ⊳ርኈ (ጋኳ፞ዾዸ፞፞ጏ: ጘጛዾዾጕ፞፟. ୮५୦ ୮₽፝ህ፞፞፞፞፞፞፞፞፞፞
Mr. Mikkungwak : Thank you, Mr. Chairman. I look forward to further meetings in Baker Lake regarding that because as you have seen the site when you were briefly in Baker Lake, it is a large, substantial area which is also sloping into our community water. I definitely would like to see further meetings and at the same time, I know there were reports from all parties and studies that were done and maybe it's time that the meetings occur again and do further proactive remediation in that particular project. If so, is there a timeline to start initiating those meetings again? Thank you, Mr. Chairman.	ΓΡ°ϞͿ Ϥ [;] (ϽϞϷϭ [;]): [;] ϭͿϞ _α ϹϷ ΔϷ/«ϷϹ [;] . CΔĹϽ [;] ϷΛLΛϹϷ [,] Ϸ [,] σ ² L [,] [,] » [,] [,] [,] [,] CΔL Cd [,] LUδ [,] CΔb [,] σ [,] Δ [,] [,] C [,] CΔL Cd [,] LUδ [,] CΔb [,] σ [,] Δ [,] L [,] [,] [,] [,] [,] [,] [,] [,] [,] [,] [,]
Chairman: Thank you. Mr. Ma.	ΔϷϟ≪Ϲና Ϸ (ϽϞϞႶႮ ^ϲ): ^ϛ dϞ ^ͼ ႭϹϷ. Γ ^៶ Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I understand that the Nunavut office of AANDC has a regional director general. I think he or she has just started about a week ago. Perhaps this is a good time for us to introduce ourselves to one another. Yes, it's a good time to start. Thank you, Mr. Chairman.	ί (ϽϞϷႶͿϚ): ʹϭͿϷͽϫϹϷ, ΔϷϒϘϷϹʹϷ. ϽΡϒϤႱͰ ʹϷϷϷͰϞʹ·Ⴑ ϹΔL ϼͼϿϚ ႱϘLʹ·ϹϹ ϹΔL ϹΔʹͼ ͶͶϚʹϐʹʹ·Ⴑϭ ϹΔLΔϚϽϲʹͺϫϜϷ ͶͶϚʹϐʹϷϲʹ·ͰϚ, ΔϲϷ ΔͼϷͼϫͿϫϿͶϚϷϲʹ·ͰϚ. ΔιͰϛϷ ϫͼͰϲͼϲϚϧʹϷϽͼϷ ϹϭͶϤϹʹϿͿ ΔͼϷͼϫϧͼͶϹϚʹ·ϿϲϷϽͼϷ ϹϹͼ ͺϫϷϼϐ·ϭͼϫϲϲϥϞʹϧϷϲʹϷϽͼϷ. ʹϭͿϧͼϫϹϷ, ΔϷϒϘϷϹͼϷ.
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ৬/≪ϷϹ· Ϸ(ϽϞϞႶͿϤ: ·ϭͿϞͽϥϮͽ, ΓʹϹ ͺ. ΓʹϹ ΓΡ°ʹϑͿϭ ^{;ϧ} .
Mr. Mikkungwak : Thank you, Mr. Chairman. At the same time, with the new plant that's in Baker Lake, as you indicated and one of my colleagues sort of briefly touched on this, with residual heating, I know there were discussions of residual heating which was going to go to some of	ΓΡ°ϞͿϤʹ· Ϸ (ϽʹϧϟͶͺͿϚ): ʹϭͿϧʹʹϿͺΓʹϷ, ΔϧϟϘϷϹʹ·ͽ. ϤͱͺLͼϹϷʹͼʹϒϹͺϷʹͺϹϪʹͼͺͺϫϹʹͼ·ϧ ϧͼϧϷϲͺϷʹͽϽʹͽ ʹϐϷͱͺLͼϧϤͶϲϲϷʹϗͼ. ϹϪϹ ϷʹϐϷϟʹϐͿϲϳͼͼͼϷϷ;ϥϳϲϫϤͼ Ϸͼ ϷʹϐϧϭϷϚ ϤϭϤϽϪʹͼͺʹϔϹϫϲͺϷϲϳϲϲϷͼͳϹͺϷͼͺͼϭϤ, ϪϲϲʹϭϤʹͽϐ·ϿϲͺϤϽͽϲϹϷϹͼϭϤϲϷͼϹϹͺϷͼͺͼϭϥ,

our schools and some major buildings within our community to offset costs. Can I ᠋᠋᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆ be updated more on that in correspondence as to where that stands now and maybe ⊴⊄⊴⊃∆°ഘ°Ր՟౨ơ, Հ∆ષ্∂⊅৬ ᡏ᠋ᠫᢛᢗᢂ᠋ᠴᢄ᠘ᢑᡆ through my colleague here, as to how cost effective it is? Thank you, Mr. Chairman. **Δ⁶/«>C⁶** (Ͻ^ϳλ²): ⁶d⁶⁶ L¹. Γ¹C L. Chairman: Thank you. Mr. Ma. **ί** (ጋኣት∩Jና): ^ናሪታ°ዺΓ፞^ኈ, Δ°ረペ⊳ር፞^ና°. Mr. Ma: Thank you, Mr. Chairman. Yes, I ᠂ᡃ᠋ᡃ᠋ᢣ᠋᠘᠆ᡩ᠘ᢞ᠋ᢕ᠖᠂ᡃ᠘᠘᠆᠘ᢞᡬ᠉᠂ᠺ᠘ᢣᠣ can undertake to provide you with some written correspondence on the status of the Baker Lake residual heat project. Thank you, Mr. Chairman. **Δυ/«ΝCίυ** (Ͻϳλλησ): ϳϥϧͼϼϹͷ, ϹͺϹ Ĺ. Chairman: Thank you, Mr. Ma. The $d \wedge c^{b} D^{L} \Gamma \prec b \wedge C^{c} \sigma d P \cap b \wedge \sigma^{c} C L^{c} \sigma$ Member also requested if you have any ▷ˤ‍bcĹuʰኣσˤ ∧CˤbʰbσˤL∿u̇́sʰ∧ˤ educational material on how the residual ᡏ᠕ᡣᡃ᠋᠖ᠳ᠋᠋᠉᠋ᢆᠳᢄ᠘᠘᠘᠘ heat program actually works and some of the cost analysis. Mr. Mikkungwak. **ΓΡ° Jα** (Οίλλησε): 100 - 100 Mr. Mikkungwak: Thank you. I guess my ጋኣሁ^ϧረግንግንዮ/ ፲ንዮ/ንራይን ጉራሌራ ይታላይ ገንሥላ/ last question here would be, in the media, at ᠔᠋᠋ᠳᢄᢛᢗᢛᠫᡄᡅ᠋ᠣᡲ᠋᠋ᡗᢗ᠋᠋᠘ᢆᡃᡆᠣ᠋᠅᠋᠘ times, you will see from the NWT side the ᡃ᠋᠋ᡰᢕ᠋ᡰ᠆ᡩ᠘ᠴ᠋ᡷᠣ᠖᠘ᡎᢓᡀᢓ Arctic Energy Alliance, energy-efficient ላጋ°°ቦσኈኣዾ፞፞ዾፇኪላኁኁቦ°σና. ርΔL ዾዖዾ Lና፟፟ዾ appliances, and whatnot. I do recall a couple of years back when your organization had a name change. There were some brochures ϷʹϧϲͺϳϽͽϧͽϹͼϷͼϲϲϷͼ and information that were provided to rate-paying customers. Are you guys going to be further investing in that avenue? Thank you, CΔ⁶d2⁶U Δ646CD4LLA? CLJC Mr. Chairman. ⊲ጋናኦ°°ጦL∿ÜC ዾዉጅና. ነሪኦ°ዉՐଁ°, ∆ዮ/«ϷϹ΄°. Chairman: Thank you. Mr. Ma. **Δ⁶/«>C⁶** (Ͻ¹, ²/γ): ⁶/γ⁶ Δ⁶/γ. Γ¹, ²/γ) Mr. Ma: Thank you, Mr. Chairman. **ί** (ጋኣትበJና): የਰንድፈርጉ, Δεγαρርጭ, CΔL Actually, you gave me a perfect opportunity Lጋ∆ናልቦႱልኈႱ ⊳ናь₽°ႭႪჄႱL. C∆L⊂ to talk about some of the things. One of the ۵۰٫۲۵۲ ه ۲۵٫۵ که ۲۵٫۵ ه ۲۵٫۵ که ۲۵٫۵ ه ۲۵٫۵ ه ۱۹۶۶ که ۲۵٫۵ که ۲۵٫۵ ه ۲۵٫۵ که ۲۵٫۵ که ۲۵٫۵ که ۲۵٫۵ که ۲۵٫۵ که ۲۵ changes that we made is to our domain name. I'm not sure if everybody knows it or not, but at this point in time, when you send emails to the staff at QEC, it's actually "npc.nu.ca." We have changed that now to "qec.nu.ca" because it often gets confused with the Nunavut Planning Commission. That's something that I should let Members

know.

Yes, we have actually started what we call an awareness and educational campaign for our customers. Let me just see what some of the things we have done. In September, we're supposed to roll out "How to pay your bill." I'm actually not sure if that's rolled out or not. I don't usually go pay the bills; my wife does that. In October, we're going to do "Moving in and moving out." Basically, it's tips about how to do different things. Some time in the fall/winter, we're going to do conservation tips.

We're also starting to use social media as well. I'm not sure if everybody knows but we try to use Facebook and Twitter. For example, when we have power outages we try to Twitter so that people are aware of it.

Some of you may have noticed also recently that when we have scheduled power outages we've made a point of doing public service announcements. I've made the effort myself also as a president to send you emails so you're aware of it. So hopefully you're getting those emails. I've been trying to send them to both your Legislative Assembly accounts and I think to your constituency emails so if you're not getting them please let me know and we can improve upon that.

We're also going to do some safety tips. One thing in your question that you basically have raised is that we've not done as good of a job educating the public and corresponding with the public and interacting with the public. So that's something I'm hoping to change.

Certainly I found that when I was at the Department of Health that was a big driver in terms of helping our clients and our patients understand our business. Sometimes

Δἐ৽ ϹLၑdσ∿ႱናϹϷ[®] ϤϽჼϷናϹϲ·ϚϟͿϚ Facebookd°σϚ ʹͽϧͺϹϷ;ϧϤϚ, Ϥ·L Twitter. ϷϚϽՈՐͺͻͺͿ ʹͽϷͱͺL[®]dϺϚ ʹͽϹ[®]ϞͺϳϧϞͺͿϹ ϹϹϷϭϤ ϤϽϚ;ϤϥʹϷϚ ϽϞϷͺϫʹϞϹϷ;ϞʹϲͺͽϽϹϷ ʹͽϷϷͰϹ;Ϸ[®]ϭϧϹʹ<Ϛ.

ᡩ᠊ᠣᢦ᠋᠋᠕᠆ᡏ᠉ᢣ᠘ᢣᡃᡆ᠋ᡣ᠌᠀᠂᠕᠈ᠺ᠋ᠬ᠋ᡪ᠉ᡔ᠕ᡔ

the are still waren 't har new with we have at laget	ጋየረፈናበፈናዋ-ግር ለፍጥፈሆኑሀይው.
they still weren't happy with us, but at least	
we were trying to make the effort of	⊂ΔLΔلے∿∩۴⊃J ל⊂
communicating with them.	db ଞ୍ଜଙ୍ଦେପ Δ ୁଦ P ନ୍ଦୁମ୍ନରୁ ଦେନ୍ଦୁମ୍ବର ଦେନ୍ଦୁ
	ᠫᢣ᠌᠌᠌᠌ᢂ᠆ᡣ᠖᠘ᡩ᠋᠕᠆ᡁᢁᠴ᠅ᢧᢋ᠋᠘ᡄ
That's something I really want to do with	$C\Delta L\Delta \sigma \triangleleft \varsigma \lrcorner \triangleleft \varsigma \backsim \circ \land \circ \circ \circ \circ \circ$
QEC. We've been sitting in the dark and	
nobody really knows what's going to	ᢄ᠘᠘᠕᠘ᡩ᠋ᠴ᠈᠂᠔᠆ᡄ᠋᠔ᡩᡄ᠆ᡩᡄᠺ᠘
happen so that's something we're really	ĊŵϽϤͺͻͱϹϲϽϤʹϿϟͽϷϲϹͽϧͳͲ
· · · · · · · · · · · · · · · · · · ·	᠈᠋᠘ᢣ᠖᠖᠘᠆᠘᠖ᡄ ᠋᠋᠖᠘ᢣᡗᢐ᠅᠔ᢣ᠘᠆᠖᠘᠅᠖᠘᠅᠖᠘᠅᠖
going to try and work on. Thank you, Mr.	
Chairman.	
	∆°Z≪ÞĊ ^s .
Chairman: Sounds like it's time to turn the	
lights on, Mr. Ma.	ΔϷϟ≪ϷϹ· Ϸ(ϽϞϟႶͿϲ)։ ΔၬL·৳ ʹϧϷၬLͽ·ϥͶͽϲ
8	ʹϧϹͺϧϽͲϲʹ ϷϽͲϲʹ Τ _Γ Ϲ Γ
>>Laughter	
>>Laughter	シシ᠘ᡩᡄᡥᠫᡗ
Mr. Mikkungwak.	Г [\] С ГР°°IJ⊲° ^ь .
Mr. Mikkungwak: Thank you very much,	୮Pº ኀዻኈ (ጋኣትበሀና): ናਰታ°ዹ广፞ ^ኈ ፊዮ/ «ኦርኈ. ር፞°፞ዹ
Mr. Chairman. You pretty well led into my	2524°a%)% 4A%dAL 2°c~d_c.
next question here. When you look at	
informing the general public, you're taking	ϽϞϷL∩ჼႶϲϚჼႱϞ ΔϼϲĹσჼ,
all avenues. In this day and age and with	᠆ᡏ᠋ᡃᡥ᠔ᡄ᠋᠘ᡣ᠋᠋᠋ᠨ᠋᠋ᡬᡳ᠆᠆ᢣ᠖ᡃᢣ᠘ᢄ᠆ᠴ᠋ᡗᠥᡄ᠋᠅ᠫ᠋᠂ᡄ
	⊳اطے ے⊂خے⊹ ل≪ل₀ط کے⊸کھ د⊘
this new government with some increases in	ᢀ᠙ᠫᡄᢂ᠋᠋᠉ᡃᠫᡣ᠈ᢂ᠋᠉ᡩ᠕ᠴ᠘ᡩ᠕ᡶᠴ᠘ᡆᡃ᠘᠉ᡃᡆᢕ
fuel and then you've got power rate	⊲ℙℑ℠ℂϷ⊀Ľ·ℶՈჼ⋰Ű℄ユ Ճⅆⅈ⅃℠ⅆՈℶና
increases, when we look at our power bills	ᡏᢄ᠆ᡁ᠘᠆ᢁ᠂᠈᠙᠋᠋ᡏ᠈ᡔᡄᡬ᠅ᡁᡗ᠋᠕᠅ᡗᡕᡌᡃᡄ᠋ᠴ᠋᠋᠆ᠮ
nowadays we see a drastic amount all of a	
sudden.	
	᠆ᡣᠴ᠈᠕᠂ᡧ᠘ᠴ᠘ᢞᠺᡄ
Is there an actual plan or strategy from QEC	 < <
and seeing that you are now the president, is	·
	᠆ᡣ᠕᠆᠈ᠳ᠘᠃ᢆᢣ᠘᠆᠉᠕᠆᠈᠘᠆ᡁ᠕᠆᠉
there an action plan or strategy as to how to	ϽᢣϷĹႶϹϷᢞ᠊ᡅ᠋ᠺᡃᡷ᠋ᡗ᠋᠋᠋ᡭᠧ᠘᠋᠕᠘᠋᠋᠘
inform ratepayers across the territory why	ᢀᡩ᠆᠋ᡃᢐᢗ᠋᠋᠉ᠫ᠘ᡏ᠂ᠴᡆᢞ᠋ᠮ᠂᠋᠕ᡩᠴ᠋ᡘ
there's this increase in rate? Thank you, Mr.	᠕᠈ᡃᠯ᠋ᡣᡏᡆᡄᢆᡗ᠊᠕᠋ᢣᢞᡄ᠘ᠮᡃ᠘᠋ᢣᡗ᠙᠋ᢩᢂᡬ
Chairman.	
Chairman: Thank you. Mr. Ma.	Δ•/≪⊳ር ጭ (ጋኣ̀ት∩J ^ϲ): ናਰአ≏ፈ广ካ. ୮ ^៶ ር Ĺ.
Mr. Ma: Thank you, Mr. Chairman. I would	ί (ϽϞϞͶͿϤ): ٬Ϥϧ·ϫϳϮ، Δϧረ≪ϷϹʹ·. ϹΔϹϲ
say that during the general rate application	
process we really made an effort to make	
the public aware of the potential for a power	
rate increase and what some of those cost	∆طلاقهامه طلے 6میدر محکام محل
drivers were and what the potential rate	᠖ᡃᡝᢈ᠌ᢄ᠆ᡧ᠘᠅ᢆ᠘ᢗ᠂᠋ᡘ᠙ᠫ᠋᠕᠆ᡘ᠘
increase would be.	

The Utilities Rate Review Council also has its own website in which people can make ᠘ᠴᡄ᠋Ĺᠴᡗ᠂᠋᠋᠋ᠴ᠆ᠴ᠋᠋ᢩ᠆᠁ᡬᢌ᠋᠋᠋᠋ᡃᢧ᠋᠁ᠺ their comments and get additional information on.

I should probably say to that maybe most of our customers don't realize this but we have something called the Nunavut Electricity Subsidy Program and every year about \$8 million in residential customer accounts are subsidized by the Government of Nunavut directly. The subsidy works in this way. For the first 700 kilowatt-hours in the summer months and I have to check but I think that's August to December it's subsidized at half the Iqaluit rate. Why it's subsidized at the Iqaluit rate is that Iqaluit has the cheapest rate so you're subsidized for that portion of it. Then in the winter months the same thing applies but it's up to 1000 kilowatt-hours.

So if you stay within the 700 kilowatt-hours in the summer, and the 1000 kilowatt-hours in the wintertime, you're getting a pretty good subsidy from the government and you won't see that big of an impact on your power bill. It's only when you exceed those amounts, those thresholds that you would see the community rate really kick into play.

I think it's really important that the public and Members realize that. Like I said, it's a significant subsidy by the Government of Nunavut to the tune of \$8-9 million a year. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Mikkungwak. Thank you, Mr. Ma. Before I go on to my next name we'll probably break for lunch but I just have a quick question. Earlier you were talking about site remediation on contaminated sites and you stated your position and the Government of Nunavut's position. What is the federal position on that? Mr. Ma.

ᢄ᠈᠈ᢣᡅ᠋᠋᠋᠋᠅ᡣ᠋᠋᠋᠘ᢞᡆᡅ᠍᠍ᠺᡃᢛᢗ᠅᠘ᠳᡃ᠘ᢓ᠘ ظائه ۲۰۷۵ مرکی مردی که جم مردی که مرد که م Δ¹b_Δ^c

<br/ ⊲∿Րσ‰∖⊳ౖ⊃σ 1.000 ∆ხႽ⊆.

700 Δ655Δ5 Δ_00 40285 40405 1.000-σ⁻_ Δ_b⁵Gσ^b Δ_dö^bd&^c PP^bd^c. <u>ᡧ᠋ᡎᡳᢞᠾᡄ᠋᠘᠋᠋ᡰ᠆᠘᠋᠋ᡰᢤ</u>᠘᠘᠘ ∆طلال™ط∩ے ⊲٩⊂∿⊲ج $4^{\circ}\Delta_{3}4^{\circ}b^{\circ}c^{\circ}c^{\circ}.$ CALA°σ°ບ a° ⊲ጋ__⊲°∿Ր๒๗๙ና ∆₫чL₻₫∩σъ ⊲▷≻₺₫ና ▷₽▷₺₫ና__ ᢠ᠋ᢥᡳᢂ᠋᠆ᡎ᠖ᡀᡵ᠘᠙ᡩᢣᢙᢛᠧᢕᡄ $\forall P^{c} \supset P^{L} \land P^{c} \land \forall P^{c} \land b^{s} \supset \Delta^{c}$

CL°α ⁽⁶D2L5D⁽d)Δ°α⁽⁶C5 C⁽⁶bσΓD₂) ٬۹۶۰۵۲۰ ۷۵٬۹۵۲ م۰۹۶

۲^ݛC Ĺ᠋ᠴ. ᢀᠠᡐᢩᡠᡄᢂᡨᡘ᠇ᠣᠮᠣ ዾኄዾዾጘኯዀዀጏር ረዖኄኯ፟ልዾጚዾና ለዾ፟፟፟፝፞፞ኯዀሮዾ፞፞፞፞፝፟ኇዀ ⊳ילישם ישם∆כיעריליםי שפשנ ل&ריליה CLDLD< Light האשני האשני האשנים ברטרא CLጋΓ∿υ 'ϧϿϥϲϧϧϗͺ L'C Γ'C Γ'

Mr. Ma : Thank you, Mr. Chairman. It's probably not polite to repeat what they would probably say. But I think they would probably say it's your problem and I think typically that has been their approach. I will say that the courts of law have basically established the polluter pays principle, so I think that is somewhat enshrined in case law and certainly that would be our position going forward. Thank you, Mr. Chairman.	ί (ϽϞϞΛͿϚ): ʹͼͿϧ϶ͺϫͺϳ·ϧͺΔͱϒϘϷϹʹͼ·, ϷϚϷϧϐͼϭ·ϿͿ ϹΔĹͿϚͶϤͼ;ͼϳϫϲͻϿϤͼϧϷ; ϷϒϤϭ ϷϷϽΔͼϫϚ;ϫͼϳͼͽϽͼͽͺΔϲ·Ϟϲ ϐϹͶϞϲͺϤͼϧͼϲϒͺϹΔϹΔϫʹϾͼϫϐϲϹϹϷϚϹϽͻͺϪϲͼ Ϸ;ϐϚ;ͼ·ϽͼϧϲͺϪͼϧͼϿϪ;ͼϫϿͼϪͼ;ϞϒϹϲ Ϲϲϲϲϭͼϲ ΔϒϹͼϫϲͻͿϲ;ͺʹͼͿϧͼϫϳͼͺϪͼϒϘϷϹʹͼ.
Chairman : Thank you, Mr. Ma. Are you saying that the next step in this process is to go through the courts? Mr. Ma.	Δ•/ኆϷርጭ (ጋኣኦበJና): ናਰኦ°உ广 Γነር Ĺ. ▷ናbናሥላና የህσবJና ΔኈbኈጋΔኣረርኦኌኇ? Γነር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Hopefully not. In my response to Member Mikkungwak, I think I indicated that I think that if we can go the diplomatic route, so to speak, it would be worthwhile to have the initial discussions with AANDC and then go from there or the federal government, depending on who has the jurisdiction, but I think that's the approach that we would take. We would try to at least have a dialogue and see if we can come to some sort of a mutual understanding and agreement, but I would suspect that it would take some time and effort to get to that stage. Thank you, Mr. Chairman.	 ί (ϽϞϷΛͿϚ): ͽϭͿϫͽϫϳϷ ΔϷ/ϘϷϹʹϷ. ϤϤϷͿΓϫϷϤͻϤʹϷ. ΓʹϹ ΓΡͼʹϞͿϤͿϚ ϷʹϐϷΛʹϷϷϷϤ ϹΔΕ ΛϷσͼϷλϷϫͿϚϿϤʹΕϚ ϹΔLͼϫϷ ΔͼϷϐͽϽΔϐϷϭͼʹϔϲʹϿσ Ρ/Ϥσ ϷΛΕϞϤΛΓͼϷϲʹϛϿͿ ϤϤ ;ϞϞϳϹ;ϤͼͼʹϷϲϤ ϷΛΕϞϤΛΓͼϷϲʹϛϿͿ ϤϤ ;ϞϞϳϹ;Ϥͼͼ ϷΛΕϞϤΛΓͼϷϲʹϛϿͿ ϤϤ ;ϞϞϳϹ;Ϥͼͼ ϷΛΕͼ ϷΛΕͼ Αμάτα Δασαλ Σοσαλ Σοδο Αναταλ Αναλ Αναδ Αναταλ Αναδ Αναδ Αναδ Αναδ Αναδ Αναδ Αναδ Αναδ
Chairman : Thank you, Mr. Ma. It might be something to throw at somebody at the first week on the position, but I guess it's a step that you may have to take.	Δ•៸⋖ϷϹ· ϷͺͺϽϞϞႶͿͼ);ͺͼͿϟͼϫϹϷͺϹϞϹͺͺϹ ͼϷϷϞϹϤϨͶϹϲϹϷͼϿͿͼϷϪͺͺϒϹϭͼϷϚ϶ͼϿͿͼ
At this time, we will break for lunch. We will return at 1:30 and the first name on my list when we return is Mr. Joanasie. Thank you, everyone.	ఓ°ఒ Þ్ఎెГСсÞb°రె4ింఎి Þ౧్ఎCఎ 1:30- ఎ4ిం<్ 4ట గిన్రారించిందింలు Þ౧ెంం గాం నిందింది. ోరికింగా దప్రంగ.
>>Committee recessed at 11:41 and resumed at 13:20	᠉ᠫᠴ᠋᠋᠉ᢑ᠋ᢄ᠘ᡩᠴ᠋᠋᠄᠘᠄᠘᠘᠂᠉ᠫ ᠉᠋᠄᠘᠄᠘᠘ᡩ᠘᠘ᢄ᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘᠘
Chairman : Welcome back, everybody. I was speaking to Mr. Ma over the break and	Δ•/《ϷϹና• (ϽϞϞႶͿͼ): Ͻ ^ͼ ʹϧυϥͲͼϺ ΔϿ ^ͼ ͼϥ. ΓʹϹ Ĺ ϷʹϧϧϴͶͿͼϧϷͿͼϥ Ϸ;ϿͻͿϹͼϧϽ;Ͻ

he has some further information from one of the questions that Mr. Rumbolt had asked earlier this morning. If you wanted to provide that response? Mr. Ma. Thank you.	ϽϞႱ바ϞჼႦϷႦჅႫჼჼႦϷႵჼჼ ΓʹϹͺϚ ^ϳ ʹ ϤΛჼჼⅆႶႶჼჼႦϷϟჼႱჅഛና, ϷჼႦႦϪჼႭჇჼႭჇჽჼႦϪ. ΓʹϹͺͺͺ
Mr. Ma : Thank you, Mr. Chairman. Thanks for the opportunity to provide additional information to Member Rumbolt. One of the questions from Member Rumbolt was where we have fuel tank storage capacities, and it's in all communities. I can give you a listing of the capacity in each community, if you want it at some point in time as well, that is available. Thank you, Mr. Chairman.	ἰ (ጋኣት∩Jና): የdን°ዺቮካ Δካፖ «ኦሮኣ. የdን° ሲቮካ ለልየሁከባርኦካዮ ምና የሀ ጋኣሞስም ላና ጋሀ የጎር ናትንና. ላለም ሰናካ የመንጉሀደና ኦሞታ መንግ አንድ አንድ የምንግ ወርኖም. የዕልን አም ሚካንግ ላን መንግ መንድና ኦሞ አላና ሰር ኦባ የካንግ የመንግ የመንግ የመንግ የመንግ የመንግ አም አንድ የመንግ የመንግ የመንግ የመንግ የመንግ የመንግ የመንግ የመንግ
Chairman : Thank you, Mr. Ma. We left off with Mr. Joanasie at the microphone. Please proceed, sir.	Δ•/
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I would like to welcome you, Mr. Ma, and all the people listening out there. First of all, I would like further information on who gives the approval regarding your corporate plans for 2014-18? Is it you, as the President of the Qulliq Energy Corporation? Or is it the Minister responsible for the Qulliq Energy Corporation? Or is it the QEC Board of Directors? Or the Financial Management Board? If you can understand the question. That is my first one. Thank you, Mr. Chairman.	ϞϤϼ ͱ: ႭϭϔϷ ΔϚϒϘϷϹʹͽ ϤͰͺͻ Ͻ·ϞϧϲϒϚ Ϛͻ ϳ ϤϞͺ ϫͺϲʹͻϪϚ. ϽΡϒϹϤϷϐ·ϭ·ΡͽϷͽʹͽʹϧ ϷͽϤ ϤʹϒϾͽͶϿͱͺϞͺͽϲ ϚʹͽͺϷϹϧʹϟʹϭϫ ͿϿϚ. ΔϞͺϛϿ ΔʹϐϘϘ Ϥʹϧϲ;ͽϷϹϧʹϒϲ · ϭϲϲϧϤͼϿϲ Ϸͺ«ϤϿͼϲ ϹϫͺϽ;ϫͽ · ϛϤϲϲϧϤͼϿϲ Ϸ «ϤϿͼϲ Ϸ ϭ ϤϷϲ ϲ ϤϷϲ ϲ ϤϷϲ ϲ
Chairman : Mr. Joanasie, I was a little confused after some of the responses earlier today too. Mr. Ma, if you could provide us with more detail, please?	Δ•/ペϷር· • (ጋኣኦበJ፡): ^ና d৮°உ广 ^ኈ Γ՝ር
Mr. Ma : Thank you, Mr. Chairman. Maybe before I answer Member Joanasie's question, I'll just give a little bit of background. The first step in the process would be for the board to approve a strategic plan. I think during questions from Member Angnakak we spoke a bit about the	ί (ϽϞϞΛͿϚ): ͽϭͿϫϫϫϳͼ ΔͼϒϨϷϹͼͼ. Διμͼϳ ϷϷϲϷͼϫϔϭͼ Γ·Ϲ ϞϤϫϒϷϚ ϤΛͽͼϭͶϚϧϧ ϷϭͼϳϲϷϧͿͼϫϿͿϲ ϒϿ·ϲͼͼʹϞͿͼϷϲϲͽϽͽ ϧΛͿϟͼ ϤͽϔϲϷͽʹϿͶͼ ϤͼϷϗϒͿϭϭͼϫͿͼ ϚͼϫϷͶϹͼ. ϹΔͿ
	ᲮᲘᲡᲑ ᲙᲮᲓ< ଏ୵ଡ଼ୗୄୄୄୗୖଡ଼ୄୄ୰ୄୄ୰୰୰

strategic plan. The corporate plan then comes from the strategic plan. The strategic plan, basically, lays out broad goals that the corporation is trying to achieve, the corporate plan fills in those details in terms of the actual strategic goals.	ϷʹϧϷϒͺͺ·ϧϷϷ·ϿͶͿͺϹϪͼϫͺͺϚͼϫϷͶͱͺͺͶϹϷϟ ϤϷϲϭͱϒͼϧͼͺϚͼϫϷͶͱͺϒͼϷϭϚ>ͼͼͺϹϪͱϟϹͼͼ ϥͼϧϧϞϹϭϥͼϫ;ͳͼͺͺϲͼϷͶϹͱͺͺϥͼϧϧϞϹϭϥͼϫ;ͳ ϲͼϫϷͶͼͺϽϲͼϾϨͻϤϹϤϷͻϹϷϭͺ>ͼͼͺϷͶͳͼ ͺ
The process, basically, starts this time of year. It should have actually started already. We as the management team then would bring forward priorities for the board to consider at the fall in-person board meeting. The board can vary it, accept in the whole, or whatever they choose to do.	CΔ ^e ac dbcσ ^s J ^c < ^s abn ^b Δ_c ^s b ^s σ ^{ss} hb& ^b) ^{sb} dabσd ^s L ^b iC CL ^b dd ^{sb} P ^c D ^c . L ^e abd ^s d ^c bPd ^s iT CL ^e a dbcσ ^s J ^c < ^s abn ^b ΛΓd ^{sb} Cb& ^s > ^{sb} d ^L LJ dbc ^s Nbσ ^c bNN ^c N& ^b J ^c bN ^c b ^s b ^s hNcd ^s b ^s bNLbσ ^c bPd ^s i ^b d ^c . bNL ^j c d ^{sb} PPdad ^e d ^c ^s c < ^s abNF ^b ^s bac ⁱ t ^{sb} .
So basically, the board would approve the corporate plan. From there though, because of process, I think it might have been in the chairman's opening comments, there is not the opportunity for debate in this Assembly. So there is an additional step whereby the Minister also has to review the corporate plan. He or she can choose to accept it or not before he or she brings it to cabinet for approval. Cabinet then would approve the corporate plan for tabling in this House, at which point, Members then see it publicly and comment on it, like in this sitting. Thank you, Mr. Chairman.	 Δ, Ċ•d Δ) Δ Δ) Δ
Chairman : Thank you, Mr. Ma. Mr. Joanasie, do you have more questions?	Δ•/«ϷϹ· • (ϽϞϷႶͿϲ)։ ·dϧͼϥϹϷͺϹʹϹͺͺͺͺ ϞϤϥϟ, Ϥ۸·ͽdႶͽϞʹͽϷͽϭͼϧϟͼ?
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. Do you go through the same procedure in approving the budget? Does it go through the QEC Board of Directors? To the Minister? How does the annual budget get approved? And who does the approval? Thank you, Mr. Chairman.	ዛላዉ ር«ቃ _፝ ଦር∆ [®] ଦ୍ଦୋ የଦେନ୍ତୁରୁ ଦେନୁ ብ [®] በ ብዬር ሪድንግር ሪካር ሪካር ሪካር ሪካር ሪካር ሪካር ሪካር ሪካር ሪካር ሪካ
Chairman : Thank you, Mr. Joanasie. Mr. Ma.	∆▶୵⋞⋗⊂ ጭ (ጋኣ̀ኦ∩Jና): ናਰ⊁°ഫ广҆ ୮୯୦ ⊀⊲፞፞ፈ≁. ୮୯୦ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I would say that the budgeting process and the	Ĺ (ጋኣትበJና): ^ና
	ᢆ᠌᠙ᡆ᠌᠌ᢂᡷ᠋᠉᠑ᡔᡗᡅᡃ᠋ᡪᡄ᠋᠋᠋᠕᠆ᡘ᠋᠉᠆ᡧᢂ᠆᠘᠆᠉

corporate plan process are very similar to the GN's. I think the only major difference from my perspective would be that we have board of directors in between the corporation and Executive Council. I think I'd indicated to a question from Member Angnakak that again the process would be the same. As we develop the corporate plan we have to put some numbers to it. The budget gets prepared at the same time and together in some respects.	<ናዉኦበলኪσ ^ጭ ላንት<ጋ [*] ሁσ [▶] ለলኪላኪታኦናኦርፖ [ၨ] ወዲጆና ሁ≪L [▶] ላትህበጋና. ላንትኦ [*] ዮናርኪናጋጋንሁታ ^ጭ ኦ [®] ԵበLትናክናናር ላዛሬጋ ላላቶ ም [*] ሁዮ በΓኦዲና ላዛሬጋ Γσ ⁴ ርΔና ԵበLት [*] ቦና. የፖላσ Γ ⁴ ላ [*] ዉኦ [®] ኦ ላለ [®] ላበቦዛሬቦ ርሏርጋΔ [®] ዉኦዉታ [®] ንና ፖ ⁱ ን < [®] ዉኦሰ [®] ላ [®] ለግሪት ሲፈንጋΔ [®] ዉኦሮ [*] ሪ ¹ ላ [®] የፖሬት አንስ [®] ሲ ርርጋናታ [®] ህላ [®] σ [*] ቦ [®] σ [®] Δ <i>C</i> ኦ [®] ԵΔ≪ሶና የርናናር.
We would then bring it typically to our board in the fall board meeting and typically that fall board meeting is in October or November. We try to work around the fall sitting of this House. It's hard to support your minister when he is in the House or she is in the House and at the same time have a board meeting.	ርጐዺኦኈbኦበጐጋJ bበLኦና ኦዖላጝ፟ኁጐፖኦሞ bበL፝፝፦ኾ፝፝፝፝፝፝፦ ርሏካታው የምርኦንድ ላዛሬጋ L፫ሁ፫ኦ፝፝፝፝፝፝፝ጜኯ፟፟፟ ፓቪኦቦሥ፟፟፟፝፟፟፟፟፟፝፝፝፝፝፝፞ፚኯኯ፟ኇ ማሲኦቦሥ፟፟፟፝፟፟፟፟፟፟፟ጜ፝፝ ር፟፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝
Once the board has approved the budget, corporate plan, and the capital plan they then all go forward to the minister and if the minister is ok with it then it would go forward to Executive Council for approval for tabling it in this House. Thank you, Mr. Chairman.	<ిగ్ౕంర్ంండెలు దరినిశాఎంగించర్ దఎంగ్లా దంగించిం గాంసింగించిం ఎండిందిండిందిందిందిందిందిందిందిందిందిందిందిందింది
Chairman: Thank you, Mr. Ma. Mr. Joanasie.	Δ•/«Þር ጭ (ጋኣኦካሪ፡): ናਰኦ≏ฉ广ካ. ୮ኑር ל⊲ႭჄ.
Mr. Joanasie : Thank you, Mr. Chairman. Thank you for the answer. I have another question kind of along the same lines which is to ask what or who has the final authority to approve on behalf of QEC the terms and conditions of the NEU collective agreement? Is it the president, the minister responsible, the QEC board members, or FMB? Thank you, Mr. Chairman.	⊀⊲⊾៸ (ጋኣኦካሪና): ናሪታ°உ୮ ^ኈ Δካ/≪ϷϹʹჼ ላዛ∟ ናሪታ° ሬ୮՞ ሬ ምናምኦበቦሁም. «ለჼቄሪሰናቴካዮምንደሀይ የዉ ዮህናምነሩኚህናጋም «ነና՞ዮንሥኦኦዮ« የዛሪኈጋ∆ናጋበና ናሪናምሪኖው ውዉቃፑ ΔჼኮቴኣΔታჼሰና ቴጋንትናቴስሰትዮናናር «አንበቦታኦቲና. Γምነር, «ነህէናቴቴዛሬሲካ ቴስደኦካሪና ኦኖ«ጋዮጵና ሁ≪ደካሪና የዉኦታምሲንዮናር ቴስደኦግዮን ናቴጋጭ «ኘምዮሃደ«. ናሪታ° ሲካኖዮር ቴ
Chairman : Thank you, Mr. Joanasie. Mr. Ma.	Δ•/«Þር ጭ (ጋኣኦካሪ፡): ናਰኦ°ഫ广ካ. ୮ኣር Լ.
Mr. Ma: Thank you, Mr. Chairman. To	Ĺ (ጋኣኦቃኖ): ናਰኑድዉ广፣ ፊኑረペኦርና።. ርଂዉ

answer your question in short, ultimately it would be the Financial Management Board. But again I would just reiterate the process. If we reach a tentative agreement with the NEU it would go to the board for approval. The board would approve it for recommendation to Executive Council. Our minister then would bring it forward to the Financial Management Board to seek their approval.	۵Δἀ·ͻͿ ₽ϷՐϤ·ͻͿͻ ϷἀϷϞϲͺ; ϷϹͰϞϚϚϪͼʹϲϤϭʹϔ Ϲϲ·ͻϾ ϷϹͰϫϳͼϹϷʹϛʹͽ>· ϤϽϲ·ͼͰͽϹͿϤ ϤʹϔϾϷϞϧʹϞͽϿͼϹϷϛͼϷ϶ͼ ϾͼͿͽͼ ϹϲϧͼϷϿͼ
Our negotiation mandate is also proved even before we go into collective bargaining by the Financial Management Board. Obviously the board and the senior management team has input into that process. It's similar to what I just described. Thank you, Mr. Chairman.	ፈ፟ት°σዎና Lርናጋቦና ዸ፟ሏවታርሲትና bበLት°ቦናበJሏታኈጋኈ ርΔĹጋΔ°ሏኈ ዾσኈ፟፟፟፟፝፝፝፝፝፝፝፝፝፝ዾዾኯ፟ዀ ዾዾጞ፟፟፟፟፝ዾዾ፟፝ዀ ፚኯጞ፟፟፟፟፟፟፝፝፝
Chairman: Thank you, Mr. Ma. Mr. Joanasie.	Δﻪ/ペϷϹናゅ (ጋኣንኦታና): ናਰአቀውርኑ. ୮୯୦ ๙୦୦୯
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I would like to thank you for your response. Again to another issue, just for further clarity, there were some questions this morning. My colleague from Baker Lake asked a question regarding the 24 middle management. How many are beneficiaries? In appendix C, it indicates that in 2014 March 31 is it the same number or has there been a change in that? If you get my question. Thank you, Mr. Chairman.	4 α <i>ι</i> ² : Δ΄, ⁵ d ⁵ ^α α ^{Γ⁶} Δ ⁶ / ^α × ⁶ ^α C ⁶ ⁶ . ⁵ d ⁵ ^α α ^{Γ⁶} PP ^L ⁴ U 4 ^L 4 ^J 40 ⁻ ^α 4Λ ⁵ ⁶ ⁴ ⁶ ⁰ ⁶ ^α ² ⁴ ² ³ ² ² ³ ⁴ ² ³ ⁴ ⁵ ² ⁴ ⁴ ⁶ ² ³ ⁴ ⁶ ² ³ ⁴ ⁶ ² ³ ⁴ ⁶ ⁴ ⁴ ⁴ ⁴ ⁶ ⁴ ⁶ ⁴ ⁶ ⁴ ⁴ ⁴ ⁴ ⁴ ⁴ ⁴ ⁶ ⁴
Chairman : Thank you, Mr. Joanasie. I can cross that question off my list that I was going to ask. Mr. Ma.	Δ•/ペϷርጭ (ጋኣኦካሪን: ኀሪታ°ዉቮ॰ Γኑር ⊀ላዉፖ. Δ΄, ር°ዉ ላለኈሪበቦσ⊲ኈሪኦሁሪ ለኈርና. Γኑር Ĺ.
Mr. Ma : Sorry, Mr. Chairman, just bear with me. What Member Joanasie is referring to is page 35 of the 2014-18 corporate plan. That was March 31, 2014 so at that point he was correct there were three beneficiaries in middle management. I think I have numbers to July 31. I'm trying to look up the note. Bear with me.	 ἰ (ጋኣኦ⁰dና): LΓ⊲Ⴍና⁰, ▷d⊲ ႭႠ⊲⁰ ▷Ⴍ ἁΔኣ▷ና L⁰∧ႱႪ 35-ᡤႽጋና 2014-18 <ናႭ▷∩∿ቦ°σ L½ 31, 2014, ∧∿ႱჇႱჂႾLር ႭႭႠናႦႠჂჇႱႠ ▷d⊲ Cdσ⊲ჼႭႶና. ▷d⊲ ℾዖናጋና՟ჇჂႾLC
	∩∩ടർചംംം.

Again it's in really small print for old guys like me. At July 31 it's showing one beneficiary so I'm not sure what happened but I can certainly follow up on that. Out of a total middle management positions of 17, we had 16 filled of which one was a beneficiary. I'm not sure what happened in the reporting here. That's a significant drop in the number of positions so it may be worthwhile for me to go back and follow up on that. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. I look forward to having that information. Mr. Joanasie.

Mr. Joanasie (interpretation): Thank you, Mr. Chairman. Again, turning to another issue and on page 10 of your plan and with the following Article 23, you touched up on this issue of it, and you indicated that they were a number going for further education with Arctic College. Do you have an agreement with Arctic College so that your employees can take financial training, or accountant training? Do you have an agreement currently with Nunavut Arctic College? Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Joanasie. I believe Mr. Ma said post-secondary in general, but that is a very legitimate question. Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. I think Member Joanasie knows more about what's happening in my corporation than I do. He is correct, we do actually have a beneficiary in the program working on her bachelor of administration, or business program, and that program is a joint Grant MacEwan Community College/Nunavut Arctic College program. Specifically to your question, Member Joanasie, I am not sure if we have an agreement but I can certainly Κ.Δ 31, ΑΟΡΥΡΕΊΡΟ ΔαϹΊΒΟΡΥLΚ
Δ[™]ΒαΔ۶[™]Π Αθ[®]σ[™]Υ[™]Ͻϭ[™]Ͻ[™]. ΒΠΕ[™]₂[™]
17-[™]ΨLC 4^L 16 ΔΔ[®]CΡΥL[±]ΔΠ[®] 4CPY[™]
ΔαϹ⁵ΒCΡΥL[±]Δσ. Δ΄, ΡΔΡ[®]σ^{*}σ[™]δ[±]LCPd4
ΔΔΔ^C Δ[™]ΒαΔ۶[™]ΠΓ^{*}P^{*}C. C^{*}α
ϽΡΥΓ4[®]δ[®]σ²C[±]J ΡΡ[®]Βσ[±]^{*}C^{*}α[®]σ^{*}σ^{*}d.
⁵49[®]αΓ^{*} Δ^{*}Y[®]C^{*}.

Δ•/«ϷϹ·• (ጋኣኦ•dና): ናਰኦ•ዺቮ•. σዺኦ•>Jና ርĽ•d

Ĺ (ϽϞϞႶͿና): ჼd≻°ႭႠႦ. Δ, ϿႭϹჼႦϹϷϟͰϟϚ ΔϚ°ϭϤႶჼႶϟͿϾ business-ϚჀϭϷʹ ϚϞͻ ΔϚ°ϭϤჼႦͻϭ. ϤΛჼႦⅆႶჼ ΛϞϥႶჁʹϿͿ ႭჂႵႦႱ ⅆႦႶႦႦჇႾႱჂჃჼႾႦჄ ჄႺჼჂჽჼჾႱჾ Ϸ≪ႱჂ

follow up on that. Thank you, Mr.	
Chairman.	
Chairman : Thank you, Mr. Ma. Mr. Joanasie.	∆⊳៸≪⊳⊂· ۥ (ጋኣ≻∩Jና): ·dຯ°Ⴍ广ʰ, ୮ነር Ĺ. ୮ነር ≺⊲ႭჃ
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. The reason why I brought up this question is because this question has been brought up in the House and since we are placing priority hiring on beneficiaries, and usually there is an agreement or a close working relationship with the training or educational facilities, whether it is here in Nunavut or outside of it.	(ϽϤϡΑϽϤς): ΔϤ;ͺϷ, ΔνΑΘΟς.
And, along that line, Mr. Ma probably knows about this, we had the Languages Commissioner in front of the committee yesterday, and we were talking about employment and education and so on. Maybe I will just say this as a statement, but whether it is Qulliq Energy Corporation, or one of the entities or departments.	
My question is what kind of language skills are required? I am sure you will have to work with the Minister of Languages, and we would like to see that included in your report, in your annual report.	^{\$} bP>LQPLσ4\$F7 ^{\$} ^{\$} b ² P ⁵ b ² C ⁴ L ⁶ UC P ⁵ bP ⁴ FJ ² 47 ⁶ P ² σ ² C ⁴ , ^{is} ³ b ² J ² A ² D ² P ³ b ² d Language Bills CL ⁶ Q DP ² P ⁴ b ⁶ σ ² CPJ ⁶ Qσ4 ⁵ L ² < ^{\$} QPN ⁶ P ² σ ⁴ LJ 4 ^{\$} dJCL ² P ⁵ b ² C ⁶ C ⁶ P ² σ ⁴ D ² D ² C ⁴ Q P ⁵ b ² C ⁴ Q ⁵ D ² C ⁶ D ² D ² D ² D ² D CL ⁶ Q CdJFQ ⁵ b ² C ⁵ σ4 ⁵ D ⁵ ⁴ P ² S ² D ² D ² D
Regarding the capital projects, it indicates here that Taloyoak and Qikiqtarjuaq will be getting new power plants. In appendix A, 2014-15, it indicates that they will cost approximately five million dollars, or a little bit over that, that's an estimate. It also indicates that the Cape Dorset power plant will cost approximately \$25 million. Could you elaborate on the figures, because there is such a discrepancy between the first and the second? Thank you.	$P_{1}^{2} d\sigma_{2} C\Delta^{b} dd dP_{2}^{b} f_{0} c <^{5b} P_{0} d\sigma^{c} d\Lambda^{5b} J_{0} c <^{5b} J_{0$
Chairman : Thank you, Mr. Joanasie. Mr. Ma.	∆•/≪⊳ር∙• (ጋኣ̀≻∩Jና): ᠂d≻°உ广், ୮୯୦ ⊀⊲உ៸. ୮୯୦ Ĺ.

Mr. Ma : Thank you, Mr. Chairman. That is actually a really good question. I think earlier this morning I alluded to some work that we have to do in terms of our capital planning and reporting process. I think I had also indicated that this the first time we had a major capital program within the corporation, and quite honestly, that poses challenges.	Ĺ (ϽϞϞႶͿና): ჼdᢣᅆᡄᡤᡃᢆᢛ ᡬ᠊ᠳᢩᡆ᠋᠕᠋᠋ᠬᠳᡧᠴᡃ Ϸ՟ᡄ᠋᠅ ᠊᠋ᠳᡄ᠋ᢂᡣᠬ᠌᠌᠌ᢐ᠋ᢣᢣᡠ᠘᠘ᡃᡆᡆ ᠘᠋᠋᠋᠋᠅ᡃᠦ᠘ᢤ᠋᠋ᡕ᠕ᢋ᠖ᡃᢄᢄᡘ᠅ᠺᡘ ᠕ᡷᡰᠺᡊ᠋ᡬᠴᡗᡊ᠋ᢋᢄᡩᡄ᠅ᡬᠺᡆ᠋ᠶ᠋ᠺ᠋ᠶᢓᠺ᠅᠘ᠺ ᠕ᡄᡅᡆ᠋᠋᠋᠋ᡷᡁᡩᡆ᠋ᡆ᠖ᢓᡁᠶ᠕ᡷ᠋ᠶᠳ᠅ᠬᠺᠫᡃᡁᢗᢂ᠋᠆ᠴ
While on the one hand, it was really good that the board and the corporation was willing to go forward with the capital expansion program, I don't think we realized what it really took to do this type of work. This is very similar to the experience that the GN took when it increased this capital budget. We had challenges in the GN in terms of managing all the different projects and what we have found in the last several months, is that we have some challenges in terms of how to manage our capital projects. This morning I indicated that the board had directed us, as the management team, to speak to the Department of Community and Government Services and to our sister corporation in the Northwest Territories.	Ċჼdd b∩Lݢና dd>ኪᲐჼႰႻჂ Ċჼdd /ዎJdና∩ናጣ&՟~dኑLር ፖሏኦሚ ለታናσჼዮናጋናቲdናበ՟_JJ ለቦdcውჼናውና, ርΔLΔcውჼ፥ፖኒΓኑLር dPJťჼንጋቦነካሏና ኦ_ឆჼንፖርላჼስርውኑLር ላኑL_ dᡟኦሶ՞՞ዮናጋንታታጋሏና ሀ&Լჼdៃውና ለናኪፈኪታውኛ. ርჼኑዮውና doJჼ፥ፖኒቲውና ለታናσჼናንውና dጭdኣናႦናር፥ፖኒቲሪ፣ dPJťჼንጋየበካናኪሰናጋር. ኦናႦ՟՟՟ႦႶሰቲLውdჼንሮውና ውሲሮችውና ሁ&L፥doና ለኦ՞ስና, dኑL_J ኦ՞L፥፥dႶናኪኦነሪና ውሲነሳናΓ.
What we're finding is that sometimes we're not planning as well as we should. We don't have the plans as complete as they could be. I can tell you that for both Qikiqtarjuaq and Taloyoak, we had to actually go back to the board in the spring and increase the budgets, and I can give you those new revised amounts. The budget from Qikiqtarjuaq is actually bumped up to \$15.4 million. The budget for Taloyoak is bumped up now to \$14.7 million. So those are significant increases.	Δἐ৺ᠳ᠔ᡩ ᠮ᠔Ϸᢣᠻᡣ᠋ᠺᠮ᠋ᡠᢗ᠋᠅ᡥ᠌ᡆᢩᢈᢗ, ᠺᡰ᠘ᡱᢡ ᠮ᠋ᢆᠹᢪᢛᢗᡃᡲᡳᠯᢌ᠋ᡃᡗ, ᢗᠴ᠋ᠮᡕᠯᠴ᠋ᠴ ᠌ᠥ᠕ᠮ᠋ᢤ᠋ᡝᢛ ᢗ᠘ᡃ᠔ᠿ ᡰᡠ᠌᠌᠌ᠦᢣᠮᠣ᠌᠌ᢓᡊᠠᡃ᠋ᢥ᠋᠅ᡊᡄ ᢂᠬᠳᠮ᠖ᡄᢂ᠋ᡃᠯ᠘ᢣ᠌᠋ ᠖ᡣ᠘ᢣ᠌᠌ᠣ ᢂ᠋ᠴ᠋ᡩ᠋ᡳ᠘ᢣ᠌᠋ ᠖ᡣ᠘ᢣ᠌ᠣ ᢂ᠋ᠴ᠋ᡩ᠋ᡳ᠘᠊᠋ ᠖ᡣ᠘ᢣ᠋ᠣ ᢂ᠋᠊᠋ ᠺ ৩ ᠺ
Specifically, to the community of Cape Dorset, before we can actually determine a final number, a lot would depend on the actual design. In my head, I think we have	Ρ°∿Ⴑσ՟Ⴀ ႭჂႭ∆ჼჄႺϷ° ^ͺ Ր°ႭϚ ႭჂႭ∆ჼჄႺϷ° ^ͺ Ր°σϚႶ°σ Ϸペ ^ͺ ႱႠ Δ៸Ľჼď, ϤᡃĹჂ Ċ°Ⴍ Δ៸Ľ ^៶ ϞჼჄϷჇႶՐႱჼႻ Ϲ°≫ [、] ႱჂ ΔϲϞʹჼႦϷႶ՟Ⴢ Ⴑ \$15 Γϲϭ° \$25

to realize that power plant replacements are going to be in the \$15 million to \$25 million range. I think that's really what the numbers are going to be. I think we've been low balling the numbers to our detriment.	୮ϲϭ⁴ ⊲d°σ⊲ϭϚ ϹΔL°ႭႶቦ ⊲Ϸ·ϽʹϧϚϹʹͽͶΓʹϧϚϭϭʹͽϽϚ ϷၬLͽϭͶͽϷͶͽϧͼ;
Obviously, I have concerns with that, because we have a \$74 million financing agreement with the CIBC. The corporation really has to be sure now that all these projects in the capital plan are going to be within those budgets that we have. If they're not, we have to come back with a plan to the board. That's certainly what they've directed me to do in the fall board meeting, as I've indicated. Thank you, Mr. Chairman.	\$74 ୮୯ଏଟ୍ ଏନ୯୬୬୫୧୯ ୯୮୬ଏ ୬୯୦ଏଅନିଅନେ ଅନ୍ୟରେମ୍ବର ୬୦୭୦୬୫୬୦୯୦ ୭୦୮୬୦୧ ନମ୍ୟଟ ଅନ୍ନେତ୍ତ ଅନ୍ୟରେ ଅନ୍ନେତ୍ତ ଅନ୍ନର୍ଭାତ୍ତ ଅନ୍ୟରେମ୍ବର ଅନ୍ତ ଅନ୍ତ ଅନ୍ତ ଅନ୍ତ ଅନ୍ତ ଅନ୍ତ ଅନ୍ତ ଅନ୍ତ
Chairman : Thank you, Mr. Ma. Mr. Joanasie.	Δﻪ/≪ϷϹ· Ϸ(ϽϞϷႶͿϤ): ·ͼͿϧͼϫϹϷ, Ϲ·Ϲ ͺͺͺϹʹϹ ͺ៹⊲ϲ៹
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I also would like to thank Mr. Ma for his response. I have talked about Kimmirut needing a generator. In the QEC annual report on page 22 it states that you did a study in Cape Dorset in the fall of 2012 on the wind generator. What were the results of this study? Thank you.	 ⊀<Δ ζ ζ
Chairman : Thank you, Mr. Joanasie. Mr. Ma.	Δﻪ/≪ϷϹ· Ϸ(ϽϞϷ⋂ͿϤ): ·ϭͿϷ°ႭϹϷ, ϹʹϹ ≺⊲ႭჇ. ϹʹϹ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. The studies were completed this past year. I would say probably at best the results at this point in time are inconclusive.	ἰ (ϽϞϞႶͿና): ᠂ͼͿϧͼϫϳ·ϧͺϪϧϒϘϷϹʹ·ͽͺͺͺϹΓϤϫͺ·ͽ ϷϹ·ͽϼϧͺͺϥϧͺϫͽͺͺͻϪͿϦϛϹͺͺϹͼϫͺͺϤͼ;ϥͿϲϧͼ ϪϭͼϧͺϲϭͺϤ;ϧϹϧͺͺͶϧϔͺͼϹϷϲϷ;ͽϽ;ͽͺ
There were challenges with setting up the wind turbines and do all the measurements. It's not quite as well as we had hoped. Right now we're sitting with the engineering group to determine what our next step should be.	ϷϤ·ϺϤϨϤΔ, ϤϷϷϭϷͽϧϷϧϷϽͽͺϳͼϫϷ;ͽ ϹϪͽϥϥͺϪͽϷͼϪͽϹϷϞϹͼϧͶͱϛ Ϥͼϟ;ϞͼϫϿͼϷϲϷͼϹͼͺϒϧͼϭϫϹϲϽϭϲ ϥͼϷϷ;ϪϹͿϲϿϲϲ
Obviously, if we can do alternative energy, it would be a lot better than building more	ᢄ᠘ᡃᡆᠣ᠋᠊᠋᠊᠋᠘᠕᠆᠀᠕᠖᠖᠘᠆᠕᠆᠕᠆ᡁ
	᠘᠋᠋᠋ᡃᢛ᠋᠔᠆᠉᠘᠆᠋᠉᠆ᡁᢄᡷᡆᢩᢂᡷ᠖᠘᠆᠕᠆ᠺᠴ᠋

diesel power plants. It is something that we'd really like to try to pursue, but I have to honestly say, at this point, I would say probably the results are inconclusive, just due to the nature of the way the testing was done. Thank you, Mr. Chairman.	ርΔ৬dσ∿Ს በበናϷታ፨በϷϞσና. ርΔ৬dላ ላፖ∿ቦ°ຼ໑ና Ϸჼ፦ፖላኌሏና ሏd፡LበናႦናσჼ፦. ርL৬dላ ለ፫ႢጚႾჂናኌላዎና ዮፖላσ ϷናႦϷበጚ°Ⴍჼ፦ርቦና, Ϫჼ፦bႭϪჼ፥ϹϷፖĽ°ፋ՞ቦ·Lና ርϪ°Ⴍ ႦጚፖህርϷϲϷና፦ፖLጚና፦. ናdታ°ႭႠ, Ϫͱፖ≪ϷϹϲʹ፦.
Chairman: Thank you. Mr. Joanasie.	△৬૮≪⊳⊂಼ (ϽϳϞϞ∩JϤ): ˤdদིའՐ̌. ΓʹϹ ᢣϤႭᢣ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. How much funding did they utilize for this study? I'll just leave it at that. Thank you, Mr. Chairman.	ᢣ᠍᠍ᠯᡄᠡ (ϽϞϡႶͿና): ᠂dᢣᡨᡅᡏᡃᢆᢛ, ᠘ᡃᢦᢣ᠙Ϸᢗ᠋᠅ ᠈ᡃ᠋᠖ᠻᠣ᠋₽ᡏᠬ᠋᠅᠘᠂ᡠ᠋ᡅϷᢣᠦ᠋ᠬ ᡏ᠋᠌Ͻᡄ᠌᠌Ϸ᠅᠊ᠵ᠋ᢗ᠋᠋ᡶᡃᢣ᠋᠅᠋ᡶ ᠈ᡃ᠋ᡋϷᡷ᠋ᢣ᠋᠂ᠳ᠖ᡃᢛ᠋᠋ᡣᡩᢄᢞ᠋᠋᠋ᢟᢑ᠘᠂ᡏ᠕᠋ᠬ᠋᠋᠌ᡔ᠘ᠳᡅᡄ᠆ᡄ᠅᠋ᡶ. ᠈ᡃdᢣᠲᡅᡏᡃᢛ, ᠘ᡃᢦᢣ᠙Ϸᢗ᠅.
Chairman: Thank you. Mr. Ma.	Δ⁰ᠯ≪ϷϹ·ჼ ⁰ (ϽϞϞ∩Ϳϲ): ·ϭͿϞ°ႭϹϷ. Ϲ៶Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Let me see if I have that number. I don't have that number, but I can make a commitment to the Member to provide that information to you all. Thank you, Mr. Chairman.	Ĺ (ጋኣኦበJና): Þ⊲ናበ⊲ዖ⊲∆ ዹ፞ኣÞበℾષ ኘዮσኆ՟௨՟௨՟Ⴑ᠘. ለፖL°՟Ր°௳ષႝና ዹ፞ኣÞՈ ር∆°ዺ. ᲮበLኦJና ጋσኆ°ฉናσ⊲ጭርና ር፟°ዉ ጋኣႱ바ኣጭ. ኘሪ৮°ฉ୮ଁካ, ∆ኮፖ≪Ϸርና።
Chairman: Thank you. Mr. Joanasie.	∆ﻩץ⋞⋗८ ናۥ (ϽϞϡ∩Ϳϲ): ·ϭͿϧͼϾͺϹͽͺ Ϲͺϭϭϭϧ.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I will want to hear about that. I am sure Mr. Ma is aware that I tabled a petition here at the Legislative Assembly in regard to the power plant in Cape Dorset on June 16. The Minister met with the hamlet council and they had agreed to the site, but I would like to get an update or would it be better to ask the Minister in regard to this issue? Thank you, Mr. Chairman.	★<Δ.Υ (ϽϞϡΛϽϚ): 'σσφαμ', Δεγαρά. ϽϞϙͰσφον, σμεςρφ δεργεφαί. ϽϞγεσφον, σμεςρφ δεργεφαί. ϽϞγεσφον, σμεσφαί. Δυτοματικα στη τη τ
Chairman: Thank you. Mr. Ma.	Δ•/«ϷϹ· • (ጋኣትበJ ^ϲ): ^ϛ d۶°໑广 ^ϧ . ୮ ^៶ Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I think that my Minister was actually going to send you a letter, but I understand that the airplane went mechanical on its way back from Baker Lake yesterday, so I'll give you the update.	Ĺ (ϽϞϷႶͿና): ჼdႸჼႭႠჼ, ΔჼჄペϷϹʹჼ. ΓσʹϹ ϹΔჼႭ ႶႶჼჼႦσჼ dϷʹϲႶናႶσdϲϷჼͽϽჼჼ Δϲ՞ഛ. ĹჼႭ ჼႦჼႱႠჇჼჼჂჼႼϲϷჼLႠ ϷႶϲϷჼLና ჼႦLσϚϽdჼΓჼ Δჼ<ჼኣ, ϽኣჼჼႶჼσdჼჼ<ቦና.
Since the June meetings between the hamlet	᠂ᡠᠣ᠋ᠮ᠂ᡋᡣ᠘ᡄᢂ᠋᠋᠋ᢞ᠋᠋᠆ᡔᡥ᠖ᡣ᠘᠋᠋᠋᠋᠖᠕᠘ᢄ᠖᠋᠕ᡩᠴᡥ

council and you, there have been some developments. Actually, we have been in the process of working with the hamlet's legal counsel in moving this line issue forward. We have reached an agreement at this point in time, even though the legal title hasn't passed to the hamlet and then onto us, that we will begin geotechnical studies on the site this year. That's actually really accommodating of the hamlet council to allow us to do that.	Ηἀ̈-ᡄʰdʰʊ Λ᠙ʿ᠆Ϥᠨ᠘ʊʻbˤLˤ ϹL°௳. ŰႭኦ⊀ჼ Δჼ᠉baΔϟჼbႶჼbჼ᠉ϟLϲʹჼͽϽͿͼ Ηἀ̈-ᡄʰdˁ bႶLኦঁዮϹ Lϲ·ႱʹϭϤʹͽՈ՞·Ⴑϭ ໑໑ϷϚ ΓʹϞͻͼ Ϥ·L Ϥʹ·ΓϐͶϮͿͶʹϐϲϷʹͽϽϾ. ŰႭϷϟʹͽ Ϲʹͼͺ ϼϥ ͼͱΓϭͺϧϷϭʹ·Ⴑ ΗϤ̄·ϲϷϐ·ϭ Ϸ᠙ϚႶϼ ϽϭʹϧϷϲϷ°ʹ·ΓʹͻͿϧϿϤʹͽ ΡϟϤϭ ϼϥΓͽ ʹϐϷϷϞϪϭϤʹͽϽͿͼ ϤʹϚϳͶϲ϶ϚͶ°ϭ ·ϔ°ʹϞͿͱΓႱϷϹʹ϶Ϲ ΗϤ̄·ϲϷϐͼ ΛʹͽϧͶϚϿϚͿ
We're hoping to get the geotechnical studies done during the month of October. I don't remember the cost off hand, but it's probably about \$50,000 that was spent on geotechnical and that will at least guide us in terms of the plant design for Cape Dorset. Thank you, Mr. Chairman.	ᢗ᠘᠋ᡌ᠆᠋ᡆ᠋᠄ᡃᠦ᠘ᢗ᠘ᡃᡆᡆ᠄᠋ᢨ᠋ᡃ᠋᠍᠍᠍ᡦᠮ᠋ᡶ᠋᠋᠄ᡃᠥ᠋᠋᠅ᠮᡄ᠋᠅ᡃᠥ ᠄ᢨ᠋᠋᠊᠋ᡃ᠋᠋᠄ᠮᢄ᠅ᠫᡃ᠋ᢣᢄ᠋ᠫ᠋᠂ᠴ᠋ᢩᠥᡄ᠋᠋ᠬᢣ᠋ᢩᢣ᠅᠋ᠺ᠅᠘ᡃᡆ ᠘ᡃ᠋᠋᠋᠘᠋᠄᠋ᢧᢄᢃ᠐᠐᠐᠂᠘ᡄ᠌ᢄ᠋ᢛ᠆ᡄ᠘ᢞ᠂ᠴᡆ᠋᠋ᠮ ᡬ᠋᠋᠄᠂ᡆᢞᡆ᠋᠋ᡏ᠈᠘ᡟ᠙ᢦᡄᡬᡃ᠋᠄
Chairman : Thank you, Mr. Ma. Mr. Joanasie.	Δ•/≪ϷϹ· Ϸ(ϽϞϷ∩Ϳ·Ͽ;·ͼͿϧͼϫϹϷ, Γ·Ϲ ͺ. Γ·Ϲ ͺ៹⊲ϲ៹
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I would also like to thank you for the clarification on the development of this and I will monitor it very closely.	ᢣ᠍᠍ঀ৴ : ᠮdᡃᡷ᠌ᡄᡤᡃᢆᢛ, ᠘ᡃᡟ᠙᠌᠌ᢄ᠅᠂ᡆᡃ᠘᠋ᠴ᠂ᠯdᡃᡷ᠌ᡄᡤᡃ ᠌᠌᠌᠌ᡔᢪᠡ᠋ᡣᢉᢦ᠋ᡃᢛ᠋ᡣᠬᡃᡖᠦ᠋᠋ᠮᡃ᠋᠋᠘ᡩ᠋᠘ᢄ᠘ᡱ᠋ᡄ᠂᠋᠋ᡖᡶᠯᢝᠧ᠆ᡏᠦ᠋᠅᠋ ᠘ᢩ᠋ᡣ᠘᠘ᡩᠳ᠋ᡘᢛᡖᢋ
I would like to get back to employee training. In your plan, in English, it states, (interpretation ends) under Inuit employment development plans, it says that you're completing a development plan process that helps to ensure employees have knowledge, skills, leadership, competencies, and abilities to achieve these individual career and organizational goals.	ϷϿϞႱ·ϹϷʹͼͺϹΔʹͼͺͺΔͻΔϚ ΔʹͼϧϼϪϟͼϧϿͼϿͼͺϷϿ; ϚʹͼϷͶʹϧͼͼͺͼ;ϿͼͶϽ;ϿͿϥϪͺϷͼ ΔϹϫͺϧϲͱϹͼͺͺϽ;ϫͶϽϲͼͽϽͼϧͺϪͽϙ ΔͼϧϼϫϧͼͶϹϷϭϧϲͼͺϚͼϷͶϧϲϲͺϲͼϥ ϥϷϽϞϣͼͺϪͼϧϼϫϧϳϲͺͼϧϷϒϹϲͶϥ;ϥϲϿϲ ;ʹϿͼϷϹͼϧͶϷϞͼϫϿϲϲͺϲͼϥϥͺϒͼϧͼϽ;ͼͺϳϲ ;
(interpretation) With that, do I understand, for example, some staff members don't have that kind of training? I hope that I came across clearly, Mr. Chairman. Thank you.	(ጋኣትበሀን°፞፞፞፝፞፞፞፞፝፝፝፦ውንኈ) ጋየረኆና ራ፟ኁጏ ልс ^ኈ ቦ ፚኈ፟፟፟፟፟፟፟፟፟
Chairman : Thank you, Mr. Joanasie. Mr. Ma.	∆⊳៸≪⊳ርጭ (ጋኣኦ∩Jና): ናਰ⊁≏உ்୮ ୮ኑር ≺⊲உረ. ୮ኑር Ĺ.

What we try to do is give our employees additional training in different areas. For example, in May, we had basically a corporate-wide communications workshop here in Iqaluit and that was followed up with one in Baker Lake, I think, in August. That communication and skills training was also about leadership because how we communicate, in a way, reflects how we are as leaders. For example, i'm not too shy, so I'm probably a lot more forthright and more direct than, perhaps, other people. $\Delta L^{a} \Delta c^{-b} c^{4} b^{c} c^{-b} D(c - D c^{-b} c^{-b$	Mr. Ma : Thank you, Mr. Chairman. I'll try to provide some clarity on that paragraph on page 10.	Ĺ (ጋኣትበJና): የਰንድሏቸው, Δυγ≪Ϸሮሞ. ዉ.ጋዉΔናበላናሥውላጭ<ና ርLያዉ በበናጭፖLላጭ Lତለሁው 10-Γናጋው.
If helps you understand yourself and if you can, when you're communicating, understand how the other individual that you're communicating with is communicating to you, you might know their style, so that then maybe helps you adjust the way you communicate. For example, it's probably not a good idea to tell my Minister that I don't like his tie or whatever that day. There's a better way to maybe say, "Gee, you know, maybe red doesn't go so well with green," or something. It's that kind of thing. You learn about how to communicate and how to lead. We have different modules that we have to support our staff also take time after each part of training to identify how well that training module worked for them or not because we should always try to improve. The second thing too is that they think they need some help on and that's why it's self-directed. We try to support our employees as much as we can. I think if you're serious about training, you	additional training in different areas. For example, in May, we had basically a corporate-wide communications workshop here in Iqaluit and that was followed up with one in Baker Lake, I think, in August. That communication and skills training was also about leadership because how we communicate, in a way, reflects how we are as leaders. For example, I'm not too shy, so I'm probably a lot more forthright and more	Δლ°σϤ [®] ΛΟϷδ°σϚϟʹϐϚϹ [®] ϽϚϷϽΛϽJ LΔ- [®] ႮΛʹͻͿ ϹϷϤ ϽϚϷͿϐϚϘΛͲϚϭʹͿϚ ΔʹϐͻϿ°σ ΔͲ°σϤϟ°ἑϚ ϷΛͰΛΟϷϲϷ [®] ϽϚ ʹϷͿϲϭʹϽϤϚΓͻ ϤϮϟϷ [®] ͼͿΛʹͻͿΔ°ͼ. ϹΔ°ͼ ϽϚϷͰΛϚΛϭϚϒ ΔͲ°σϤΛϚΛσϚͿϚ ΛͲͰϷϚΔσϚͿϚ ϟϿϲ [®] ΛϷσϚͿϚ ΔͲ°σϤΛϚΛϲϷ [®] Ͻ [®] ʹϐͻͻ ϽϚϷͰͶϚΛϐϚϹʹͰͺ Ϸ [®] ႮϟͻϤϚͻʹϐϲʹʹϹ [®] Ϸϥ ΔͰ [®] ͼ ϷʹϐϲϽϤͱϲͺϐ [®] ͻʹϧϹϲ ϤϟϷ
support our staff and those are ongoing things. Our staff also take time after each part of training to identify how well that training module worked for them or not because we should always try to improve. The second thing too is that they themselves sit down and decide what things that they think they need some help on and that's why it's self-directed. We try to support our employees as much as we can. I think if you're serious about training, you	can, when you're communicating, understand how the other individual that you're communicating with is communicating to you, you might know their style, so that then maybe helps you adjust the way you communicate. For example, it's probably not a good idea to tell my Minister that I don't like his tie or whatever that day. There's a better way to maybe say, "Gee, you know, maybe red doesn't go so well with green," or something. It's that kind of thing. You learn	ϽϞϷͺϹϿϫͷϲϫϫϿ;϶ϲ Ͽ;Ϸͺϲͺϫͼ; ϫ;ϫ; ϫ;; ϫ;; ϫ; Ͽ;Ϸ; Ͽ; Ͽ; Ͽ; Ͽ; Ͽ; Ͽ; Ͽ; Ͽ; Ͽ; Ͽ; Ͽ ;
r tillik ir you te serious ubout truilling, you	support our staff and those are ongoing things. Our staff also take time after each part of training to identify how well that training module worked for them or not because we should always try to improve. The second thing too is that they themselves sit down and decide what things that they think they need some help on and that's why it's self-directed. We try to support our	ᢄᡃ᠋᠋ᡦᡄᡄᠺ᠋ᢂ᠆᠋᠘ᢣᡃᡪ᠋᠋ᠮᡄᢗᢛᢗ᠌᠌ᢟᡄ᠘᠋᠄ᢛ᠋᠐ᡆ᠆᠋᠋᠘ ᠘ᡄᢩᠣᡆ᠋ᡣᡄᡅᢣᡲ᠋᠋ᠬᡗ᠄᠖ᡃᢗᢛᢗ᠌ᢁ᠂᠌᠘ᠴᢈᢕ᠉ ᠘ᡄᢩᠣᡆ᠋᠋᠋ᠬ᠋᠋᠉ᢑᢗ᠋᠋ᠮᢣ᠌᠌ᢟ᠄᠖ᠴ᠋ᢛ᠂ᡬ᠇ᡆ᠋᠋᠋ᠬ
᠘ᢛ᠋ᡠ᠘ᡩᢐᢕᠵ᠋᠕ᢓ	I think if you're serious about training, you have to take a little bit of that initiative	

yourself and that gets back to what I consider the leadership side of it. No matter who we are and at what stage in our lives, we can always improve. I know for me there are always things I can work on to be better as a leader within our corporation. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. Mr. Joanasie.

Mr. Joanasie (interpretation): Thank you, Mr. Chairman. I would also like to thank you for your response, Mr. Ma. I would also like to ask another question. You wrote a letter to me in May that Kimmirut gen. sets plan that they needed to replace that equipment but that's been deferred and you've already ordered that part. But once the mechanics started reviewing the generator they realized that the equipment that was sent to Kimmirut was too large to install. Maybe it was due to lack of planning properly that this occurred. If you can tell me what exactly occurred for this incident to occur in Kimmirut because the generator had to be used by Sanikiluaq instead. Thank vou. Mr. Chairman.

Chairman: Thank you, Mr. Joanasie. Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. I think I've been pretty forthright and pretty honest in saying some of the deficiencies, I think I used that word in my opening comments that the corporation has. I would say that one of deficiencies that we've encountered since I've been there is our capital planning and reporting process which is why I spent some time trying to talk through that. This is relatively new for the corporation, a \$74 million capital plan.

So like I said earlier, while it was a good idea and will have benefits that will be good

Δ•/≪Þርጭ (ጋኣ̀ኦ∩Jና): ⁵dን⁰፞፞፟፞ዹ୮፞፟^ኈ, ୮ር Ĺ. ୮[·]ር ≺⊲ፈረ.

Δ⊳/≪⊳ር∿ (ጋኣኦ∩Jና): ኀሪታ°Ⴍ广⁵, ୮୯୦ ⊀⊲Ⴍፖ. ୮୯୦ Ĺ.

L ()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
()
(

۵٬۵۰۵۵۰۲ ۸۵۲۹۰۰ ۵۰۱

᠘᠋᠋ᡰᢞ᠋᠋ᠣ᠋᠋ᡝᠣ᠋ᡄᡅᢩ᠂ᠳᡐᡃ᠋ᠮ᠘ᠴᡐ ᠋᠋ᡗ᠘ᡆ ᠴᡆᢟᡃᠮᢂᡔ

for Nunavummiut I think we didn't have all the resources in place to implement the plan properly. For example, one of the weaknesses that we have in this place in time, is we don't have a full, at least when I got there we didn't have a full engineering compliment. That's critical to have the engineers because they do all the planning and types of calculations that us accountants can't do.	ΛΡ΄ ϲͺͺͼϭϤʹͽʹϽϧϿϤʹͼ Ρ;Ϥϭ ΔϤͺʹϧ ΛϲͺͼϤϿͼͺϤΓϧϿϤϲϷʹͼϹͺϚʹͼϪϚͶϤϹϷʹϒϲͿ ΔϲͺͼϧϲϿϲϿͼͺϿͼϲϿ; Δͼͼ, ϷϲϿϲϧͼ Δͼ, ϷϲϿϤϲϿͼ, ϲϫͼ Δͼ, ϷϲϿϤϲϿ, ϲϫͼ Δͼ, Δ. Α.
Since the end of August, maybe the early part of September, I think we're fully staffed up in the engineering department and that's really critical as we go forward with the capital plan. As Member Joanasie indicated, when we initially planned the Kimmirut gen. sets replacement, we planned for an oversized gen. set. As a result, because we had already tendered and made the financial commitment to purchase that gen. set we redirected that gen. set to Sanikiluaq which was also in need of a gen. set replacement eventually anyways. We have now since re-tendered the gen. set replacement in Kimmirut and it should be installed next year in 2015-16.	CΔL° ^{\$} U ^{\$} 4 ^{\$} [†] [†] [†] Δ/τ ^{\$} [†]
I'd like to also point out something to members while I have this opportunity with this question, one of the process changes that we've made that is similar to the GN now is in the GN if there are significant changes in the capital plan, we notify by way of a letter to that particular Member that's affected so QEC probably didn't do this in the past to my knowledge. In this instance I wrote a letter to both Member Rumbolt and Member Joanasie so they would at least be aware of it and if they had questions they could certainly speak to the corporation or myself about that. I think that's another step in our goal towards transparency, integrity, and accountability and all those things. Thank you, Mr. Chairman.	Ρ/Ϥσ ϷʹϧΡͰͺϞͺϧ ϧΠͰϷϿϚ Λ&;ϷϲͺϿϛ Ϲͺͼ Ϥϒ;Ϸ;ϤϹϷ;ͼϷϷͶͺϿͺϿ Δϲͺϧ ϹϘͼ ϤϞ,Ϸ;ϤϹͼͺͰϫϿͼ Ͽϭͺ ϲϤϜϥϧͺ Ϥ;Ϸϧ Ϥ;Ϸ Δ,ͼϧ Δ,ͼϧ Δ,ͼ Δ,ͼ Δ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ

Chairman : Thank you, Mr. Ma. Mr. Joanasie.	∆⊳/≪⊳ር∿ (ጋኣ̀ት∩Jና): ኀd≻°ഫ广҅, ୮·Ϲ Ĺ. ୮·Ϲ ⊀⊲Ⴍ៸.
Mr. Joanasie (interpretation): Thank you, Mr. Chairman. Thank you for your response. I was very appreciative of the fact that you wrote a letter to me to inform me of this incident. I was able to inform my constituents of Kimmirut.	ל⊲௳ ᠠ: ჲᲥናቮ, Δኣፖ≪ϷĊႪ. ላၬጔ ჲᲥናቮ የϷႱႱჀ. Δᡄ ናᲥኦቦᡄϷႪርና Ϸ≪՞ഛና በበናᡄϷႪႠჀႱႫና ጋኣϷLበናበႱל⊲ᡄϷናLና ላၬጔ ሮ՞ჲ በበႪႦϷႵႪ ለႱჾႻ ጋኣႪႶĴჼჲᡄϷႪጋቦና ႼႱႠჇႱႠႦና.
We always want to get understanding where the community is standing no matter what is being developed. I'm very pleased that this communication line is open.	ᢗ᠘᠋᠋᠋ᠻ᠆ᢣ᠋ᢆᡃᢆᠴ᠖᠊᠑ᠻᠡᢉᢦ᠋ᡝ᠘᠋᠋ᠫᡘᢩ᠋ᢩ᠋ᢩ᠋ᢁᡆ᠋᠄᠋᠋᠖ᡃᢗ᠋᠋ᢩᡝ᠋ᢆᢣᠾᢗ ᠴᡆᡄᢪᠣ᠄ᡃᠦ᠘᠋᠋᠆ᢤᠧ᠋᠋᠋᠆᠋᠋ᡶ᠅ᢆᡁᡘ᠋ᡧᠧ᠆᠋ᡘᠯ᠘ᡦ᠋ᢩ᠆ᢞ ᢣᡆ᠋ᠫᡘᡱᡆ᠌᠌ᢂ᠋ᢑ᠆ᡩ᠋ᢄ᠋ᢩᡄ᠋᠘ᡷᡘᠺ᠋ᠬᡆᠮᡆ᠋ᢁᡃᠯ᠋᠉ ᠫᢣ᠌ᢂ᠘ᡗᡗᠺᡆ᠖᠊᠋ᡦ᠇᠋ᡦ᠄
I would also like to reiterate, this will be just a comment in regard to the hydroelectric project. I know that this hydroelectric project can service Iqaluit and Kimmirut, especially there is a route where Kimmirummiut travel back and forth between Iqaluit and Kimmirut. I just want you to consider that part. If you can inform the residents of Kimmirut in regard to the hydroelectric project. If you can include the residents of Kimmirut about consulting with them in regard to this project.	 ϤʹL ϷʹͽϷϷϟͺͺϫϷϿͰϽΔ[°] ϥ.⁵ϽͿͻ ϷʹͽϷϟϽΔ[°] ϥϷΛ·;ϟͿ ϹͺL σ ΔʹͼϧͻΔͼ, ϟͺϲͺϹ σ, ϥⁱΓ ϟΓͼΛυλαριζημα δ δ μα μα
As the Member, once I get the information from you, I will relay that information to my constituents. Thank you for your response. I also would like to thank Mr. Ma and the minister for this. Thank you, Mr. Chairman.	L L
Chairman : Thank you. Mr. Ma, do you want to respond?	Δ•/≪Þርጭ (ጋኣኦ∩Jና): የժታ°௳广ჼ. ୮ኑር Ĺ, ⊲ᡤ ₽⊳JLJልና.
Mr. Ma : Thank you, Mr. Chairman. Yes, I'll certainly make sure we inform the residents of Kimmirut. As I indicated to Member Angnakak this morning on the helicopter tour, it was a different perspective being in the air, I an appreciate the impact that it may have on the Kimmirut Trail a lot more now that I've been in the air. When	ϳ (ϽϞϷႶͿϚ): ϚϭϦϫϫϹϷ, ϪϷϒϘϷϹϚϷ. ϹΔL ϽϚʹϷͶϚϷϚϹϭ·ϤʹϷϹϷϧ Ρ·ΓΡϚΓϷϚ. ϷϚϷϚϷϷͿ ϷͶLϷϷϞͿϚ, ϤʹϞϫϷϐʹͿϚ Ϸʹ·ϲʹϷ, ϹΔϷϭϤͺϚϭϲͺϳϲʹϷϭϚ ϹϭϦϚϷϽϲͺϷϚϭʹʹϒϹʹͺϤͳʹϧͺͺϪ, ϹΔLͺϚϭϦϫϫϲϹʹϚϷ Ρ·ΓΡϚΓ. ϹLϷϭϤͺϹΔLʹ϶ϫͺϹϭϤʹͽϫϲͺ·ϹʹϷϽʹϞϧͺΔLʹ϶ϫ
	᠂ᡃ᠋᠔ᢄᢣ᠅᠆ᢅᡝᡟ᠋ᡁᢈᢗ. ᢗ᠘᠘ ᡬ᠋ᠳᡅ᠋ᢗᡆᠺ᠕ᡧᡄᢂ᠋

you drive it, you see it differently. When I was in the air I was like, "Okay. I get it now." That was, for me, really an eye opener. Yes, we will certainly the residents of Kimmirut informed. Thank you, Mr.	ᡧ᠋ᡃ᠋᠘᠊᠌᠌᠌᠙ᡃ᠋ᡏ᠋᠌᠌ᡔᡗᠮᢂᢕᢄ᠉ᡣᡄᠴ᠖ᡃᢗᠥ᠌ᡏ᠉᠑ᠺ ᠂ᢅᡰ᠋᠕᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆᠆
Chairman. Chairman: Thank you, Mr. Ma. Go to the	Δ•/«>ር •• (ጋ ^ϳ ኣትበJ ^ϛ): ^ና ሪታ°ዉቮ•, Γ ር ἰ. Γ ር
next name on my list. Mr. Sammurtok.	Ҷ ҄ӏ ѕҌѺҁҌ
Mr. Sammurtok : On page 14 of the Qulliq Energy Corporation's 2014-18 corporate plan indicates that one of its current initiatives is to reduce Nunavut's dependence on fossil fuels and is the creation of an Arctic Wind Testing Facility. Could you elaborate a little more on the Arctic Wind Testing Facility? (interpretation) Thank you, Mr. Chairman.	Υ·J ^{ib} (Ͻ ⁱ λ ²): ⁱ d ² ^b L ^{ib} , Δ ^b /«ϷĊ ^{ib} . L ⁱ Λυ ^{ib} 14-Γ ^c ⁱ d ² C ^{ib} Ϸ ⁱ L ⁱ dΠ _C Λ ^b d ^c < ⁱ αϷΠΓ/L ³ ^b ^c , CΔL ^b α Λ _C Λ ^d ^{ib} L ⁴ d ² ^b d ^c Δα ^b ^c Δ ³ ^b ² ^{b²^b²^b²^{b²^b}}
Chairman: Thank you. Mr. Ma.	ፚዾጞ≪Þርኈ (ጋኁ፟ትበJና): ኀ፞፞፝፝፝፝፞፞፞፞ጛኯ፟፟፟ት
Mr. Ma : Thank you, Mr. Chairman. That's one project I'm not that familiar with. I'm hoping I have a note on that. No, I'll have to get back to the Member. I don't have anything on the wind, I have something on the solar project that's happening in Arviat. I will make a note to myself to do that. Thank you, Mr. Chairman.	ί (ጋኣኦበJና): ናਰታ ሲኮ, Δνረዋኦርጭ. ሮዲ ርኖዊ ናዕኦኦL១ላና ጋግ በሚካሪ መካሪ ማጭ, የፖላσ ላካ ኦበናልቦቦላና የማላጭርቦና, ርΔL ዋፊናንσና CL የ መግ ሪያምርኦ ነና መካሪ መስከት መካሪ መካሪ መካሪ መካሪ መካሪ አናየ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ አና መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ አና መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ መካሪ አና መካሪ
Chairman : Thank you, Mr. Ma. I'm sure Mr. Sammurtok, as well as all of us, will be looking forward to that information. Mr. Sammurtok.	Δ৽៸⋞ϷϹ·· (ϽϞϟႶͿና): ʹͼͿϟ·ϣϹϷ. Ϲ·Ϲ ͺϞϧϿͼ ϽϞͼͶϹϷϷϭ·ϭͺϤϲϿϥͼ϶Ͻϲ ϷϥͼͶϥͻϷͼϭͼ. Ϲ·Ϲ ͺϞϧϿͼ.
Mr. Sammurtok : Thank you, Mr. Chairman. The reason I was asking that is that I thought it would be something similar to the wind power electricity generating equipment that they installed in Rankin Inlet in the previous year. That is the question that I was asking. (interpretation) Thank you, Mr. Chairman.	ኣ፡ചናංጋናං (ጋኣኣስጋና): ናਰታବୁଦ୍ଦ, ልኦፖዊኦርና።. ርΔ°ዉ ፈላጭਰበዮናዕኦታና ር°ዉ ፈንኦቦσፈናፖቦናጋህ, ዕኦሞንሮኖሮ ፈጋናፖሬኦጭፖLσዮቦና ርΔዕσ ዕዮቦምሮታናΓና ኣዉሬኦምፖLሁጋፈናLር ፈናናቯፖLቲምና. ር°ዉ ለንቲበቦናጋህ ር°ዉ ፈላና፥ዕበቦምዕኦዊና. ናਰታ°ዉՐኑ, ልኦፖዊኦርና።.
Chairman: If I understand that correctly, I	Δ•/ペÞር •• (ጋኣትበJና): ^ና ሪታ°உ广். ጋየሥበ⊲ሥየና

	1
believe that wind generation system in Rankin Inlet has failed and been taken down. Maybe, Mr. Ma, if I may ask on Mr. Sammurtok's behalf. Is there another project looking at replacing that? What type of information was garnered from that project that would show the feasibility of using wind energy in Nunavut? Mr. Ma.	CΔ ^Φ Δ ΦΔΛ ^b d ^c b ^ψ Γ ^w Cσ ^s Γ ^c 4D ^w CP _C P ^w D ^w , Δ ^c ^b 4D ^w CP ^{J^e} σ ⁴ δ ^c Δ ^l L ^c Δ ^l L ^c Δ ^l L ^b T ^v C ^l L ^{j^w} D ^w 4ΛΛ ^b b ^e σ ² L Γ ^v C LΓ ^b , CΔL ^Φ Δ Δ ^ω Γ ^w CP ^b ^e σσ4 ^w C, CΔ ^Φ Δ 4ΔΛ ^b d ^c 4D ^w CP ^s b ^c C ^s ^s ^s σ4 ^c P ^w D ^w , bΔ ^Q ^b D ^{-b} d ^c . ^s d ^{s⁶} a ^{t^b} . Γ ^v C L.
Mr. Ma : Thank you, Mr. Chairman. I apologize, both to yourself and to Member Sammurtok. I do have a note on the Arctic Wind Testing Facility in Arviat. Apparently, this was a concept that was discussed in 2009. At this point, there has been no feasibility study done to date. This idea, apparently, came from a discussion between PEI and QEC. The idea was that this would create some job opportunities and contribute to community economic development.	ἰ (ϽϞϷΛυϚ): የdϧͽϥϮ, Δϧϟ≪ϷϹʹͽ. Δϧϟ≪ϷϹʹͽ CΔL LΓϤαϷႱͻϤʹͽ ΔϚ [®] ϼϚ ϤϞLͻϚϘϷ ΓʹϚ ϞϞͿͽͻʹ; ϹϷϭϤ ʹϧϷϷϞϽϚϷϭϤͽϽϚ ϤʹͽϤϭ ΛϞϚͶͿʹͻͿ. ΛΛϚͽϟͰͺϞʹͽϚʹϐͼʹLϚ Ϲኖ≪σ ΔϲͺͽϚͼʹͻͿϧϿϤʹͽ ϹϭϐϷϷͽͽϚϐͼͿϭ, ϹL [®] α Ϸ;ϷϷϟϲϧϷϲϷʹͽϽͼ 2009-ΓϚ ʹϧϷϷϟϚϭϤʹϭϲϟͽϚϚ ϷʹͻΓͿϚ ΛϷʹͻͿ. ϹL [®] α ΛΓϤʹͽϹϷϲϷʹͽϟLϞLϚ ΡΕΙ-ϭϐϭΓϷϹϷϟϼϚ. ΔL [®] α ΛϲͺͺϤϧϧͼϹϨ [®] ϼ;ϭͿʹͻϚ Λ≪·ϲϤϟϲͺͺϭϛʹͿϚ.
Nonetheless, because I'm not so familiar with this particular project, I would like to investigate it further when I get back to the office. I probably will report back to the Member. I think I would feel better if I did that. Thank you, Mr. Chairman.	ϹΔL°ႭΔ ^ϲ ϽͲ ^ϧ ႱϿϚʹႦϷϟLϿϤϚͻʹϒϹϫϧϤͺϹL°Ⴍ ʹͽϷϟϞͺϹϤϷϐʹϭϲϹϷʹϿͿͺͺͶϹϚʹϐͼʹϭ ϷϭͱϳϐͼϭϨͺϾϫʹϧͺϾͺͶϲ ϪϲͿϤͼϭͼϧϒϷϭϤͼϳͼͿϲͺͺʹϥϧͼϫϹͼϧͺͺϪͼϒϭϷϹͼͽͺ
Chairman : Thank you, Mr. Ma. Mr. Savikataaq.	Δ∘៸≪⊳ር· • (ጋኣኦ⁰dና): 'dኦ°Ⴍ广⁰ Γነር Ĺ. Γነር ኣልԵር ^ና ⁰.
Mr. Savikataaq : Thank you, Mr. Chairman. Just to add on the wind test facility in Arviat, it's in the corporate plan, so I assume that it will go ahead because we're windy enough and we need it.	ኣልᲮር๋৽ • (ጋኣኦ•dና): 'dኦ°ഫቮঁ• Δﻪፖ≪Ϸር๋ [®] . ⊲ၬ_ጋናርኦ [®] ΔϲՐ⊲ [®] ፖህĽ ^ᢏ Ͽ [®] ሁ ርঁ•d⊲ ⊲ዾሲΓና ⊲ጋናᲮናር [®] ጋና ለነረበቦ ^ᢏ ጋቦ ርיዲσ <°ႭϷበႫႱLር ᲮጚፖበርϷσ⊲ [®] <ና? Δἐ [®] , ⊲σሲႱჃ [®] ンር ⊲ၬL ናԵϷၬL [®] dበናᲮሲ⊲ናᲮናናር.
An Hon. Member: We know.	∆⊂∿ሁና b∩L≯ : ⁵b⊳≻L⊀J ^c .
Mr. Savikataaq : But on your plan there, when you talk about alternative energy and how to be cleaner, is there a system set up or is it possible to where a homeowner can get a small windmill or wind turbine or solar panels and run it directly into the meter professionally done so that the meter can go	ᡪ᠌ᡧ᠋᠋ᡋᡄ᠋᠅ᢑ (Ͻͺ;ϷͶͿϲ); Ϲ«≪ϭ <°ᡆϷͶΓϟͰϧͼ ϤϟϤͿͼ ͽϷϞͰͼͽϤͶϲϷͼϭͱͿͼ ΓͼϧϿͼ ϧϿͰϭͼϧϒͼ ϤϽሲϤͽϐͼϲ·Ϳͼ ϥͼϷͼϟͳͼͼϲͼϲͼ ΔͱϿͼϐͼϽͼͼ ϷϪ≪ͻϲͱϹ ϹϷϞϤϿͱϹͼϷϪͺϤͱϹϿ
	√°₽♂ĽĴ∿U⋞T°b∆ ⊲⁵₽₽∕°C≥℃イ⊲≀L⋞⁵₽

backwards? At times, it wouldn't make much difference, but at other times, it may run the meter back, depending on the power consumption. Is there anything set up for that? Thank you, Mr. Chairman.	ϷႶჼჼሩ՟ϲ·ϤͿჼႭϚႸჼჼሩኘႱϪͺჼႱϷႱႱჼჼჃႶႠϷჇႶჼႱ? ΔᡄჼσჼჃና ሥʹ·ͺͻͺϹΔϹჼႭϪϚϽσჼ ϭჼჼႲჼჄϪϞჼႭჼჼႭႨჼჼႭႱჄႳϷϹჼჼ
Chairman : Thank you, Mr. Savikataaq. Mr. Ma.	Δ•/ペÞርጭ (ጋኣኦኦሪና): ናሪታ°ዉ广ኦ Γነር ኣልbርናኦ. Γነር Լ.
Mr. Ma : Thank you, Mr. Chairman. In fact, we are investigating that type of possibility. I think, in our corporate plan and our reports, we're calling it a net metering policy. We're in the early days. We have looked at what other jurisdictions are doing. For example, we have looked at the Manitoba model and the Northwest Territories model.	ί (ጋኣኦኦժና): ናਰሃዮዺ广 Δኦፖ «ኦሮኑ. Ճ, ሮዮ ናዕኦኦኣኈሮዎና Ľዮፈ. ርዮ «ም «ዮፈኦበቦፖ ሬንኖ ርሏሬዮፈ ናዕኦኦኣንበም ኦናዕኦፖናႦኈጋፓና ርሬካ ዕሏ«ናጋም ፲σጋ««Γኦርኦላም ሏንላላኈፖሪሪና ഛፍፖላΓኦርምኴ.
If I'm correct, I think the Northwest Territories just started this concept about a year ago. We have to make sure that if we go towards something like this, like you just said, the equipment is integrated into our system properly so that we don't, in turn, have a failure and then everybody is without power. It's certainly something that we're looking at.	૯৬৫৭ ౨ឩᠻᠡϤϚ ϹΔLᠲᡆ᠘ᠺᠫᠳ ϤϽϲͰͰϹ ϤʹϚϳϲϷ℠ϽϚ. ϹΔLΔϚϽϭϷ ϤϽϨͰ៸Ͱ;ϞͿϚ. Ϫ, ΔLᠲᡆ ϤϷϷ΅ϔϹϾϷϨͶϹϚϹϪϴϭϷ. ϐϹϚϒ;ϐϪϿϿϾϐϭϿϚϹ ϹͰϪϐϭϷ.
We're calling it a net metering policy. It was something that I was hoping we could take to our alternative energy committee in the fall here. I know that our legal counsel has reviewed the current concept. I know that our engineering team has done quite an amount of jurisdictional review and scanning on this. I have to be honest, as the president, I have not had the time yet to actually look at this and review it in detail, but I hope to so that we can bring it to the fall board meeting because it's something the board itself has also indicated as a priority from their perspective. Thank you, Mr. Chairman.	ά, ϹΔL
Chairman: Thank you, Mr. Ma. Mr.	Δ•/ペレር፣• (ጋኣኦ•ሪና): ናሪታ°உ广• Γነር Ĺ. Γነር

Savikataaq.	∽δbĊ⁵.
Mr. Savikataaq : Thank you, Mr. Chairman. I'm glad that it's a priority for the board.	ᢣ᠌ᠺ᠋᠋Ҍᢗ᠋ᡝᡃ ᠄᠐ᢣ᠈ᡃᢦᠯ᠋ᡗ᠄᠂ᡏᠯᢞ᠌᠌ᡄᡤᡃ᠂᠘ᡃᡟ᠙᠌Ϸᢗ᠅᠂ᡐᡃ᠘ᠴ ᠂ᡏᠣ᠋ᡧᡏᡆᢁᡃ᠈᠋᠁ᢗ᠘ᢩ᠂᠋᠕ᢟ᠆᠆᠅᠆ᡐ᠋ᢄᠺ ᠖ᡣ᠘᠈᠈ᠵᢣᠴᢩ
On a different matter, this was brought up and you commented on it about the bad debts' write-off. You said that before you put limiting meters or cut someone off, you exhaust all other options, which is understandable, but the question I have is I was looking at the figures there, bad debt write-offs, and you could tell that some of them are residential people and they're substantially high. What are your criteria before someone is cut off? Is it if they haven't paid for a certain time or is it a certain amount? You must have criteria to cut someone off. Thank you, Mr. Chairman.	٩٢٩٦٢ ٥ ٢٥٩٢ ٩٢٥ ٢٥٩ ٩٢٩٦ ٢٥٩ ٩٢ ٩٢٩ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠ ٢٠
Chairman: Thank you. Mr. Ma.	Δ•/ペレር፣• (ጋ ^ϳ ,ኦ•dና): ናਰኦ°ഫ广்•. Γ [,] Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I'm just trying to find the right notes for this.	Ĺ (ጋኣኦፆď፡): ፣dᡃᡃ᠈᠊ឩᡤᡃ᠈ ᠘᠈ᠨ᠙Ϸᢗᡝᡃ᠈. ᢗᡃ᠈᠋ᡆ በበኈ፟፟፟፟፟፟፟፟፟፟፦ ሮምናራንን፟፟፟፟፟፟፟፟፟፟
This might be a little bit boring, but I'll try to kind of summarize this as best I can. Basically, we consider an account to be in arrears after 30 days it has been unpaid after the bill due date. We basically can then at that point issue a 48-hour notice of electricity disconnection to the customer. The next step then is if the customer fails to provide a payment or make arrangements for payment after the 48-hour notice, we can then proceed to disconnect the customer.	 点、 PA[®]ህዲ[®] መላ[®] ጋ[®] አኦጅ የላዲ[®] መላ[®] መላ[®] መላ[®] አ[®] አ[®] አ[®] መላ[®] መ[®] መ[®] መ[®] መ[®] መ[®] መ[®] መ[®] መ
There are options, especially during the winter months. From September 1 to March 31 are what we consider to be winter months. We could install a load limiter at least to have some power to the residence.	᠋᠂ᡃᠣ᠌ᠴ ^ᢑ ᠌ᡠᢓᡣ᠋᠉ᢣ᠋᠄ᡃᢦᡃ᠖᠊ᠥ᠋ᡅ᠆ᠴᠦᢗᢂ᠉᠂᠅᠊ᠴᢂ᠙ᢂ ᠕ᠴᢦ᠉᠋᠋ᡔᡏ ᡣᢣ᠕ᡅ᠋ᡣ᠙᠆ᠴ᠋᠋᠋᠘᠘ᡷᢃ᠋᠋᠆᠋᠋ᡗ᠋ᠺ᠙᠆ᠴ᠍᠍᠍ ᢂ᠋᠙ᡷᡆ᠄᠖ᢂ᠋᠋᠘᠉ᡆᡣ᠖᠘ᢁᡓ᠌ᡄ᠋ᡆᡝ᠆ᠴ᠙ ᢦ᠋᠉ᡠ᠋ᡁᡣ᠋ᡗ᠇᠖ᡏᠧᢁᠸᢌ
If we can't reach payment arrangements, then really we have no choice except to take the load limiter off and go towards what we	Ϥዮϲჼჼጋ∆≪·ϲϤσͱ⅃ና ϤჼჼҎᡟჼႦႶቦჼႶჼႻႶႱ, ϹჼႭ ⅄ჼჼႠϷჂႫჼႦϷትኣϷႶჃჂჃ ႠムĹჼ ჼႦℾႠϷϲϷჼႶჼσჃႻϪႦჼናϪና 72

call full disconnection. However, before we go to full disconnection, the customer has	᠈ᡃᠳ᠔᠋᠙᠘᠆ᡩ᠆ᠴ ᠈ᠳ᠕᠄᠋᠉ᢕᡄᢄ᠆᠘ᢞ᠊᠋ᢩᢁ᠂ᢅᡆ᠆᠋ᠴᠶ᠘᠍
72 hours to have the opportunity to winterize their residence. We obviously don't want people to have their houses freezing up if we can avoid that.	
That's basically the process in terms of leading towards disconnection and then we try to collect if we can through the courts or through our collections people within the corporation. Thank you, Mr. Chairman.	ϹΔL°௳ ᠋᠋᠋ᡃᡋᡏ᠊ᡄ᠋᠋ᠫᡗᡃ᠋᠉ᡋ᠘ ϹΔLΔϹϷᠵ ^{ϳϲ} Ϸ ^ͼ Ϙͺϳ·ͼϲ ϷͻϷϧϖͽͺϤϒϲϧϞͽͽϽͲ ϿϤϲϞϿͽϲϹϷϲϷϧϹ϶ϤϤ
Chairman : Thank you, Mr. Ma. Mr. Savikataaq.	Δ•/«ϷϹ· Ϸ(ϽϞϞႶͿͼ)։ [;] ͼͿϧͼ _Ϙ ϲϳͼ ͺͺϲͺͺͺͺͺͺ · ·
Mr. Savikataaq : Thank you, Mr. Chairman. How do I phrase this; does it appear that putting limiting meters make people pay their arrears? Or does it have no affect on collecting payment? Thank you, Mr. Chairman.	ኣልᲮር๋৽ ▶ (ጋኣኦ∩Jና): ናਰታ°ዺቮኑ, ∆ኑፖ≪ኦር፞፦. ር∆L ΔL°Ⴍ∆ჼ፦ዕኦ፝≪ ር∆L°Ⴍ ር፦ዕ⊲ Ხ∆≪ናጋਰ⊃ሏና ⊲ዖሮኈጋኈ<ናሮ⊲σኪታ°ቦና ቭኈዖናርኦႱዮႱር ⊲ዖሮኈኣ୮°σ፦ ⊲ዖ⋵σኈኣኦኦናዮና፦ሩና ኦኖዺኌ°ኇና ⊲ዖሮኈኣσゃ<ናሮ⊲ኈቦ°ႭჇ°Ⴍኈሩ? ናਰታ°Ⴍቮኑ, Δኑፖ≪ኦርኈ.
Chairman: Thank you. Mr. Ma	Δ•୵≪⊳ርኈ (ጋኣ̀Ბ∩Jና): ថל≻°ႭႠႦ. ୮୯୦ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I think it does have some impact. I know that in my short time at the corporation I have had a few customers call me, and I have said, well you know, you are just like everybody else, and you got to pay your bills. I know those people probably weren't very happy with me, but in the end they did make payment arrangements to pay their accounts.	ί (ϽϞϞΛͿϚ): ϭͿϧͼϫϹͼ, ΔͼϒϘϷϹͼ. ϹΔL ϹΔLͼϫ ΔͼΛΓϧϷ;ϟΓͼϧϲͼͽϽͼ ϹΔL ϭϤ>ሲϞͼϭ ΔͼϧϼϪ;ͼͶϷϒLϲͼϧϹ϶ ͽ ϷͼϼϫϗϷͼ Ϸͼϼϫ ϭϷͼϹͼ; ϭ ϐ ϤϷϲϧ ϲ ϤϷϲ ϲ Ϥ Ϸ ϲ ͼ
But I think sometimes too, even though our customers want to pay their bills, they may have financial circumstances beyond their control. That's why we try to accommodate them. We don't advertise this widely but if a customer does enter into a payment arrangement with us we can waive interest charges for example and try to accommodate them. But I think that it is incumbent upon customers to pay their bills.	ϤϷϔ·Ϳͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺͺ ϷϫϷϧͼϧͺͺͺͺͺͺͺͺͺͺͺ Ͽϒͼϧͺͺͺͺͺͺͺ Ͽϒͼϧͺͺͺͺͺͺ Ͽϒͼϧͺͺͺͺͺ Ͽϒͼϧͺͺͺͺ Ͽϒͼϧͺͺͺ Ͽϒͼϧͺͺͺ ϿϤͼϧͺͺ ϿϤͼ Ϥϧ Ϥϧ Ϥϧ Ϥϧ Ϥ Ϥ Ϥ Ϥ Ϥ Ϥ Ϥ Ϥ Ϥ Ϥ Ϥ Ϥ Ϥ

I personally find it hard to have to do it to residential customers because often times they have some circumstances. At the same time we are also now really trying to collect from our business customers too, because you would be surprised at some of the names that are out there that are not paying us. I don't want to say it's disappointing, but	^{(Condernormandernormation Condernormandernormation Condernormation Condernormation Condernormation Condernormation Condernormation Condernormation Condernormation Condernormatic Conde}
certainly better efforts have to be made by those businesses to get their bills paid. Thank you, Mr. Chairman.	
Chairman: Thank you. Mr. Savikataaq.	∆ﻩ୵⋞⋗⊂ ᡣ (ጋኣ̀≻∩Jˤ): ᠂dᢣ°Ⴍ广ʰ. ୮ᢣᢗ ᢣ᠌ልᲮᢗᡝ᠋᠉.
Mr. Savikataaq : Thank you, Mr. Chairman. On the same subject, I assume you take all measures to collect, like garnishing their wages or stuff like that? Because some people financially can't do it and there is not much that can be done about those, but there's others that may be able to pay, and it's not fair for the ones that pay. I think the more non-paying customers you have it's just like a big snowball rolling down the hill. If they see that someone else can get away with having their debts written-off and maybe reapply for power under different name, or whatever the process is. Do you take all measures to collect? Thank you, Mr. Chairman.	\&bĊ ^(*) (Ͻ ¹ , ληθ ^(*) : ¹ d [*] ² α [†] ⁶ , Δ ¹ ν ⁴ Φ ^(*) . C ⁽ ⁴ Φ ⁻¹ , Δ ⁴ α ⁻¹): ¹ C ¹ , Δ ¹ ν ⁴ α ⁻¹ , ¹ C ¹ , ¹ D ² ⁴ ¹ Ω ¹ , ¹
Chairman: Thank you. Mr. Ma	Δ•/«ϷϹ· • (ጋኣትበJ ^ເ): ^ເ dታ°ႭΓ΄. Γ ^៶ Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Just to add some background too, I think you are right. In some ways we were sort of our own worst enemy. In the past we probably didn't make the effort to collect and of course then people just don't pay. If you don't call someone up and say you've got to pay me, they are not going to pay you. I would say in the last year or so we have made a real concerted effort to collect from both residential and commercial customers. So this is a warning, I guess, customers pay your bills because we are coming after you.	ί (ϽϞϷηͿϚ): ʹϭͿϧ·ͽϔ, ΔϧϟϘϷϹʹͽ. Ϫ, Ϲʹͽ ϟϲϚϟϤͽϿϚ ΔϲʹͼϭϧϤ ϷϘͿϚ ͼͰΓϭ·ͽ ϤϷϷ·ͽʹϹϲϷϨͶ;ͽʹϚϚϚ ϹΔϹͼͼ ϤϷϲʹͽʹϒϿ Ϲʹͼͼ ϤϷϲϧϭϚʹϲϤʹϭͿͽϾϲϟϹϲϷͼͽʹϹͼʹͶ ϹϪ·ϟϹϭ. ϹϹͼͼ ϷϞϿͻϭͿϫϚηϤʹͽϽͿϚ ϤϦ ϤϷϲʹͽϧϲϲϲϷϲ·ϟ ΔϹͼͼ ϷϚͽϧϲϛͽϤϛϛϥͿ

But you are right, we try to make every attempt to collect from our customers and then the worst case scenario we have to cut them off or take court action. I am not sure if we garnishee wages, but certainly through court action we could garnishee wages to enforce payment.

And you are right, it is not fair to the rate payers that are paying their bills on time and are good customers. That's one of the terms and conditions of accepting services from us; you have to pay your bill. Thank you, Mr. Chairman.

Chairman: Thank you. If I may, Mr. Savikataaq, I noticed you have in your annual report you have your list of writeoffs, is it something the corporation is considering, something similar to what the city of Iqaluit does with its tax arrears as listing the bad offenders? Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. It's interesting you raised that, we had some discussion at the board level in the June inperson board meeting, now that we have legal counsel back on board its something we're going to look at. I don't think necessarily it's a privacy concern, but that was one thing, I don't want to say its public shame, but certainly if you know your name is going to be published it sure makes you take more of an effort to pay your bills for sure. It's something that we are examining. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. I'm on automatic debit, so hopefully my name will never appear on that list. Mr. Savikataaq.

Mr. Savikataaq: Thank you, Mr. Chairman.

Just for clarity for the people that are

>>Laughter

CΔL° ϤΡ; Πυλιος ΚΟΔΔ Α. ΚΟΓΛΑΙΟΙΟΥ Α. ΚΟΓΛΑΙΟΙΟΥ Α. ΚΟΓΑΙΟΥ Α. ΚΟΥ Α. ΚΑΛΟΥ Α. ΚΛΟΥ Α. ΚΛΟΥ Α. Α

᠍ᢅ᠆ᠵᡃᠺ᠙᠋᠋᠋ᡈ᠋ᡃ᠋᠋᠋ᡄ᠋᠋᠘᠂ᡘᡄ᠋᠆ᡘ᠕ᡩᡄᠺ᠕᠋ᢋᢄ᠂ᡶ᠋ᠧ ᡄ᠘᠘ᢞᡆ᠕ᢣᠻᡘ᠋᠋ᡦᢐᢗᠺᠻᠺ᠋᠋ᡝ᠖ᡃ᠋ᢂ᠆᠘᠋ᡃᢦ᠋᠔ᡣᠥ ᡔ^ᡝ᠋ᢐ᠔᠘ᡃ᠘ᡄ᠂ᡏ᠙ᡄ᠋᠋ᠺᡆᠧ᠆᠋ᠦᡃ᠂ᡏ᠙ᡄ᠋᠋ᠮ᠖ᡃᠧ᠋᠕᠋ᠮ᠖᠉ᡔᠺᡗ ᠂᠋ᡏ᠋ᢣ᠋ᢁ᠋ᡶ᠋ᢆ᠈᠕᠋ᢣᡘ᠙ᢂ᠋ᠧ᠋᠁

Δ•/«ϷϹ·• (ϽϞϷႶͿϚ): ϚϭͿϷͺϲͺϹϪͺͺϹϒ ϞϐϷϹʹϷͺϚϷϷϷϲႱϲͺϹ««ϭϲͺϭϚϛϲͿϹͺϷϲϷϺϭͽ ͶͶϚʹϷϲͿϲͼͺϭͿϞϫͺͼϹϷϲϲϗϹϷ ϹΔͺϹϫϪϫϫͼϫϿϪ ϲͼ;ϫϪϫϫϫ ϲϫ;ϫϫϫϫ ΔϷϭϫͼϫϫϫ ΔϷϭϫͼ

Ĺ (ϽϞϷΛͿϚ): ՙd৮°Ⴍ广ゥ, ΔϧϒϘϷϹʹͽ. ϹϧϤϤ ϷʹͽϷϒϲϲϷϚʹϚͿͿ ϷΛLϷϷʹͻϹ Ϟʹ·-Γ ϷΛLΛ·ϚΛͻϹ. ϹΔL LϲႱϲͺͺϷϹʹͽϲʹϺʹʹ϶Ϲ ϹL°Ⴍ Ϸ°ϞͿႭʹͽʹϽͻϤ°ʹϒϹʹϽႱͻϤʹͽ ϷϒϤϭ Ϸ°ϞͿႭʹͽͺͻσͻ ʹϷϷϷL<<Ϲ ϹΔL°Ⴍ ϤϷϲϧϚʹϷʹͽϽʹ ΛΛϚʹͽϹϷϟʹϞͿͱLϹ ΛϨʹϲϤϞϹͿϚ. ϹΔLΔϲϷʹͽ<ʹϲϤႱϟϲʹͽϹϚͻͿϤʹͽϘʹ ϹϧͿϤ. ՙd৮°ႭϮϧ, ΔϧϟϨϷϹʹͽ.

Δ•/ペÞርና• (ጋኣትበJና): የਰታ°ዉቮ•. Γነር Ĺ ርΔLየbΔ ሮካፈ ፈዮ፦ርኦበቦናቴናርጭጋኈሁ ርዕነኣኦበርኦናਰᢨዮኒጋህ ፈበና. የਰታ°ዉቮ•. Γነር ኣልይርና•.

᠈᠈᠘ᡃᡄ᠋᠋᠆ᢑ᠋ᠵ

ነልዕርናኈ (ጋ[፟]ነትበJ^c): ^ና ሪካዲዮሶርጭ.

᠂᠔ᢞ᠋᠊ᡆᡤᡃ᠈᠋᠋ᡗᢞ᠋ᡗ᠋ᠬᡆᠦᢦ᠋᠋᠋ᠬ᠋᠋ᢆᢣᢑ᠘ᢗ

listening and watching; I think you said that you do not do power cut offs during the winter months. Thank you, Mr. Chairman.	፞፞ዹ፞፝ዸፘ∆፞፞ኌ. ዾ፧፞፝፟፟፟፟፟፟፟፟፟፟ጛጏ፞፝፞፝፝፝፝ኯ፟ዸኯ፝ኯ፟ኇኯኯኯኯ ፟ቔዾዾኈ፟፝፝ቦ፝ኇ ዾዸዾ፝፟፟፟፟፟፟፟፟፟፟፟፟ዾኯ፟ኇ፝፞ዀ፟ ፟፟፟፟፟፟፟፟፟፟፟፟ዾኯ፟፟፟ዀዀዀዀዀዀዀዀዀዀዀዀዀዀዀዀዀዀዀዀ
Chairman: Mr. Ma.	Δ•/«Þር ኈ (ጋኣኦበJና): ናਰኦ°ዺ广፟ ^ኈ . Γ [、] ር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. As much as possible we would prefer not to, but if we have to, we will. That's when we give them 72 hours to winterize their residence. It's a really last resort option that's available to us. Thank you, Mr. Chairman.	ἰ (ϽϞϞႶͿና): ᠂dᢣ°Ⴍ广ჼ, ΔჼჄ≪ϷϹʹჼჼ. ἀ, ϹΔLΔϚϹΔϲϹͰႱϟϤάʹϞͿϧͻϤʹჼϷϽͿϚ ΡϟϤϭ ϹΔLΔՐϤʹჼϷΡϚϹ ϹΔLΔͿჼႭ·Γ;ϟͿϚ. ΡϞͿ·ϲ;ϚʹϚͶϤʹϞϦϭ ϹϹჼႭ Λ;ʹϿϚ ·ϐͻϐ·ϿϨϿ;ϲϷϚͻϤʹჼ·Ͷ·ͻϹ. ·ϭͿϞჼႭϹჼͱ, Δჼϟ≪ϷϹʹჼჼ.
Chairman: Thank you. Mr. Savikataaq.	∆⊳୵≪⊳⊂ኈ (ጋኣ̀ኑ∩Jና): ኀሪᢣ°Ⴍ广҆҇. ୮ኁር ኣልᲮር፞ኈ.
Mr. Savikataaq : Thank you, Mr. Chairman. Can you just elaborate on winterize their house before their power is cut off? Thank you, Mr. Chairman.	ᢣ᠌ᠺ᠋᠌᠌bᢗ᠋ᡝ᠉ (Ͻᡃᠢᢆᢣ᠋ᠺ᠋᠋᠋ᢣᡗ᠋᠋᠋᠆᠄᠂dᡃᢞ᠌ᢩᡆ᠋᠋ᢪ᠖᠕ᡃᡟ᠙᠙ᢄ᠅ ᡆ᠋ᠴᡆ᠘ᠬᡧᡃᡉᢪ᠊ᠦ᠋ᡷᡃ᠈᠅ᢗ᠊ᡆ᠋᠌᠌ᠫᠻᡃ᠋ᢐ᠋᠋ᢄᡫ᠌᠅ᡠ᠌᠌ᢂᢄ᠈ ᡏ᠋᠑᠘ᡱᡆ᠋᠋᠌ᢓ᠋᠋᠋᠄ᢣᡁᡏᢗᢂᡄᢂ᠅ᡁᠮᢗᢂᡄᢂ᠅ᡁᡘ᠅ᡁᡘ ᠈ᠯ᠋᠕ᢞᡆᢩᡏᡃ
Chairman: Thank you. Mr. Ma.	Δ•/«Þር ጭ (ጋኣትበሀና): ናਰታ°ฉ广⁵. ୮ኁር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. What it really means is whatever they can do to protect their heating and plumbing systems from the cold so they don't have burst pipes and other things. It's really up to the customer to do what they can to protect their investment in their home because at that point when we go to full connection, that's basically it. I don't know if they get their own generator and use gas, or whatever hooks something up to their house. I think that would be hard. It's really up to them to try to do what they can. Hopefully, they would actually reach a payment plan with us before we go that far. Thank you, Mr. Chairman.	ί (ϽϞϞΛͿϚ): ϚͼͿϫͺΔνακοίτο, Δνακοίτο, Κα Ͽριδούς διοσίς διοσίς διοσίς διοσίς Δ΄ Δ΄ Δ΄ Δ΄ Δ΄ Δ΄ Δ΄ Δ΄ Δ΄ Δ΄
Chairman: Thank you. Mr. Savikataaq.	Δ•/ペレር ኈ (ጋኣኦበሀና): 'dኦ°Ⴍ广҆ ^ኈ . Γ [、] ር ኣልᲮር፞ኈ.
Mr. Savikataaq : Thank you, Mr. Chairman. It's not a question, but just a comment. I know you guys do all efforts to, as you said it, collect your arrears. It's easier to tackle	Ϟ&ϷϹʹ· ϷͺͺϽʹϞϷႶͿϚ);ͺʹϭͿϧͼϼϹϳͼ,ͺΔͼϒ≪ϷϹϳͼ.ͺϷϫ ϤΛͼͼϤͶϷʹϧϹϲϽͼͼͺϷͼͺͼϷϲͺͼ ͼϷϫϲͺϳͺͼͼͺͶϫϥϥϫϳϧͶϲ;ϥͼͼͺϲϲ ͼ
	٩٩᠆ [∿] ٬۹۵۲ م۹۰. <۹ [∿] ڶڬۮ٩ ^ۥ ٩٩ م۹۵

the arrears when someone's arrears are not so high. When someone's arrears get so high that it's out of control and their options are pretty limited other than to get power cut off. I commend you on your guy's good work. Thank you, Mr. Chairman.	లిస్టిస్ లాల్ లిందిందిందిందిందిందిందిందిందిందిందిందింది
Chairman : Thank you, Mr. Savikataaq. If I may just to get a little bit more detail. When you say you contact clients to give them the 72-hour notice to give them some time to winterize their home. What method of communication do you use to contact these clients? Mr. Ma.	Δ•/«ϷϹ· • (ϽϞϞΛͿ·): ʹͼͿϷͼͺϹϷ, Γ·Ϲ ϞϫϧϹʹ·. ͼͺͻͼϪʹϧϟϒϤϷϐͼϭ·ͼͿϞυͺ ϹΔͺ 72 ΔϧʹϚϭϷ Λϫ·ϧͼͶϲͶͺϳ·ϧͺͿϫ ϷϒϷϛ·Ϳͼ ϤϽϪͼϫϨͼϧͺͼϧϹͿϲͼϭϥʹͻͿ Ϫʹϫ ʹϧϹϹϷϭϤϲʹͼϧϲ. ʹϧϫͼ ϷϛϧϷ;ϞϷϲϳͼϞͿͼϲ ʹϧϷϞϷϧͼϹϷϲϳͼϞϨͼ· Γ·Ϲ ͺ
Mr. Ma : Thank you, Mr. Chairman. I'm just going to see if I'm right here. I think they get a phone call. They're also given a notice on their door. I am just going to see if there is additional information or not. I may have to get back to you. I'll get back. I'm pretty sure we call them and we leave a notice at the door for that.	Ĺ (ጋኣኦበJና): ናਰታ°ዺቮ°, Δ°イペϷϹና°. Δ°ਰਰ ϷናႦϲϪϷ≪ʹϲϪϲϳͼ Ϥ·L በበጭԵΓ° LϽ∿υϿ ϭϳͽϷϒϪϷϲϳͼ Ϛʹ∿υϿና. ϷႶናልቦ՞ዮዮዋንዮዉሲዮዮ ዮィϭϭ Ϸペ∿υ ጋዮィィLታ∿υJና ϷናႦϲϪϷϲϳͼ Ϥ·L በበጭԵΓ° LϽ∿υϿና ϭϳͽዮ៸ϞናႦϲϳͽ.
If I can comment on Member Savikataaq's comment. You're right. We were our worst enemy because we weren't going after people. The problem kept accumulating and now we're trying to address it. You're right it's a lot easier to deal with it sooner rather than later. I appreciate that comment. Thank you, Mr. Chairman.	ΔἐϷ ϤϷϲͼϚϚϚϘϤϷͼϚͽϒͰͼͼϚͼϘϲϚϾϷͽ ϤϷϲ·ϭͿϟϧϟϤϧϐͼϹͽϟͰϧͻϥͽϽϹ ϹΔͰϪϟͰͼͼϔϲϲͺϪϳϷ ϤϷ;ͼϗϲϲͼͽϞϚϪϭͼͽϞϷʹϚϹͺͶϷϭͼϧϷͱͳͼͺϛͼϭ ϷͼϷϲϳͼϲϪͼͺϤͼϲͼͶͶ·ͺͼϥϧͼͲͼʹϷͺϪͼϟϭϷϹͼ;
Chairman : Thank you, Mr. Ma. I'll just make one brief comment on your response on the communication. Sometimes people are away from their home and may not have house sitting arrangements. I would encourage your corporation to make sure that you actually get in contact with someone before the power does get shut off. I can speak from some experience from constituency concerns that it doesn't always work.	Δ⁶/«ϷϹ· ⁶ (ϽϞϷϽͿ·): ϷʹͽͿϲϿΔ ^e αΡL ⁱ Γ [*] ⁶ ⁶ ⁶ CΔ ^e α ϷʹͽϦν _Λ ⁶ ⁶ ⁶ ⁶ ⁷ ⁶ ⁶ ⁷ ⁶ ⁶ ⁶ ⁶ ⁶ ⁶ ⁶ ⁶ ⁷ ⁶
I'll go to the next name on my list. Mr.	⊲∩'⊎∩ے° ⊳∩'ے≁ل. ۲′C ۶۰ک

Rumbolt. **Mr. Rumbolt**: Thank you, Mr. Chairman. I just want a couple of clarifications on ᡆ᠋᠋ᠴᡆ᠘᠋᠋᠋᠋ᢛᢣᡗᢉᢦᡃ᠋ᡃ᠋ᡉ᠆᠋᠋ᠣᡄᡐᡃᡄ᠋᠋᠋᠅᠘ questions that were asked earlier. During my question this morning I asked about the ዾ^ኈፘዻ፞ጏኄዾዾበ^ኈቦ°ፚና ዻለሲ^ኈዸዾႱL, power corporation's fuel storage facilities in the communities. This afternoon Mr. Ma said that all communities have fuel storage ᢣᠣᢀ᠋᠊ᠣ᠂ᡐᡳᡄ᠋᠋ᡬ᠊ᠫᡣ᠋ᡗ᠂ᠺᡆᠥ facilities in them. I am aware that they do ⊲ጋና[,]∖⊳σ°Ր° ⊲ን≻Ր° ם∩°. have storage facilities near the power plant, and they vary in the amount of time they can last, whether it is days, or weeks, or months. I was asking if there were any communities that have fuel storage facilities that allow or require the power corporation to do their own purchasing of fuel? Thank you, Mr. Chairman. Chairman: Thank you. Mr. Ma. **Mr. Ma**: Thank you, Mr. Chairman. I **ἰ** (ϽϞϟႶͿና): ˤݸϧͼϼϹϳͽ, Δͽϟ≪ϷϹϳͽ, Ϲͼϼ appreciate the clarification from the ᡆ᠋᠋ᠴᡆ᠘᠋᠋᠋᠋ᢛᡝᠯᡷ᠖᠋ᢃ᠘ᢣᢐ᠘ᢣᢐ᠘᠆ Member. No, to my knowledge, there is not. CALACCC᠖ᢨᠬᢈᠫ᠋᠋᠖᠘ᡃᡏᠣᢂ᠋ᡃᢛ᠘᠘ I will confirm that. Thank you, Mr. Chairman. Chairman: Thank you. Mr. Rumbolt. **Δ•/<>C¹** ()¹, 20, 10¹, 30¹, 30¹, 10¹, **Mr. Rumbolt**: Thank you, Mr. Chairman. There was some discussion earlier about budgets and how they get approved. I'm just ۹℃۲۵۰۲۲۵۲۲۷ ۹۸۵۲۲۹۲۲۰ ۹۸۵۲۲۹۲۲۰ ۹۸۵۲۹۲۲۰ ۹۲۲۹۲۲۰ wondering: to what extent did the actual decision-making...? I'm sorry. That's a $\Delta \neq L\dot{C}^{(m)} \cap D^{(m)} \cup D^{(m)$ different question. To what extent did the ᢄᡃ᠘᠋᠋᠋᠋ᡰᢣ᠋᠆᠆᠘᠉᠆ᡁ᠘᠉᠆ᡁ᠘᠉᠆ᡁ᠘᠉᠆ᡁ actual decision-making authorities of the ᠆᠋᠕᠈ᢣᡤᢆ[ᢩ]᠃ᡗᢩ᠂ᠳᢑ᠖ᠮ᠘᠋ᠴᡄ᠕ᡩᢣᠿᡑᠣ OEC board of directors differ from those of $b \cap L^{+} \cap^{-} \sigma$, $d^{+} \cap^{-} \sigma$, $d^{+} \circ c^{+}$, the Nunavut Housing Corporation ᠘ᡃᠠᡗ᠊᠙ᢂᡬᢆᢐ considering that they both have a board of directors? Thank you, Mr. Chairman. **Δυ/«ΝCi**» (Ͻϳγνης): ͼϥλεστ_ρ, L_νC Γ_νC Γ_ν Chairman: Thank you. Mr. Ma, I'm sure that you might have to put on one of your previous hat of your previous life to answer that, but your experience and input would be م∠۲σ∿۸۹ ک⊆∿ل ♦۲۵۵۹ م⊆⊳۲۵.

appreciated.

Mr. Ma: Thank you, Mr. Chairman. Actually, Member Rumbolt has be stumped here. I have been a board member on Nunavut Arctic College and the Nunavut Business Credit Corporation, and just because the board of the Nunavut Housing Corporation is relatively new, I'm actually not sure, but I can certainly follow up on that. That's actually a really good question; I don't know the answer to that, Mr. Chairman. Thank you.

Chairman: Thank you. Mr. Rumbolt.

Mr. Rumbolt: Thank you, Mr. Chairman. My next question is on the budget process. It seemed, from answers that you were giving earlier about the Financial Management Board and cabinet make the actual decisions to approve QEC's budgets and corporate plans, why is the board of directors' layer necessary in this process? Thank you, Mr. Chairman.

Chairman: Thank you. Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. I'll see if I can explain this. The corporation was set up so that it would have some autonomy to make some decisions independent of government, but it's certainly consistent with government policies and direction.

Having said that, once the board approves a particular budget or other activities, I think you still have to have a certain amount of governance, I guess for a lack of a better word, and that governance or oversight then would come from the Executive Council or the Minister. I think that's the reason for that. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. The Member from Baker Lake, Mr.

ἰ (ϽϞϷ∩Ϳና): ነdታ°ႭႠႦ, ΔυνペϷϹʹႦ. LႠႱႠϷႪႶ Ϛͱʹ>ና ႭჂႠႪႶႦႦႦႱ ႦჂ ₽ϷՐላႦჽႦ, ላႾ ႭႾႠႣႦϷႶჂႺ ⊲ჂႪჂჃልႾႠ ႦႶႾϷϷϲϷႪჄႾႾႠႵႦႱ. ႠႦჃჃჂ ჂႭႴႽႠ ΔႺჂႠႭჁჽჃჃႦႺ ႦϷϷჁႤჇႼႭႦႱႺ, ₽ϷჂႵႶႦႱ. ႦჂႦ ₽ϷՐჃႦႱ ႦႦႼႾჼႦႶჼႭႦႱ. ႠႦჂჽႶჇႦႦ ჽႦჂႾჼႦႶჼႭႦႱ. ႠႦჂჽႱ ႦჂჂႱჿႦႦႵჃႦႦ.

**Δ°7<
C°°** (Ͻ^ϳ, ²): ³d²°. Γ'C ², ²
C¹

Ϛ·`>Ϛ (ϽϞϞΛͿϚ): ʹϭͿϞͽͺϹϷ, ΔϷϒϘϷϹʹϷ. ϹΔL ʹϐϼϿϷ ϷͼϷϞϒ ϤϞͿϟͺϫͺͰͺϷͺϳϷϥϷϧ, ϤΛͺͺͺͿͺϹͼͳΓϷϷϚ. ϹϷϭϤ ϷͼϷ;ϲϲͺϫϷϭϚ ϷΛͺͺϒͼͺϫϿϲʹͼʹϺʹ·ͺͻ ϤʹϐϷʹϞʹϞͰϹ ϚϷϚͶϭϷ ϷͼϷϧ·ϐϾͶϹϷϭϤ;Ϥͺͽʹϲ;ͺʹϲͰϹ·ϲϷϭϤ ϷΛϹ; Λϲͺͺ;ϷϹϷΓϤ;ϐ·ϷϷ ϹϹϭ? ʹϭϧͼϫϹϷ, ΔϷϒϘϷϹʹϷ.

CALC bNLት ዸ፟ዺዾ፝፝፝፝፝ኯ፟ፙ፝፝፝፝፝፝ ዻ^ኊቦኈ፞፝፝፝፝፞፞ኯ፟しሏ፟፟፟፟፟፟፟፟፟፟LC, b፝፝፝፝፝ኯ፟ናበ፝፝፝ዾሏ፟፟፟፟፟፟፟፟፟፟፟ ዺ^ֈ୮ፚኈ ዻዾ፝ዾኯናበዻናፚኄ፟፟፟፟፟፟፟፟፟፟ጜፙጚዄጜ፟፟፟しር, ዻ^ֈL ዺ^ֈ୮ፚኈ ዻዾዾኯናበዻናኌዻና፟፝፞፞፞፞ጜ፞፟፟፟፟፟፟፞፞፞፞፞ጏር ኄዾዾ፟፟፟ጜ ዸዾኇኈ፟ቯ፞ኇ bNLዾና፟፝፟፟፟፟ኇዀዄኇ. ኄ፞፞ጛኇዺ፟፝፟፟፟፟፟፟፟፟፟, ፚኯ፞፞፞፞፞ጞ፟፟፟፟፝፝፝ዾፘ፞ዀ፞.

Δυγ<Ρርናυ (Ͻϳγρημα): «Ϥϧͼαϳμ, ϲ, Ε, Ε,

Mikkungwak, gets round two.	ଏ∧∟J≞ଘ ^{ୢୄଽ} ୳୬ [ୢ] ୄୄୄୄୄୄୄୄୄୄ
Mr. Mikkungwak : Thank you very much, Mr. Chairman. One of my colleagues earlier triggered my mind here. Earlier when you were responding to the write-offs, is there a different amount that you determine for a write-off for a private homeowner as opposed to a business with bad debt and what are those amounts? Thank you, Mr. Chairman.	ΓΡ° ϞͿϤʹ· Ϸ (ϽʹϞϟႶͿϚ): ʹϭͿϟʹϿͺΓϷ, ΔϷϒϘϷϹʹ·Ϸ. ϹΔ Lϲ- Ⴑϲ Ϸ ⁵ Ϸ ՈϷ ⁵ Ϸ Ոυ Ϸ ⁵ Ϸ Ϸ Ϸ ⁻ L ² , Ϸ Ϥ ² Π Ϥ P Ϸ Π ² ϿΠ ϹΔ ⁵ Ե Π Ϸ ⁵ Ϸ Ͽ σ ² Λ ³ ⁵ Ϸ C Ϸ ³ Φ ² Φ ³ Ϥ Ϸ μ ² Γσ ³ ⁵ Δ ³ Γ ³ ⁵ ³ ² ² ³ ³ ² ³ ³ ² ³ ³ ² ³
Chairman : Thank you, Mr. Mikkungwak. Mr. Ma.	Δ⊳/≪ϷϹ· Ϸ(ϽϞϞ∩Ϳϲ): ·ϭͿϧ∝ϫϹϷ, Γ·Ϲ ΓΡ≏ͽͿ⊲·ϧ. Γ·Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. To my knowledge, they're treated the same, that there is no difference. Thank you, Mr. Chairman.	ί (ϽϞϞႶͿና): ·ͼͿϞ·ϫϮϷ, ΔϷϟϘϷϹʹϷ. ϹΔĹϷϞΔ··ϫϷ, ϤϞϟϔϽΔ··ϫ;Ϛ· ϧϹͶϧϷϚϧϲϹʹϷϽϚ ϤʹϞϒϚϚϧϷ·ϽΔϚ ϤͰͺͺϫͺͺϫϲͳϭ·ϧϿϪϚͺϤϒϲ·ϞϽϚϧʹϒϚ Ϫ·ϷϹϷႱϲϷϺ·ʹϫͶϚ. ·ͼͿϞ·ϫϲϔϷ, ΔϷϟϘϷϹʹϷ.
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ•/«ϷϹ· • (ጋኣትበJና): ^ና dታ°ዉ广ঁ•, ΓʹϹ ͺ. ΓʹϹ ΓΡ° [°] ህ⊲ [·] •.
Mr. Mikkungwak : Thank you, Mr. Chairman. Who determines as to who gets a write-off? Is it the president, the QEC board, the Minister, or FMB? Thank you, Mr. Chairman.	୮P° ህላ። (ጋኣትበJና): ናਰታ ሲኮ, Δኮፖ የኦሮ።. ቦሏ ሩም አንድ የግ ሪሞ አንጭ የካትር የ አምር አንድ የግ ሪሞ የምን የምን የምን የምን የ ትር የምን የምን የምን የምን የምን የምን የምን የምን የ የ የግ የምን የምን የምን የምን የምን የምን የምን የምን የምን የ የግ የምን
Chairman: Thank you. Mr. Ma.	Δ•/≪⊳ርኈ (ጋኣ̀ት∩Jና): ኀdኑ°உ广். ୮·Ϲ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. My memory bank has just gone dead. I may have this wrong, so I'll give you what I think the answer is and check it back in the office. There are different limits. For \$500 or lower, I think I have the authority. I think, beyond \$500, we have to go to the board. I think, any amounts over \$20,000, we have to take it to the Financial Management Board. It's in our legislation and I just don't have it handy with me, but I will look it up and have it get that back to you for sure. There are different thresholds. Thank you, Mr. Chairman.	ί (ϽϞϒΛͿϚ): ·ϭͿϒͽϫϮͽ, ΔͽϒϘϷϹϚͽ. ΔϚͽϷΔͿͽͽϪϲϲϚϚͰϲ ΡϷϷͰͰϽϪͽͽϫͺϭʹͽϷϿͽ. ΔLΔϚϽϚϒϚ, ϹΔͰϷΛϭϞυͻϭϒͰͺϞϾ ʹϷϷϒϤϲϷϚϿϞυ ϷʹϷϷΛϷϐ·ϭϘͽͼʹϭϭϥͺϞϒ. ϹΔͰ \$500 ϷͺϿ·ͽͼϲ ϤϹϿͼ ΛͺͼϫϷͶϚϷͽϿϞυ, Ϥ·Ͱ \$500 ϷͺϤϹϭͼϭϚϷϾ ϷϫϷϒͼ, ϷΛͰϫ \$500 ϷͺϤϹϭͼϭϤͼϷϲ ϷϫϷϒͼ, ϷΛͰϫ \$500 ϷͺϤϹϭͼϭϤͼϷϲ ϷϫϷ Ϸ Δη Γκά ΕΡΓ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ Γ Δ

Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	∆ьᡪᡧᢄᡘᢛ (Ͻϳᢣᢕ᠋᠋᠋ᠨᡄ): ᠂ᡆᢣᢩᢁᢆᡏᢛ. ᠘ᠺᠧ ᠘᠖ᡷ.
Mr. Mikkungwak (interpretation): Thank you very much, Mr. Chairman. The reason why I am querying you about this matter is earlier, when my colleague was asking questions, it reminded me of our community where we have numerous elders.	ΓΡ° ٵؚイ [®] : L ^c ڡ ^c ᠴᢦ᠋ል৽, Δ ^ϧ ୵᠙ϷϹʹͽ. Ϲ ^e ᡆ ᡆᡘ᠄ᢦ᠈ᠯ᠋ᡣᡗ᠋ᠴᢦᡗ᠋ᡶ, Ϸᢦᡃᡗᠬᢦ᠋ᡃᢌ ᠘᠆ᡶᡄ᠌ᠵ᠋ᢐᡣᡅ᠋ᠶ᠖ᡣᡗᢣ᠘ ᡆᡘ᠄ᢦ᠈ᠮᡊ᠋ᠴᢖ. ᠙ᠡᡆᠦ᠊ᢗ᠌᠌ᠥ ᠴᡆᡄᢉᠨᢣᡃᠬᡥᠦ Ϫ ^e ᡆ᠘ᢩᡩ᠂ᢦ᠋᠋Γᠵ ^ᡅ ᡫ᠆᠋ᢛ᠑ᡣᡅ
Some of the elders previously held good jobs, and upon becoming unemployed, they are faced with bills with some power bills being extremely high. They face this challenge without a job to pay for these large debts.	۵૯୬۴୬୬ ۸୯ଲ୯୭୫୦୬୫୬୦୩୬, ۸୯ଲ୯୭୫ଟିଽ୯୬୦୬ ୭୭୦୯୬୫୫୬ ଏଡ଼୦୪୪୯୭୦୦୬. ۸୯ଲ୯୭୫୯୯୮୮୯୬୦୦ ୯୮୫୦ ଏଡ଼୦୪୪୯୬୦୯୬ ୭୭୦୮.
It is obvious that some of the large bills are detrimental to elders as I know some people in Baker Lake, especially within the last two years and in particular over one calendar year, the price increased five times. This bumped up the bills owed by people; however, this became more problematic for many people.	ዉـጋዲ ^ኈ ቦ፡L՟ᠫ ᠋ჼᠦ᠌ϷኦLናበላኈን፝፞፝፝፝፝Ⴑፘዸ፟፟፟፟፝፝፝፝፝ Lጚና፞፝፝፝፝፝፝፝ ሩርዾታላኈንኇ ርናሮLፚኈንኇ ፞፞፞፞፞፞ኇ፝፞፞፞፝፝ኇ፝ዺዻዾዾኈ፞፝፝፝፝ኯ፞ ርL°ዉ ዾ፝፟፟፟፟፟፟፟፟፟፟ዄ ሪሥልናሮኦንበናና ኣኈዮናበሮሬኦኈኯ፞፝፝፝፝፝ኯ፞ዸጜ
What of those people who are faced with a large power bill, but they require a breathing apparatus to survive. With certain medical equipment, is there any kind of energy-saving device or limiter? A colleague was speaking to this issue earlier and some of our constituents are faced with this exact situation in our communities.	[;] ϷϿʹϚͺϤϷ·Ͻ·ϷʹϞϤʹϷϽϚͺϤͰͺͺͻͺϤϭ··ͱʹͺ·ͽʹϽͶϹʹ ϤϽʹϷϽϚͺϹϹ϶ͺͺϷϷϧϚͺϤϽͺͻϤ ^ͺ ·ϹͱϟͶϹͼͺϷϤͼϟϤ ϷʹϷͻ·ϽʹϷϲͺϷʹ;ϹϛϹͼͺϤϘϚϹϷͼϹʹͼϟϹͶ·ʹͺͻͿ ϼͼϲϹϧ;ϢϲϿͺͼϼͽϳϲͺϹϹͼ Ϫ;ϹͼͱʹͼϟϷϿͶϲϟϹϷ·
Have you taken these types of circumstances into consideration? Particularly where the health centre has made the equipment mandatory for their patients, especially breathing machines that require electrical power, so how can we provide our elders with assistance from Qulliq Energy Corporation to residents in need? Thank you, Mr. Chairman.	Δ៸ϞϤჼჼϞϪϟϹͼͺϤϽϲʹჼͶϹϷͶ·ʹϿϹͼͺϹϹϷϥϫͺ Ϥϭͺͼͱ;;ͽϽͶϭͺͼͺϷϧϼϹͺϿͺϤϽͲͺϤ;ϷϽϿͺϹϘͼϭ ϤϤͺͼ;;;ϿϲͺͺϲϹͳͼͳͺϘϼϟ;ϿϲͺϾϹϧ ;Ϥ;ϹϧϤͼͺϷ;ͳ;ͼϥͶϲϓϧϥͼͺϿϭϿͼϹϷϹϷ៹Ͽͼϓ ͳ; Ϙ;ϞϭϷϹ;ͱ
Chairman: Thank you, Mr. Mikkungwak.	∆•/≪⊳ርኈ (ጋኣ̀ኦበJና): ናਰኦ°൨广ঁ•, ୮ኑር ୮ዖ°°ህ⊲ኈ.

Are you talking about load limiters, or	٥،٩٩٨ ٩،٩٩٩ ٢٥ ٢٩ ٩، ٩٠ ٩ ٩٠ ٩٠ ٩٠ ٩٠ ٩٠ ٩٠ ٩٠ ٩٠
disconnection? Load limiter?	
Mr. Mikkungwak: Both.	୮ቦ°ኄJ⊲ኁ (ጋኣ̀≻∩Jና): CLષፆ.
Chairman: Mr. Ma.	ΔϧϞ≪ϷϹ·ͽ (ϽϳʹϞͻϽϽϲ): ΓνϹ Ĺ.
Mr. Ma : Thank you, Mr. Chairman. Hopefully, I've understood the question correctly. Do we consider the circumstances of someone who depends on oxygen tanks different than other customers? I think the direct answer to your question is no, because under the current customer classes, we only have four types. We probably would not recognize it.	ἰ (ϽϞϷΠͿϤ): 'dϧϧϫϳϧ, Δ'ϒϘϷϹ'Ϸ. ϽΡϒϤΠϤϷϹϚϿϤϚϷϫϷΔ ϤΛϷdΠϷυ, ϤΛϲͺͺͼϲΔΓͼϞυ ΔΪϷ ΔζΓΓγεΦα ϤϷϷΛϹ ϤϞϷΓϧϷΠϞΓϲϿΠJ ϹΔϷdϤ ϤσͼϞʹϷϽΠͼϷϲϥϲϲ. ϤνυΔ, ΡϷΓϷΡ ϤνυΔ. Ϲͼͼσϲ ϤϹͿϤ Ϊͼϫ ϷϭϤ ϤϽϷϽϤϨͼϫͳϫΰϹ ϹΔζσϲͼϷϲϾϷϹϿͼ Ϲͼϫ ΔϲϷϭͼ ϹΔϧϷϟΓϫΓͼϽϷ.
Having said you raise a really valid question. My memory could be wrong because I have not been in the Department of Finance for a while. I think we also have a fuel subsidy program for seniors within the Government of Nunavut. I can certainly follow-up on that. Seniors probably could apply for some relief, at least, through that program. Thank you, Mr. Chairman.	ϤΛ [®] dΠ ⁹ ⁴ ⁶ ⁴ ⁶ ⁴
Chairman: Thank you. Mr. Mikkungwak.	Δ৬/≪ϷϹ· Ϸ(ϽϞϟႶͿና): ·ϭϟ϶Ⴍϯͽ, ϹʹϹ ϹϷͽ·ͽͿϤͽϧ
Mr. Mikkungwak : Thank you, Mr. Chairman. The reason why I asked that question is not all people are eligible for that Senior Fuel Subsidy Program, and yet they have lost their career, and due to their medical condition are having to use an oxygen tank. Seeing that they are no longer employed and cannot pay their bad debt, would you consider that a write off so that they cannot be on the load limiter, considering the fact that they have to use an oxygen tank, which requires electricity? Thank you, Mr. Chairman.	ΓΡ° ϞͿ (ϽϞϷηυί): ʹͼͿϷͽͺϲϳϷ, Δ΄ν/«ϷϲϳϷ. ϤΛͺͺϞʹϧ Λ΄Ϟζηρε, J Δρϲϳε Δεριδρε, Π Ϸͼ/Ϥ, Δε, Δεγικα Α. Ϸͼ/Ϥ, Δε, Δεγικα Α. Εναιτικά Α.
Chairman : Thank you, Mr. Mikkungwak. I think we're treading on some thin ice here. Mr. Ma, if you want to respond to that.	Δ°7ኆϷϹ· ͽ (ጋኣትበJና): ·ͼͿϧͼϥϮͽ, Γ·Ϲ ΓΡ··ͽͿϥ·ͽ. Ĺ·ϫ ΡϷϞϲͿልϷͽ ϷϷϞ·ϫͼϷϹΔϚ ϷϷႱϟϤϷϲͿልϷͽ ϷϷϞʹ·ϫͼϲ

Mr. Ma: Thank you, Mr. Chairman. I understand where the Member is coming from. I think it's a matter that we need to examine before I can give you a comprehensive answer. Having said that, I can certainly speak to whichever department is responsible for the senior fuel rebate program. Maybe it's time that they need to review that program and change the thresholds. I can't speak for them, but I can certainly have the conversation with them. Thank you, Mr. Chairman.

Chairman: Mr. Mikkungwak.

Mr. Mikkungwak (interpretation): Thank you, Mr. Chairman. I thank Mr. Ma for his response. This issue is something I am ardently trying to resolve, and as a matter of fact, I have raised the issue in the House and raised questions about the matter. However, I will move onto another matter. My colleagues here have brought up alternative energy generation methods in trying to come up with ideas. This is another matter for consideration.

Having grown up in Nunavut as a child up to being an adult now, I have seen various projects where DFO built cabins in the interior and they have existed for many years and on the roof of these cabins, they put up (interpretation ends) solar panels (interpretation) that provide electricity.

Although we have blizzards and really bad weather, these panels have never broken and continue to provide electricity to the cabins that are monitoring the waters in the interior. Has this type of alternative energy been considered by the corporation? Thank you, Mr. Chairman.

Chairman: Thank you. Mr. Ma.

△°/≪⊳⊂°° (Ͻ^ϳ→∩J^c): ^ເdϧ≏ႭϮ^ኈ, Γ^៶Ϲ ΓΡ°[°]ህ⊲^ና[™].

౨௳ᢟᢉᡏ᠌ÞᢗÞᠭ᠋᠊ᡃᢛᡣᡝᠫ᠋᠌᠅ᡁ, ᠫᢗ᠋ᠻ᠋ᡈ᠋Pᢉᠫᠴ᠋᠅ᡁ᠘ᢆᡱᡆ᠍ ᡧᡃ᠋ᠵᢆ᠅ᠫ᠅᠐ᢗᡆᡃᢗ᠅ᡟ᠘᠋ᡃᠫ᠋᠅ᡁ᠘᠋᠋ᡗᠮ᠌Pᢗᡣ᠋᠋ᡕᡬ ᠘ᡃᠫᡄ᠋᠅ᡤ ᠘ᠫ᠘᠋ᡄ᠋ᡘ᠊ᡆ᠘ᡩ᠋ᡆ ᡏ᠘ᡃᠣᢩ᠂ᡆᠵᠧ᠋᠋᠅ᢧ᠅ᡁᡡ᠘ᡱᢖᡪᡄᡝᡆᢩᢂ᠂ᡁᡠ ᠘᠋᠔᠊ᡆᢃolar panels-ᠠᡄᡘᡆ᠋ᡅᠮ.

Λ·ͽϽϔϟϤ·Γ ΗΔϲͺ_ͽͻϽΓ ΗϷϲ ΗΔ·ϭͿϚͺϷͽ·ΗΔ·ͺL°ͽʹϹʹϚ Ϸ·ϷʹͽͽϚϲϿͼ·Ϥϫͼϲ ΔͺL·Γͽ ʹͽϷ;ͰͿϤʹͽϽϭϷͺ ϹͺL°Ͽϲ ΔΗϷͺLͽΗϤͽ·ΗΔϷϨϽϹϷϷϚϹʹͽΗΔͺL°ͽʹϹʹͱ ΔϷϟϘϷϹʹͽͺ

Δυγ<Ρር⁵ (Ͻϳ,μυdς): ⁶dμα⁶. Γ¹C L.

Mr. Ma : Thank you, Mr. Chairman. Yes, we have and I think that in some of my answers earlier, I didn't provide enough clarity.	Ĺ (ጋኣትၿថ፡): ՙd৮°ዺ广ካ ΔካイペϷϹናካ. Δ΄, Δለደቡለደንም ላዛሬ ዋϷናበላጭ<ናርላናኮጅግሮሚካ ϷናኮϷለሲቦላናኮምኮϷአናጋላና.
One of the changes that we have made recently is that we have, I think we're calling it, an energy management unit within our engineering department. We actually have two individuals and they're dedicated to working basically solely on alternative energy. I just don't remember you asking the question, but I had also replied that we're working on a net metering policy.	L ۈዻ ፞ዾ ^ֈ L ዕበታ ላኦርናበታስ የஉΔ°உዖላ ^ጭ ላለሊ ^ጭ ይኦቲኴላ ^ጭ ዖኦ ^ጭ ይኦተሀL ላ ^ጭ የናበሊኆናር ላσኆዮማና እንት ሏናይጋዮምና ኦካጋናኦበና አዲሳትና እንታ ሥና የም ኦካር አስር የሚያ እ
At this point, and don't hold me to this, we're actually considering even here in Iqaluit of maybe doing a little pilot project of solar just to see what it does within the system and hopefully learn from that. Certainly, there's a lot of interest both by the board and the Minister in terms of alternative energy. During my tenure, we will hopefully make some progress in this area because we can't continue to rely solely on diesel. We've got to find other ways to generate power. Thank you, Mr. Chairman.	bበLትዾና ላካሩካበ ወና ጋ ርdታኦJLልኦበናጋጭ Γσጎጋታ ጋ ርdታኦJLልኦበናጋጭ ላፖላቦኖው ኦካLጭdበ ርኦንበን ታዮ ምን ላጋዮ ምን. ኦተም ሲኖ ውንድ ላጋዮ ጋላ የውድ ምን የሰም የውስ
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ•거《ϷϹ· • (ጋኣኁኦቴሪና): ናሪታ° ΔΓ ^ν ር Ĺ. Γ [、] Ϲ ΓΡ° ୰⊲ ^{ናϧ} .
Mr. Mikkungwak (interpretation): Thank you very much, Mr. Chairman. (interpretation ends) I think that would be a worthwhile investment for future energy plans for possibly private homeowners or public housing units and whatnot.	ΓΡ° ϞͿϤʹ· Ϸ: Δ΄, ϹʹϤʹͻϤϐϷ ΔϷϒϘϷϹʹ·ͽ (ϽϞϷͼϳϲ·ͽϽͽ) Ϫ, ϹΔ ^ͺ ϫͺϹʹͼͺϫͺϪϲͿϹϷϚ ϪϲͿϹͿ϶·ͰϤͼʹϹϥʹϞϳ·ͼͼϤϹͼͺϷϷϷϭͺʹϧϪϞϭ Ϫ ^ͺ ϧͼϧϿϿͼͺͺϫͳϭϲͼʹϿͼ
This morning, I had asked a question about remediation and I would like to further go in depth in that considering the fact that the old site in Baker Lake and as you noted this morning, it's one of the larger projects for site remediation and considering that it's sloping down into our freshwater lake, our drinking water. When do you deem as an	ΡረϤσ Ϸʹͺͺ΅ ϤΛͺͺͺϷϚͺ ϷϽͽ϶ͽϦͺ ϤΛͺͺϧϐͼͻϨϤϲͺͺϿͺϚ ΔσϽͽϲͺϷϧͺ ͼϷϽϭͱϹ ϹϽͼϲ ΔϷϲϲͽϽϲͺͺͼϗϷϚ ΗϤϿͱϹͽΗϤͽϲϷΓϤͽϐͼϭ ϤͼϹ;ϽϲͺͼϗϷϚ ΗϤϿͱϹͽΗϤͽϲϷΓϤͽϐͼϭ Ϥͼϲ;ϲ ϹΗΔͱͳͼ Ϸϗͼϲϗͼ ϘϗϲϿͼ ΑΗϷΓυϷϫϳͼϿϤͽϚ ϾϗͳϽͽϷϥͼ

organization and consider it a high priority for the federal government to act on when it's going to impact our drinking water? Thank you, Mr. Chairman.	᠌ᢄ᠂ᢖᠧ᠘ᡩ᠘ᡩᠴᠦ᠕᠆᠋ᠧ᠋᠕ᡧᢤ᠋ᠴ᠍ᡐᡰ᠘᠅ᡠ ᡰᡏᡆᠴᡃ᠘᠋᠋᠋᠄ᡰᠯᡏᢁᡄᡏᡃ ᠘ᡃᠡᠯ᠙ᢂᡬᡃ᠖᠘᠄᠂᠋ᠯᢣᢁ᠋ᡬ
Chairman : Thank you, Mr. Mikkungwak. Mr. Ma.	Δ•/ペϷϹና• (ጋ ^ϳ ,Ἀ•dና): ናdሦ°Ⴍ广• Γ [、] Ϲ ΓΡ°°ህ⊲ና•. Γ [、] Ϲ ͺ.
Mr. Ma : Thank you, Mr. Chairman. I think that it is a priority even as we speak. I think, as I indicated, maybe it's not the nicest way to break in the new regional director, but I think that we need to have the conversation with that individual. I would like to maybe make a couple of comments on this.	ἰ (ϽϞϞϷϭϚ): ·ϭͿϒ϶ͺϫͺϹϷͺΔϷϒϘϷϹϚϷ. ϪϲͰϹϒϷϭͰϲ ϲʹϷϲϲϧϷϲͰϲϚͼϿϚͼͺϷϚͼϷϷϲͺϹϹϚ϶ͺϽͺͿϷ. ϪϲͰϹϒϷϭϲͺϫͺϿϫͺϪϚͼͰϭͼϷϷͱϹႱͰͺϪͱͰϚͽ ϪϷϲͺʹ·ͿʹϧϹϲϽϧͺϫͼϧϫͺϿͼϷϫϫ ͶϲϷϚͼϒϿϷϽϹϷ ϷϚͼϚͼͶϲϫϲϤϲ ϪͼϷϗϫϪϲϿϲͳͼ
The Hamlet of Baker Lake has been a really good partner in terms of the remediation process in terms of what has been happening. Well, you're from there and you probably know that what we call the Waterloo Emitter barrier has been working really well. I think I have a status report here that this year, again, it's working.	ჼႦႱႫჼჂႯჼჼ ႾႯႱႽჿႻჼჁჼ ႦჂჼჂჼႦႶჁჼႶჃჼჼႾႱჼႶႱ ለႠႢჼჂႶႱჼ ኣჂႱႱჼኣჼႦႠϷႵႢჃჼႦჼႦჂႱჼ ውႭჼႱ ኣჼჼႼჼ<ჼႠჃႵჼჂ. ჼႦႱႫჼჂჃႱႠႦႠႦႱልჼ ჼႦჁჂႱႸჼኣႢႵႭჼ ለርჼႦჼႫჼႱჼႫჼ ϟჂჼჄჼႺႭႠႱჼႵႶႠႯႦႱႾჼჼ ႠჄႱႱჼ ϼჼჾႦჼჼႶჼႶჄႱჼႶჃႱჼ.
This has been ongoing, I think, for about five or six years now. I don't remember exactly, but you're right, it has been a while. It's sort of like collections, right? If you kind of leave it, it gets to the point where all of a sudden it's a big problem that you need to deal with. To answer your question in short, we need to have a conversation with AANDC as quickly as we can. Thank you, Mr. Chairman.	٨٢٤٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩٩
Chairman: Mr. Mikkungwak.	Δ৬/ペレርናゅ (ጋኣኦኦዕና): ናሪታ≏ዉ广ゥ. ୮ኁር ୮ዖ≏ኄህ⊲ናኈ.
Mr. Mikkungwak : Thank you, Mr. Chairman. Do you foresee future meetings also with the community and people of Baker Lake regarding this matter? Thank you, Mr. Chairman.	୮P°ኄ፝፝፝፝፝፝፝ ፝፝፝፞፞፞፝፝፝ σኊዾቦ፟፟፟፟፟፟፦ኦ፟ዀ፟፟፟፝፝፞፞ዹ፟ ፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟ ዾዹ፝፟፝፝፝ኇኇ ፟፟፟፟፟፟፟ይ፟ዾ፟ጜ ዄ፟፟፝ዾፚኇ፝፝፝፝ፚኯኯ፝ዀኇኇ፞ ዀ፟ዾኇ፝፟፝፝፝ጏ፟፟፝፝፝፝ዾኯ፟ዀዀዀዀዀ ዀዀዀዀዀዀዀዀዀዀዀዀ ዀዀዀዀዀዀዀዀዀዀዀዀ ዀዀዀዀዀዀዀ
Chairman: Mr. Ma.	Δ•/ペϷϹ· • (ጋኣኦካሪ፡): ኀሪታ°Ⴍ广ካ. Γ [、] Ϲ ͺ.

Mr. Ma : Thank you, Mr. Chairman. I'm just going to go back to your previous question as well. Even if we engage in a conversation with AANDC, those guys are really good at stonewalling and stalling the process. Even if we engage it, it's probably going to take some time and that's why I think we need to engage in that process.	 ί (ϽϞኦϧϭ;): ͽϭͿϧͽϥϳϧ Δϧγ≪Ϸϳͼ». ϤΛͽϧϥͶΓͽϷϷϧͽͼ γͽͼϲϧϳͼ ϷͶϷΔͼͼϳϳͼ, ϤΛͽϧϥμένος του Αμαικος Δαναμάτος <
With respect to speaking to the hamlet and the community, yes, certainly, we would do that. I think I may have indicated that we're hoping to be in Baker Lake for the spring board meeting, so that would be in March of 2015. That is the current plan to be in Baker Lake. Thank you, Mr. Chairman.	CΔL൳ ϷናႦናႦႶናႦჼႫჼႠჼ ናႦLႫႽჂჃና ΗჃჼႽႱႻჼႶჼႫჼ ΔϿჼႶႫჼჂ, ൎΔ, CLჼႭ ďჂናჂჼჼႠዎና ϷናႦჼჼჃჼჼႦϷႶჼჂჼႱ ႫႢϷႽჂႮჼ ናႦLႫჼჂႯႱჃჼႫႯჼჂႠ ϷΛჼჼႱႱႻና ႦႶႾჂና ႦႶႾႫჼႯჼႱჼჅႺ, ĊჼႭჂ ႾჼჂ 2015-୮ ႦႶႾႫჼႯናႦჼჼჂႠ. ናႸჂჼႭჁႨჅϷႠჼჼ.
Chairman: Thank you, Mr. Ma. Mr. Enook.	ΔϷϟ≪ϷϹናኈ (Ͻ ^ϳ ϡϷͽϭϲ)։ ናϭͿ϶·ͽͺϹʹϷ. ϹʹϹ Δͺϼϧ.
Mr. Enook (interpretation): Thank you, Mr. Chairman. Good afternoon, Mr. Ma. The questions have been quite clear and I'm happy. I am quite pleased with that, and you kept saying that every once in awhile you will come back to us.	Δወ• : 'dታ°ዺቮ፞ Δ ኦረኛኦር፞ [፡] . ኦ° ₋ ኴኣካሪና Γነር Ĺ. ርΔካdላ ላለጭdርኦቲഛና ጋዮረዺናበላ፣ኦናር፣Lር 'dልላሲጭ ላዛሬጋ σሲኦና>ሆና ርΔካላላ ኦበዖበቦታሊላ፣ኦናσላ፣σናምፖሬታበና.
I would like to ask about looking for financial resources. Whenever you make new power plants or garages to store equipment and vehicles, how, in relation to your own buildings, when their useful lifecycles have ended when could you dismantle them? In Pond Inlet the power corporation has a very old power plant which is closed. Do you have, in the future, any plans about dismantling things of this nature? Eyesores. Thank you, Mr. Chairman.	\dot{P}_{a} P_{a} P
Chairman: Thank you, Mr. Enook. Mr. Ma.	Δ•/«ϷϹ· • (ጋኣትበJ፡): ነਰት°ዉ广• Γነር Δ Γነር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. You raise a really relevant issue and the reason I say that is that earlier this morning I spoke a bit about some of the changes in accounting status for potential environmental liabilities.	ϳ (ϽϞϞႶͿና): ჼdϞ៓ႭϹϧ, ΔϧϟϘϷϹʹͽ. Δ, ϹΔL Ϲʹͼϫ ϽϷʹϧϾͶϤʹͽϽʹͽ ϤΛʹͽϭͰʹͽ. ϹΔLʹͼϫ ϷʹϧϷϽͶϹϧϚ Ϸʹϲʹͽ ϹΔL ϷʹͽϷϒʹͽϾͽϷͿͿL ϹĹϭ ϞϿLΔϹʹͽͶͺͼϧϲϹͽϽΔͼ Lϲ·ϧʹϲͼ
L	ᢣ᠋᠋᠋᠋᠋᠋ᢞᡳ᠋᠋ᡗ᠆᠋ᠬ᠘᠆᠋᠋ᢄ᠘᠆ᡁ᠘ᡔ᠋ᢧ᠘᠋

One of the changes that was made effective April 1 of this year, is that when there is no longer a use for a particular facility, and there is a potential environmental liability, you have to recognize that in your financial statements. And that is a concern for us. As everybody knows, a lot of our facilities are upwards of forty years plus, and probably have potential environmental liabilities from the past.	Δ ¹ -2+4Γσς CL ⁶ d4 42 ⁵⁶ CP4 ⁶ σςΔς ⁵ 4C 4 ² L 472Δ ⁶ C-40Δ ⁶ α ⁵ σ4 ⁻ C ⁵ 4C ΔαΓ ⁶ . CΔL C ⁶ d4 P ⁵ bP7P7L ⁵ b ⁶ C ⁴ 5 ⁵ LC C ⁶ dασ PaP5 ⁶ 270Γ7 ¹ 75 ⁶ C ⁵⁶ CΔ ¹ 6 ⁵⁶ Δ ¹ -2 ⁵ dN&σ ⁵⁶ D ⁵ ⁵ U ⁸ L ⁵ b ⁶ d ⁶ σ 2σ ⁵ 774&σ ⁵⁶ ⁵⁵ CΔ ⁶ d4 CΔLΔ ² 2 ⁻ ² P ⁸ C ⁵⁶ ⁶⁶ ⁵¹ D ¹ Δ ² CP ⁶⁵ ⁶⁷ C ³ d ⁵⁵ C 40 P ⁵ b ⁵ D ⁵⁵ C ⁵⁵ LC.
To be quite honest at this point in time we are struggling with how to deal with this because we've got to find a balance in terms of a policy that recognizes the new accounting standard, and the needs of our operations, and the needs of the community. I'll be honest at this point we just started doing early work on this year because of the new accounting standard. At this point I don't really have an answer for you but certainly we can keep you updated in that regards. Thank you, Mr. Chairman.	CΔL ൎL ^e a ^s ba ^{sb} ΛϲϲϤϲαϞ ^s L ^s inJ aς ^{sb} /LP.infb ^c C ^{sb} C ^{sb} C ^{sb} Λ ⁱ dN ^c J ΔL ^e a ά ^{sb} CP ^s b/P ⁱ th 4 ^s b ^s σ ^s b P ^s ^a dPCP ^s bCP ^a L ^r LC. CΔL CΔ ^b d4 a ^c Γ ^b ά ^s Δ ⁱ d ^{sb} C ^s b ^c ^s b ^c ^s b ^c ^s CΔL ^c č ^s Δ ⁱ d ^{sb} C ^s b ^c ^s b ^c ^s b ^c ^s b ^c ^s d ^s ^c ^s CΔL ^c L ^e a ^b d ^{sb} CΔLΔ ^c D ^{rb} ^s b ^c ^b ^c ^s d ^s ^c ^s d ^s ^b /L ^{ss} d ^c . ⁱ d ^{sb} a ^c ^b , Δ ^b d ^a P ^{c^s} .
Chairman: Thank you, Mr. Ma. Mr. Enook.	Δϧϟ≪ϷϹ· Ϸ(ϽϳϞͰͶϽϲ): ·ϭͿϞͼϥϹϷͺϹϒϹͺͺϹͺͺϹͺ Δͺϼϧ
Mr. Enook (interpretation): Thank you, Mr. Chairman. And thank you for the answer you provided and we look forward to additions to that being made in the future.	Δወ •: 'd৮°ዺቮ፞፞፟፟, Δካረኛኦር፟ዀ. 'd৮°ዺቮ፞፞፞ጏ ር፞፞፞፞፝፝፝፝፝፝ፘ σኊϷ°σላኊቓሇ ጋቦር፞ዖበℾ፞ጏ°፟፞፞፞ኇ፞፞፞፞፞ጜዀኯ፝ኯ፝ኇዻዖ፞፞፞፞፞፞፞፞፝፝፝
I would like to also ask for clarification in relation to health issues; people who depend on health facilitating equipment and some of them, as one of my colleagues said, some of those people who take those life support systems tend to lose their jobs and they have no income. All of a sudden they have no more income. So I urge you, and your board, to discuss this health issue.	CΔL ϤΛ ⁶⁶ dΛΓΓϤ ⁶ bσ7LϚϹʹϚϜϧϚ Ϥ ⁶ σϤ ⁶ b ⁶ σ ⁶ J ⁶ ϤϽͺϤ ⁶ b ⁻⁶ b ⁶ C ⁶ ⁶ ⁵ ⁶ Λ ₂ Ϥ ⁶ ⁵ ⁷ ⁶ ⁷ ⁶ ⁵ ⁵ ⁶ ⁶ ⁶ ⁶ ⁵ ⁵ ⁶ ⁶ ⁶ ⁶ ⁵ ⁶
Since those who go on portable life support systems that use power need to use them perpetually. So I would urge that you would consider this carefully along with your board. And I wanted to remind you in urgent	ϹΔϷϭϤͺϼͼϷϭϤϚϿϞͺͺϤʹϷϲʹϷϚϹʹͰϹ ϤϭͼϞʹͼϿϽͿϚͺͺϹϫϷϽϚͺϹΔϷϭϤ ϤϽͼϹϷϞͺϤʹϷϟͼͺϷͼͺϼϤͼ Ϸʹ·ϿͼͼͺϹΔϹͼϧϲϲϹϷ ϭͰϹϿͺϼϲϚͶͼϭͺϤϷϽϭͼϞϘϹͱϹϲϘͼ ϗϷϲͳͼϭͶϭͼͺϤϷϲͼϲϭͼͼ ΔϲϹ;ϞͼϲϿϲ

 terms that you pay attention to this. Thank you, Mr. Chairman. That is all that I have got. Chairman: Thank you, Mr. Enook. Mr. Ma if you want to respond to that. Mr. Ma: Thank you, Mr. Chairman. Just really quickly, both you and Member Nuqingaq raised a good issue that I've never even thought about. I've actually got a little note here. I don't know whether that means we change customer classes by adding one or whether we have a discussion with department that is responsible for that program to change some things, but it's on my radar screen, for sure, you have just bumped it up for me. Thank you, Mr. Chairman. 	 b∩Lኦˤd∩∩ና. Ϲʹ;/ΓʹϞͺϧ ϤϲϷϧͻϤϷϷϷͼϷϷϷϷ. ΛϞϥͺϥʹͻϞͺϤ ϚϼͼϛͼϗϷϷϷϷϷϲͽϷͻϥͼϷϷϷͼͼϗ. Δͽͼϲϫͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼͼ
Chairman : Thank you, Mr. Ma. I don't have any more names on my list. I guess that means I get to go to my little notes that I've been taking throughout the day. I do have a couple of questions. I would like to go back to the site remediation. As you're well aware, just recently the City of Iqaluit had a little occurrence with, as it was coined, "dumpcano." The city sat on the issue until such time as accessing funds to remediate that project weren't available where they had to fund from within. In your opinion, is this lack of dialogue with federal agencies on these remediation sites contributing to potential health hazards for our residents? Mr. Ma.	Δ⁶/«ϷC⁶⁶ (ϽϞϷηυς): ἰ ^e _α «ηισηιδρ ^e όςμ. CΔLσδΔ Ϸ«υρσ ⁶⁶ >δΔ Δ ⁶ /«ϷCϷ ³⁶ υ, «ήσίδΔ Ϸ«υ. «Αλακμώυ μόρος, CL ⁶ συ μ ³ ⁶ ⁶ , ΔΔ CL ⁶ συ μ ³ ⁶ ⁶ , Δ ⁶ ν ⁶ ν ⁴ σδρας ³ σ ⁶ ν ⁶ « ³ σ ⁶ , Δμ ⁶ ⁶ , Δμ ⁶ ν ⁶ δρ ⁴ δ ⁶ ⁶ , μ ³ ⁶ ,
Mr. Ma : Thank you, Mr. Chairman. A good question. Probably it's not adding because the sites are contained to our employees, so I guess their health would be affected. Not so much other residents.	ἰ (ϽϞϞႶͿና): ថͰᡷ᠌ᡆᡤᢆᡃ, ᠘ᡟᠡ᠙ϷϹ᠅᠊. ᠘ᡃ᠋᠋ᡫ᠋ᡠ ᠘ᡃᡆ ᠘ᡄᠡ᠙ᡃᡄ᠘᠋᠋᠋᠅ᡣᡗ᠋ᡠ᠘᠋ᢩᡗ᠅᠋ᡇ᠊ᡇᡆᢩ᠂᠋ᠳ᠋᠋ᠴᡗ ᠘᠋᠋᠋᠋᠋ᡃᢐᡆ᠘ᢣᢛ᠋ᠬᠻ᠋᠋᠋᠋᠋ᡗᢁᡃᡃᡉ᠘᠄ᢤᠾ᠌ᢂᡆᠶᠮᠫᠴᡏᢛ ᠘ᡟᡃᡆ ᠫᡃᡄ᠋᠋᠋᠋ᠺ᠖ᡩ᠋ᢗᡩᠦ᠋᠍᠋᠅᠆ᠺ᠘ᡈᡆᠥ᠂᠋ᠺᢂᡄᠨ᠋ᠺ᠋᠕ᠳᡗᠴᢩ᠂ᠳᠺ
I can't speak to all communities, I've been to every community but I can't speak of exact location of every community. Having	CAL Δἐ৽ CAL ᢗ৽dϤϲᡫᠺᠬᡏ᠋᠉ ᠴᡆᡄᡨᠥ ᠕ᢗ᠋᠋᠋ᡃᢐ᠋᠊ᢐᠲ᠙᠂᠋ᢐ᠋᠌᠋Ϸᢣ᠋᠘ᠴ᠈ᡃᢗ᠅ᡣᠺᢗᡪᠴᢦᡃ᠋ᠥ, ᢂ᠋᠌᠌᠌᠌ᢧᢣ᠋᠕ᠺ᠊ᡆ᠋ᢩᡆᠺ᠆ᠴ᠙ᠨᡆᠥ ᠘ᡄ᠋᠈ ᢗ᠘᠘ ᢗ᠘᠈᠔ᡆ

said that, you do raise a good point, and I think that is to have the conversation with Canada sooner rather than later. It's a point that others have made today, and it's certainly a point that I take to heart. Thank you, Mr. Chairman.	ዻ፟ ^ዸ ፞፝፝፝፝፝፝፝ኇ፟፟፝ዻዀፘዾ፝፝፝ ፚኯዸኯ፟ኇዸዸኯዻ፞ጜዀ፟፟፟፟፟፟፟፟፟፟፟ ዸኯኯ፟ዀ ዾኯኯዾኯ ዾኯኯ ዾኯ ዾኯ ዾኯ ዾ ዾ ዾ ዾ ዾ ዾ ዾ ዾ ዾ ዾ
Chairman : Thank you, Mr. Ma. Like you stated, there is some technology being used in Baker Lake, as an example, but it is an ongoing concern. You can say to yourself it may get worse.	Δ•/«ϷϹ· Ϸ(ϽϞϷႶͿϚ): ·ϭͿϒ·ϿϮϷ,Γ·ϹͺͺϹϪͺ ͺϹ·ϼϷ;ϚͽͺͺͼͿϪͼ·ϽϤ·ΓϚͺϤϽʹͽϹϷϚϷϚϹʹϛͺϹͺͺϹϪͺ ϼϒϤϭϲͺϹϹ϶ϲͺͺϤϽʹͽϹϷ·ͺϹ、Ϫ·ͺϹϳϧ ·ϧϿϪͿ·ϭ·;ϹϷϞϟϹϲʹͽϽʹͽͺ
You provided an information package and I have been involved in that project in my previous life. Is that site now set in stone? I know there were previous community consultations and there were a number of different options provided. I still to this day have people coming to me saying that the wrong site was chosen. Can you respond, please? Mr. Ma.	CΔLᡄ فە ٥ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩ ٩
Mr. Ma : Thank you, Mr. Chairman. It's interesting you raise the question. Both Jamie and I have had several conversations around this. So I think while those two are the preferred sites, I think we are given serious consideration to re-examining some other sites. Certainly, in our discussions with the Minister, that's something that he has indicated as well if we can re-examine some of the other sites, it may lead us to a different conclusion. At this point we're in the early days of that process. Once we've moved further along, I would be more than happy to provide an update to you and to the Members. Thank you, Mr. Chairman.	ί (ϽϞϒΛͿϚ): ʹͼͿϧͽͺϹͺϷ, ΔϧϟϘϷϹʹͽ. Δέͺϧ ϹΔ ϤΛͺͺͺͺϤϗͺͺͺϹͼͺͼϲϹϷʹͽͺϷʹϧϷϒͺͺͺͼϧϲʹͼ;ϒͿ ϹΔL ϹΔϧϥϥ Ϳ·;ͽ Ϸ;ϥϫͺϲϹϷ;ͽ Ϥ;ϧͽ Ϸ;ϥϫ Ϥϧͺͼϧϲϲ Ϥϧͺͼ ϒϲ; Ϸϧ Δ ϲ
Chairman : Thank you, Mr. Ma. Thank you for that response. It does kind of lead me down a similar path. Would all the pre- feasibility and feasibility work that's been done to date, would that have to start anew? Where are you in the NIRB process right now on this project? Mr. Ma.	Δν/ «ϷϹ·· » (ϽϞϞΛͿϚ): ·ϭͿϧ·Ͽϲϳ·, ϹΔϹ·Ͽ ΡϷႱልና. ΔϲͺϷ ϹΔ·ϭϤ ·ϧϷϟϞ·ϭϷϲϷϚͽϽΔϚ ϹϹϽͿʹ·ϧ ͶϜʹͻͿ ͶΓϤϲϤʹϧϲϚϧϲͺͼ, ͵ϳ·ͻ ϹΔ·ϭϤ Ϥ·Ϲ·ϹϷϭϲϲϞϷϭ· ϧͶϲϡ·ϔ·ϿϚ ʹϧϿϪϲϧ;ͽͺϒ; Γ·Ϲ ϳ.

Mr. Ma: Thank you, Mr. Chairman. I would probably say at this point that there has been enough work done to facilitate different thinking and different options. So I don't think we'd have to invest a whole lot of additional money. At this point because we're in a hold/investigate other possibilities pattern; we've not initiated the NIRB process. We have indicated to them at some point we will do that. I think we may have corresponded with them as early a couple of months ago. I just don't remember which month that we actually had some correspondence with them. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. I am going to switch gears and go into fuel pricing and the impact on QEC costs. As I'm sure you're aware, just before the last government changed over, there was a freeze on fuel pricing and the impact that had on OEC. Although it froze the price for the average consumer, the way I understand it, and please correct me if I'm wrong, is that the fuel prices did increase for the Qulliq Energy Corporation, which brought in a demand for a fuel rider, which I got a lot of questions on during my campaign. Fuel price is frozen why is there a fuel rider needed? Maybe if you could help educate myself on that? Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. I may have this wrong, but I'll make an attempt. Even though fuel prices were, perhaps, frozen for the other consumers, there is a slightly different rate for the Qulliq Energy Corporation and it varies community by community. That obviously would have an impact to our customers and our rate base. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. One thing that I noticed earlier too and it was brought

Δ•/ «>

Δ•/ «>

Δ•/ «>

Δ•/ «>

Δ•/ «>

Δ·/ «

Δ·/ »

Δ·/ «

ك^بكم^يەلكەلكە مەھەطە 2007-۲

to my attention that during the Nunavut Energy Strategy that was tabled in 2007, it had indicated that QEC and the Department of CG&S was reviewing the business and working relationship between QEC and PPD. What specific improvements to the working relationship between QEC and PPD have been made in recent years?	⁵
Mr. Ma : Thank you, Mr. Chairman. I think that a lot of that centred around what you just alluded to, the fuel pricing and working better together in terms of coordinating fuel purchases.	Ĺ (ϽϞϞႶͿͼ): ͼͿϧͼϫϹͼ, ϪϞϒϘϷϹͼ. ϹΔL ϪϟϹͺͼ ΛϞͺͶͼϸϿϥϲϷͼϟϹͽͼϳͼϹ ϷͼϟϥϿϪͼ ϥϷͼϾͼ ΛϞͺͶͼϧͼϹϿϥϲϷͼϟϹͼͼϳͼϹ ϹϪϞϟϹϭ ϪͼϹͼ ϹͼͼϷϪ ϷͼϧϚͽϽͽႱ
I would probably say at this point and maybe it's not fair of me to comment on other colleagues that have preceded me both here and at the Department of Community and Government Services, but I would say that the progress probably hasn't been as much as it could be. I think that Deputy Green, who is the deputy head for Community and Government Services, and I are certainly going to try to engage more.	Ġ, ርΔL Δ ^ι L ^ւ Խ ርL ^e ዉ
I know that it has been a challenge for us to even get the fuel prices for this upcoming sealift season and that's something that we have to work on. I think that one positive thing that has come out of all this is that there was a repayment schedule that was agreed to both by CGS and QEC, but it just recently expired. We have not had a conversation with CGS since the expiration of that agreement, but that's something we can have a discussion on.	ϹΔL ϖϷϐʹϷʹϹͺͺϤʹϷ; ^ϳ ʹ·ϢϤϚϹ ϤʹϚ;ϤϹͺϤ ϪϲϷϷϧϿͼϭϚ. Δϲ ϹΔL Ϥʹ·ϒϧͶͶϤͶϒͰϧϿ· ϹLͼͺ ϪϟϲϚϹϲϷʹͼϟͰϤϚ ϹΔL ϹϤ ϧͶͰϐͼ;ϿͶϒϤͽϧϲϲ·ϔ;϶ͼͺϤϒϒͽϲϲϧͼϲϧϲ Ϫ;ϥͶϲϿϲ
Unrelated to power but sort of related to power, I guess, there was a working arrangement between CGS and QEC with something called the WAN-LAN-MAN project and that was an upgrade to the government's information technology infrastructure. That was back when I was at the Department of Finance. What that	የረላσ ናኮኦኒ የወረጉ የስት የ የ የ የ የ የ የ የ የ የ የ የ የ የ የ የ የ የ

arrangement basically was, was that the Qulliq Energy Corporation, as it was doing things on its power plants or whatever, it would also help the government put up fibre optics to upgrade its IT system.	ݮ<<ჼ∿∩∩JLᡄϷჼLC Ϸჼbໍጏ∩ናᡄᢆᠴ.
There have been some things, but perhaps there could be more. Hopefully we can do more together, both CGS and ourselves, because we're in the same business in some ways. We're kind of dependent on them and they're kind of dependent on us on the fuel side of it. I'm hoping that we can have some conversations that will move us further along in that regard. Thank you, Mr. Chairman.	ϤᡃĹ ჼᲮናርϷϞናϲʹϼϚ ϤϽჼჼϹϷϟϭϚ ϹΔL°Ⴍ ΔᡃႱႱႦ ϼϹʹ·ʹႮჼჼႶႭϭჼΓϚ ϹႱჼϭϭʹϧႱϚϷʹͽ ϷʹͽϷϒʹϐϷϐʹϭႭϤʹͽϹ;ϷʹϿͿϚ. Δϲ ϷʹϨͿϚ ϤϽʹჼϿϚϷႶʹϐ·Ϛϲϟʹ·ႮႱϚϹ ϹΔჼϭϭʹ·Ⴑ ϤϽʹϷϽႶ ϹΔĹ ϹႱ°Ⴍ ϷʹͽϷϟʹͺϷϐʹϭϲͺϤʹͽϲʹϷϲʹϿϚ. ʹϭͿ϶ʹϼϹʹϷ, ΔʹϟʹϨϷϹʹჼ
Chairman : Thank you, Mr. Ma. I do have a couple of more questions, but I just had a name added to my list. Mr. Rumbolt.	ΔϷϟ≪ϷϹ· Ϸ(ϽϞϞႶͿϚ): ·ϭͿϧͼϫϹϳϷ. Γ·Ϲ ͺ ϤΛ·ͽϭͶͽϞͺͽϷͽϐϫϲ; ϹͱϹ ͺϚͱʹʹ϶ϲ
Mr. Rumbolt : Thank you, Mr. Chairman. I'll go back to one of the questions I asked earlier today just to get a little more detail when I was talking about the main power plant expansion here in Iqaluit and the URRC stated that the increase in costs for these capital projects provided "grossly misleading signals to consumers" of QEC. Can he explain exactly what that means? Thank you, Mr. Chairman.	Ϛ·ʹ> Ϛ (ϽʹϞϟϴϽ;; ;ϭͿϧͼϫϹͼ, ϪʹϒϭϷϹʹͼ. ϤϪͼ·ϭͿϿͼ ΔϿϲϲͿϿ;ϫϧͼϲϿ;ͼ Ϸ;ϷϷϒ;ϷͼϷϷϷϲϲ Ϲϳϫ Ϫ;ϷϿͼ Ϸ;ϷϭͿ;ͼͼ Ϸ;ϷϤͶ;Ϸ;ϫͼ ϭͺ ϲϿͼ ϲ ϤϧϿͼ ϲ
Chairman : Thank you, Mr. Rumbolt. Mr. Ma.	ΔϷϟ≪ϷϹ ·Ϸ(ϽϞϞႶͿͼ): Γ ^ͺ Ϲ ͺ.
Mr. Ma : Thank you, Mr. Chairman. I'm not entirely clear as to what URRC meant by that and I can certainly have the conversation with them, but my conjecture would be that I think publicly we had been saying that the cost of the expansion was going to be a certain amount and I think that at the end of the day, it was significantly more than that. I think that at the time that we were doing the general rate application, we had provided some numbers to URRC,	ί (ϽϞϞΛͿϚ): ·ϭͿϧͼϥϮͽ, ΔϞϒϘϷϹʹͽ. Δ΄, ϹͽϥϫͺϿϲͺϾͼϷͽϥϿͼϧͺϷͼϧͼϲϲͼ϶ϥϲϥ ϲϿͼͼ ϫϲ ϲϫ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ ϲ
_	⊂∆هط ؈ٛڔڬ؎ڮ؞٦؞؋؞

ΔLΔϲͺͿ៓ႭჼჼჂჼႱϲ ϹΔჼϭϭ ϷἀϷ; ϤϽ;ϹϳͼϭͼͽϽ·ͺϞϫϞϲϫϷͼϒͿͰ;ͽϚ, ϭϞϷΓʹϒϹϚϞϤ·ϹϫϤϫϔϾϭ ϤϽϲϷϚ·Ϲ ʹϐϷϟϞ;ͳ;; ͶϷ;ͶͼϐϭϿͼϫϿͼͼ ϪϷ;ϤϤ ϫϲʹჼͼϭͿϒͼϲͼϲϿϲͺ;ͼϭ; ϫϲͼͼ
Δ•/ペϷϹና• (ጋኣትበJ ^ϲ): ^ና d৮°Ⴍ广 ^ͱ . ୮ ^៶ Ϲ Ϛ ^ͱ ʹ> ^ϲ .
Ϛ·ʹ Ϛ (ϽϞϡϽͿϚ): ͽϭϧͼϫϳͼ, ΔʹϒϘϘϹʹͽ. ϷͽϷϒͽͼϷϷͿϭϚ ϤϽϨϳϭϤͽϿϚ ϷϒϚ ͽϷϔϳϲϿϲϷͼͿϚ ͼͼϷϹϤͼͼϧϲϲϷͼϲϒ ϤϽϨϳͼϭϤͼϿϭͺϤϳϫϫͼϗϲϲ ϤϽ;ϲϲϲϲϷͼͶϒͺͶϧϔͼͿϲͺͽϭϧͼϲϳͼ.
Δ•/ペÞርጭ (ጋኣኦኦሪና): ^ና dኦ°Ⴍ广ኦ Γጎር ና ^ֈ . Γነር Ĺ.
 ἰ (ϽϞϷϭϤ): ͽϭͿϷ ΔϷ/«ϷϹͽ. ϷΔϤϤΑ. ϷϭϤ ͼΔϞϷΛͼ ͽΡͼγανδα ͼ ͼϷ. ΔϽΡĹͼσϭͽϽͼ \$28 Γσσσ ϭͽϷνΕΟϷͼϷϞϲͼ ϤϞ ϹĹσͽδΔ \$40 Γσσσ ϭͽϷσϭͽϽϲ ΔϞά ͽϹϷͽͼ, Διͽ 50 >ϞͼΛͼσσ, Δ, ϹΔĹʹͻσδͼʹϲ, Διά 50 >ϞͼΛͼ, Δ, ϹΔĹʹͻσδές, Διά 50 >ϞͼΛͼ, Δ, ϹΔĹʹͻσδές, Διά 50 >ϞͼΛε, Δ, ϹΔĹʹͻσδές, Διά 50 >ϞͼΛε, Δ, Δεία σφία το το
Δ•/«Þር፣ • (ጋኣኦ•dና): ናਰታ°உ广்•. Γ [、] ር ና ^ι >ና.
Ϛͱʹ>Ϛ (ϽʹϞ͵ϷϭϚ) ʹϭͿϟ ^ϫ ͺϼͺϳʹϷͺΔϷϟʹϘϷϹʹͽ. ͺͺϥϟʹ·ͺϚ ͺͺϤϨͺϷϭϐͺͺͺϫͺϲͺϫͺϫͺͼʹϫϫϫϫϫ ͺͺϤϲϗϫϫϫϫϫϫ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ ͺ

using that process. What process does QEC
use if they overspend on a budget and they
require more funds, for example for the
main power plant expansion? How do they
require the extra funds for this? Thank you,
Mr. Chairman.

Chairman: That's a good question. What kind of supplementary appropriation does QEC have? Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. It's a bit difficult for me to tell you what happened in the past because I wasn't there. I can tell you what the process is now that I've implemented. We have taken the GN process through the financial administration manual for any potential cost overages. Now we have to work on our own policy. At this point in time, in my view, where there's a significant overage we've taken it back to the board for approval and we've had to explain everything.

That happened both in the case of Qikiqtarjuaq, Taloyoak, and even though there was no change in the budget per se because of the swap of the gen. sets for Kimmirut and Sanikiluaq we also took that to the board.

Having said that, we've also kept the minister and indirectly the Financial Management Board informed. I've had conversations with the Deputy Minister of Finance. But the process as it unfolds now will be that we will get the board's approval and we will also provide quarterly updates to the Financial Management Board in this regard. That's the process as it sits today. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. Actually if Mr. Rumbolt will indulge me, can you just clarify again if we're going back to a little confusion between the board of directors of ϿϞʹϚϲϷʹϿႶϷϧϲͺϤʹϷʹϹϲͺϤʹϷͰϹϹͺʹϭͰʹϲ·ͼ ʹϷϿϪϲʹʹ·ႱͰϹ?Ϸʹ·ϧϹϷϞϷϭϿϺ ϷʹϼϷ;ͽʹϾϷϐ·ϭϲͺϤʹϷϐϭϿϺ·;ͰʹϿϷϙ Ϸ·ͺϹͽϤϺʹϧϐͺϤʹϔϲϲϹϤʹϷϹϷϲϷʹ϶ʹϚʹϧϿ·ϲ ϷϫϷϧϧͼͼͼϧϿϞϚϷϟ;ϧͽϒϲ;ʹϭͿϧͼϲϹ ΔϧϥϘϹϳ;;

Δ•/≪ϷϹ·• (ጋኣንትሪ): ሶ໋ႭϷヶ໑ና Δ⊂Ր⊲₽∩σ^ь ለ⊰L⊂ናኈህ୮৽ ኄዾΔ⊂ϷኄϷናና፨<ና ኄጘ፦ታሪና? ୮ኑር Ĺ.

ᢗ᠘᠘᠘ᡄᢂ᠋᠉ᠫ᠉᠄ᠻ᠋ᡗ᠉ᡃᢗᢣᠯᡐ᠖᠘ᢣᠯᡐ᠋ ᡏ᠋᠌᠌ᠫᡄ᠋᠋ᡄᠳᡐ᠖᠋᠅ᡣᡄ᠈ᡩᠺᡩ᠘᠋᠋ᢩ᠆ᡷᡊᡬ ᢣᠣᠻᠴᡏ᠋ᠫ᠋᠌᠌ᡬᡆ᠌ᠺᢣᡄ᠋ᠬᢣᡃᠣᠲᠴ ᢂ᠋᠋ᢁᡄᢂᡷᡄᢂᡷᡄ᠌ᠺ᠉ᡶ᠋

Δ•/ペÞርጭ (ጋኣኦኦሪና): ናሪታዮሏ፫ኑ. ୮୯ር ናትኦና ኦርጭየbፊዮሏዖዮሏዖልና. ጋየታሏጭታበቦላኑሶዮ ኦΔዛሬኦበቦሬኦናናቦኑሪና ርΔዖኦሪላ ናሪተሙሪና

₽חנא∿ר ⊲ונש לפסלרתלי פחנאטרי. כנילי

QEC and the Financial Management Board? Did both have to get notified of this cost overage? And who is ultimately has to approve it? Mr. Ma.	ჼϷϷትხჼჼϹϷϞΔ°ႭϷჼϷʹϹͺϲϤʹϷჼ·Ϛʹ· Ϸʹ·ႱϹϷʹϟ°ϭʹ;ϒʹϤϽϨͺϹ°ϭʹϤʹϿϭ·ͽʹϤ·ϹͺϿͺβϲ ϭʹϞϹͼϟϷϷϧϲϤͼϷϲϷͼʹϨͺͼͿϷͽϲϹͼͺͺϹ;ϹͺϹ
Mr. Ma : Thank you, Mr. Chairman. At this point in time any overages have been approved by the board of directors. In directly through the Deputy Minister of Finance we have advised them of any changes to the budget.	ί (ጋኣኦካሪና): ናਰንድሏቸው Δኮፖዲኦርናው. Լኖሏ Δ.೨°ዲ°Γና ԵበLኦጔና ব°ቦጭርኦናኮናርጭፖL⊀ና বዛሬጋ ጋኣኦቢበርኦናጋσ ΓσΎርኦ ጋ°ቦሮብ ላጋንቪ°σላጮጋና ላፖኦኦ°σ°ቦና ለንፈበቦናጋቦና.
Perhaps I should explain it a little more clearly. I think the process is going to be that every quarter we will also provide a report. We already do this now to the Financial Management Board. We'll get them to approve any significant variances as well. There's a balance between keeping the FMB involved and informed and continue with your projects because sometimes if you stop then it's costing you more. We've got to find that balance and still be accountable. Thank you, Mr. Chairman.	ጋየረዹ ^ጭ ረበቦላ [®] b [®] σ ጔህ, ላኘናህና በኣLΔ [®] ራ ^ራ ጋህ ኦσ [®] bኦሪኦፕሮርሊላኘb [®] σላ [®] ጋህና ዸ፟ሏኦታሮኢኦና ԵበLኦ [®] ዮ ወና የላጉ ንአኦLበ [®] ጋቦና ዸ፟ሏኦታ [®] ጋ [®] σ [®] አኦሀጋላ [®] በ ⁶ ጋቦና የረላσ ^c Cኦ [®] ርΔLΔ [®] bጋ ⁴ σ [®] ⁶ ጋህ ዸ፟ሏኦታሮኪኦና ካበLኦ [®] ቦ ኣር [®] አኦ [®] ፈኦ [®] σላ [®] ጋና. ናሪታ [®] ፈ ^ኮ Δ [®] /«ኦር [®] .
Chairman : Thank you, Mr. Ma. My apologies, Mr. Rumbolt. Please continue.	Δ•/ペϷር· • (ጋኣ,ትͽdና): ^ና dታ°ฉ广ͽ Γነር Ĺ. LΓ⊲Ⴑ_ͻ⊲ˤͽ<∿Ⴑ, Γነር ና ^ι , bረረቦና.
Mr. Rumbolt : Thank you, Mr. Chairman. No apologies needed, if you see a question you feel needs to be asked that's fine by me.	ና፦፞>ና (ጋኣኦ⊧ժና)։ ፣ժኦ°ዺ广፞፝ Δኑፖペኦር፞ዀ. ፚ፞, ዻለኈ፞dበቦኦሲ⊲፞ኄሥ፟d ርፚL°ዺኦ፟፟፟፝፞፝ ዾኄዾኦሇኈ፞ኈዾዾቦል፞°.
You alluded to my next question. I was wondering if there were other communities that have capital projects with cost overruns. You mentioned a few. I'm wondering if you can give us some more details on the kind of cost overruns with other capital projects. Thank you, Mr. Chairman.	Δᡄ᠌᠌ᢦ ᠊ᡦ᠆ᡊ᠊ᢂ᠋᠋ᡃᢐᢛ᠋ᡃᡉᢂ᠋᠆ᠮ᠋ᡶ᠌ᠺᠺ᠂᠋᠍᠍᠍ᠺᢓ᠋ᡣ᠋᠉ᡃ᠘ᠺ ᠌᠌ ᠌ᢄ᠆ᡁ᠖᠆ᡁ᠖᠆ᡁ᠖᠆ᡁ᠖᠘ ᠘᠘᠘᠘᠘᠘᠘ ᠘᠘᠘᠘᠘᠘᠘᠘ ᠘᠘᠘᠘᠘᠘᠘ ᠘᠘᠘᠘
Chairman : Thank you, Mr. Rumbolt. Mr. Ma.	Δ•/ペϷϹና Ϸ (ጋኣኦኦሪና): ናሪታ°ዉ广Ϸ Γነር ና ^ι , Γ'ር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. At this point in time I think I indicated that we're doing a thorough rayiow of all the capital	Ĺ (ϽϞᢣᡃ᠈dና): ᠂dᢣᢩᢁᡤᡃ᠂᠘ᡃ᠈ᢣ᠙ᠵ᠋Ċ᠄᠃ ᡅ᠋ᠴᡆ᠘᠄ᡃ᠈ᢣ᠖ᠯ᠄ᡃ᠈᠖ᢣᠵᢤ᠋᠘᠙ᢣᠧ᠋᠋ᡗᠺᠯ᠅
doing a thorough review of all the capital	᠄ᡏ᠋᠋ᡗ᠋᠄᠋᠋᠋ᡏᢄᡩ᠆᠆᠕᠖᠘᠕᠘᠘ᢂᢄ

projects in terms of their status as of 2013- 14. In other words, at the end of the day on March 31, 2014 that review has basically been done and we will bring it forward to the board. Other than the ones I have mentioned, Taloyoak and Qikiqtarjuaq are the two major ones. We did gen. set swaps with Sanikiluaq and Kimmirut. Those are the major ones.	2013-14-Γ ·ΡΓ·ΡΔ•ΟϷϞΔ°ΔϷσϤʹϷϽϚ. ϹΔ°Δ ϷʹϿʹϷ ͺͺĹϚϟͺ 31, 2014 ΠΡϚϚϚ ·ϷΓϚϷϪσϷϟϹϲʹϷϽͿϚ ϤϞϹϿ ϷΠϹϷϿϚ Ͻ°σʹͼϞϭϤΠϚϭϤϲʹϷ·ͽΠϷϭ. ϹΔϷϭϤ ϹΔʹϷϷϷϟϷϷ ϹϿʹ;ϞϤʹϷ, ·ϷΡϚͽϹϚϞϤϚϿ ϹϷϭϤ ϤʹϒΓϭʹϷϚʹʹϞͿϞϷ ϞϭΡϿϤʹϿ ΡϞΓΡϚ. ϹϷϭϤ ϤʹϒΓϭʹϷϚʹʹϞͿϞϚ ΠϞϹϚ ϿႭϲʹϚ.
There have been some pluses and minuses but not significant. At the end of the day, I think we're probably looking at a net increase of about \$2 million. I have not looked at the report in the kind of detail as I had hoped before the appearance here, but it's something I hope to do when I get back to the office this week because it is something that is a priority both for the board and me in terms of where we're heading with this. I could say that's why I have emphasized a lot of discussion today on capital planning and capital reporting. Thank you, Mr. Chairman.	Δሬችዮና ጋችሁኦናበት ጋበና Δሬችዮና ኦችሁርኦነት ጋበና የፈላወ ፈናጋ ላጭረሬ ምርንና ርቪσናቴል \$2-Γሮ ላይ የቦናን ሬባ ላይ ወንደ ሬን ላጭር የይ የፈላወ በበናናል ሆኑ እስንደ ርLጋLወ ቴሆስ ወላጭር የይ ቴስደት ጋጭር ኦስ ላና የመረጉ ሪሆን የ የ እስ መንድ የ መንድ የ መንድ የ ላ የ መንድ የ መንድ የ መንድ የ ላ የ መንድ የ መንድ የ መንድ የ ላ የ መንድ የ ለ የ የ መንድ የ ለ የ የ መንድ የ ለ የ የ የ መንድ የ ለ የ የ የ መንድ የ ለ የ የ የ የ መንድ የ ለ የ የ የ የ የ ለ የ የ የ የ የ የ የ የ ለ የ የ የ የ
Chairman : Thank you, Mr. Ma. Mr. Rumbolt.	Δ»/《ϷϹ· ͽ (Ͻ ^ϳ ኣትበJ፡): ·ϭͰͽϫϹϳͽ Γ·Ϲ ͺ. Γ·Ϲ Ϛͱʹ>·
Mr. Rumbolt : Thank you, Mr. Chairman. I'm sure that QEC is no different than other government departments when it comes to capital carryovers. I know that in other departments, the process for capital carryovers is they have to get approved and re-approved to continue on with these projects. What is the process used for QEC when it comes to capital carryovers? Thank you, Mr. Chairman.	Ϛͱʹ>· (ϽʹϞϷ∩ͿϚ): ʹϭͿϧ·ͽϲϳ·, ΔνγͼϷϹʹ·. Ϫ, ʹϭͿ·ʹϲϧϤ· ϹΔͺϳϽΔ [°] Δ [°] Ϸͺ ϤϷϽϟ [°] ϷϽϲ ΔϷϥ [°] Ϸ ³ Δ [°]
Chairman : Thank you, Mr. Rumbolt. Mr. Ma.	Δ•/《Þርጭ (ጋኣኦበJና): ናਰኦීሏቮ॰, ୮ነር ፍ ^ϳ >ና. ୮ነር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I think that I politely tried to say that we lack some processes and that's why I have been talking about capital planning and reporting. I	Ĺ (ϽϞϷႶͿና): ᠮ᠋dᢣᢩᢁᡤᡃᢆϷ, ᠘ᡟᢣ᠙᠌Ϸᢗ᠅᠋ᢆᡅ ᠕᠊᠙᠆᠆᠋᠋᠋᠋ᢦᡟᢣᡝᠮ᠖ᢩᡥᡣᢩ᠖᠊᠋᠋ᢐᠮᡛ᠕ᢣᠯᠺᠮᢠᢛ᠋᠋ᠬ᠆ᠴᢗ ᡏ᠋ᡏᠫᡕ᠋ᡃᢛ᠋ᠫᢓᠺᡊᡄ᠋᠋ᡊ᠇᠘ᢞᡅ

would say that probably in the past, there	
was probably not a process for doing this.	
As we go forward into 2015-16, we're going to treat our capital plan the way the GN does. In other words, I want to know where we are with every capital project and if we're not started, why we haven't started and we intend to start. Certainly, the board would then have to re-approve because if we haven't started, maybe it's not that important. The board would have to re- approve those budgets for those particular projects.	ΡϞͿσ·ϚϿͼ·ϲͺͺϤၬͺͺͻͺͺ2015-16-ϳʹͽ<ʹ·ϲͺϤϹ·ͺͻϹ ϤϘϽ;ʹͽϽϨϹϳͼͺϗͺϹͺϤϲϿͼ ϘϷ;ͼ; ϒϷ; Ϥϒ; Ϥϒ; Ϥ
The other thing I would say too in this regard is that we continue to develop the process within QEC. You're right. At this point in time, from what I'm seeing, we do have some projects that have not started. We have to maybe rethink the capital plan. My personal view at this point in time is that I would rather not take on any additional new projects.	ϷႭͺͺͻͺϷͽϧϛͱ;ϹϧϛͺϷϥϧͺϷϥͺ Δ ^ͺ ϧϧͺ ϒϲϪϧϧͼϫϧͺϲϥϧϼϲͺϹϥϧϼϲ ϒϲϪ;ϒϲϷͽϧϯͳϡϲϿ ϒϧϫϧͺ ϒϲϤ;ϧϹϲ ; ϒϲϤ; Δϧ Δϧ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ
We've got to finish what we start and part of the reason for saying that is I had alluded earlier to the fact that up until recently, we lacked the engineering resources as well. You've got to not just have the financial resources to do it, but you've got to have the human resources and the ability to carry out your capital plans. Those are important things, I think, in terms of delivering on a capital plan. Thank you, Mr. Chairman.	ርΔ២៨4 ለলኪላኪፈርዾዀርዎና የሃላው ለታ፟ዀሩር. ፟፟፝፝፝፝፝፝፝፝፝፝፝ Lንውኄ ለጋሏ፝፞፞፞፞፞ዾቝ ለলኪትናንው ላፐሁዀሃላፈኌ፞ሃLሁናር ላየጋላዀጋንበኁሏና ሩናዉኦበጐՐበJና ር፟፟፟፟፟፟፟፟፟፟፟፟ ር፟፟፝፝ ፈ፟፟፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፝፞፝፝ ፈ፟፝፝፝፝፝፝፝፝፝፝
Chairman: Thank you, Mr. Ma. Mr. Mikkungwak, round three.	∆•୵≪⊳ር∙ • (ጋኣ̀ኦ∩Jˤ): ኀdᢣᢩᡅᡤᢆᡃ. ୮ᢣᢗ ୮₽°୰୰୶ ∿ႱჃቦᠸᠬᡃᢗ∿Ⴑჾ.
Mr. Mikkungwak : Thank you, Mr. Chairman. It must be a great day to get round three.	ΓΡ°ۥህ⊲ኈ (ϽϞϡϽͿͻ): ·ϭͿϧ·ϿϹϳ·, ΔϧϞϭϷϹ;ͽ Ϸ·ϿͼͶϤϭϿ· ΛϧυϞϤͼϲͺϧͻͼ
Earlier in response to one of my questions, you indicated that balance of the Affordable Energy Fund stands at zero dollars. Which	ϤΛ·ͽϟʹͽʹϴ·ʹͻͽ·ϦͺϷͼϷϷϷϧϐͼͺϷϝͳͽϥϢϲ ϤϧϲϽϿϤ;ͽϹͲϲϯ;ϥϢϧϧϲ
Lifergy I und stands at 2010 donars. Which	<u>ᠹ᠋ᡆ</u> ᠌ᢂᢣ᠋ᠮ᠋᠔ᡔ᠋᠋᠋ᠳ᠋ᢄ᠋᠆᠆ᡧ

department or agency of the GN is responsible for managing this fund? Thank you, Mr. Chairman.	በΓ⊳ኆ ርካਰኇ∿ሁ ዸ፞፞፞ዹዾ፟፝፝፝፝ታኇ፝፞፞ ፟፟ዻዾ፟፞፞፝፝፝፝፝፞ዾ ፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟፟ ፟፟፟፟፟፟፟፟፟፟፟
Chairman : Thank you, Mr. Mikkungwak. Mr. Ma.	Δ•୵≪ϷϹ· Ϸ (ϽϞϷ∩ͿϚ): ·ϭͿϧͼϫϹϷ. Γ·Ϲ ͺ.
Mr. Ma : Thank you, Mr. Chairman. This is kind of a funny comment, but it's not really funny. If you stay in the bureaucracy long enough, it all comes back to bite you. Back in my day as the Deputy of Finance, I think that responsibility ended up being with Finance. I don't know why, but I think it did. I don't actually currently know where it sits, but I think it's back to QEC. I think it's starting to follow me everywhere around.	ί (ጋኣኦበJና): የਰንድୁଦି, Δννዊኦርጭ. Δ૯৬ ሮድ Δ๙ፍୁዮርኃႱጋላጭ የተላσ ላਰσ ሁዊĽካሮៃៃ ሮኬ ኣርኦፎ՞ዮቦኒĽና. ቮፎኦንሮ ሲያካሮ ርΔካሪ ኦበናቴናርጭጋና ናሪኖሮካሪድ ኦበጭበርኦႪሪናኤንሰካሪላ.
Quite seriously, the board and I had some conversations around this, I believe, in the March meeting. It is something I need to follow up on because it has obviously sat dormant for the last five, six, or seven years, I guess, and we need to do something with it. Again, it's something that's in my work plan to look at. Thank you, Mr. Chairman.	bበLኦሩ ኦናьሩቴክበቦናቴናርጭረደረኦጭርቴክ ርቴժላ Γኑኣጔፍ. የPናንጊቴዮሚሊናቴዮሚጋታጋ 6-7-ጋና বናናህጋና ርΔLΔሮ∿ሁናናLና. Δቴቴሏሪታሊታቴናርኦቴ <ናሏኦበ∿ቦ°፞፞፞፞፞፞፝፝፝፝፝፝ ናዮ፟፟፟፟ ፈኑረጄኦርኈ.
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ∘៸≪ϷϹ·ͽ (ጋኣኦ∩Jና): ·d৮°Ⴍ广ϧ, Γ·Ϲ ͺ. Γ·Ϲ ΓΡ°℃ປ⊲ኈ.
Mr. Mikkungwak : Thank you, Mr. Chairman. Thank you to Mr. Ma for his response. During the summer, as we had a summer break, I do recall this summer that there was an announcement in the media articles, the media press, and newspapers that Inuit organizations are now eligible for federal P3 funding. Can you clarify what discussions have taken place between QEC, P3 Canada, and other parties regarding P3 funding for such things as new power plants? Thank you, Mr. Chairman.	ΓΡ° ϞͿϥ· Ϸ (ϽϞϡΛͿϤ): ·ϭͿϒͽͺϹϷ, ΔϷϒϘϷϹ·Ϸ ϤͰͺͻ ·ϭͿϧͼͺϹϷ Γ·Ϲ ͺϳ ϷϷͱͺͰϚ. ϤϷϧϷͶ·ʹͻͺͿ ϫͼϷϛͺϤͼͿͼϷϹϚϲ, ϹͺϹͿϽϲϭ ϤϷϧϷϟϹ ΛͺͼϲϲϥͺͼͿͼͼϿϲϲϷϚ·ϲ, ϹͺϹͿϽϲϭ ϤϷϧϷϟϹ ΛͺͼϲϲϥͺͼͿͼͼϿϲϲͼϲͼ ΔϫϪϛ ͶΓ;ͼͿͶϧ ϷϫͺϹϷϛͼͺϷϗϲϧϫ ΔϫϪϛ ͶΓ;ͼͿϤϧ ϷϫϹϷϚ ϤͺϾͺϷͼϧϲ ϷϫϷ;ͼ; Ϸϫ Δϫ Δα · Δα Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ Δ
Chairman : Thank you, Mr. Mikkungwak. That's another question that I can knock off my list. Mr. Ma.	Δ•/≪ϷϹ· Ϸ(ϽϞϷႶͿϚ): ·ϭͿϧͼϫϹϳϷ, Ϲ·Ϲ ϹϷͼʹϧϤϭͽ. Ϲͼϫ ⊲∧·ͽϭͿͿϷ ἀϷͼϫϲ·ϚϷϚ ͶͶϚ·ͽϟϹϷ;ϲ·Ϲ ϳ.

Mr. Ma: Thank you, Mr. Chairman. I can't remember which Member I was responding to this morning, but we have had some initial discussions with local Inuit organizations here. Like I said, it's probably not too hard to read between the lines. We're in the early days of that. Personally, I think it's a great opportunity for us because the government as a whole has done business with Inuit organizations in the past. We certainly know the individuals within those organizations. We may get to the point of having them present at the next board meeting. That's up to the board to decide in terms of their agenda.

There are some discussions going on at this point. I think I would like to have Inuit partners, in terms of hydro projects here or elsewhere. Obviously, if we can keep much of the money in the territory, that's great for the territory. Thank you, Mr. Chairman.

Chairman: Thank you, Mr. Ma. Mr. Mikkungwak.

Mr. Mikkungwak: Thank you, Mr. Chairman. I thank Mr. Ma once again for his response. To further look into that and with that now going to be occurring as an option for Inuit organizations to be eligible, and they are now eligible, does that change your current strategic plan for capital plans? Thank you, Mr. Chairman.

Chairman: Thank you. Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. I think he was eavesdropping on our conversation. It does somewhat because it gives us an additional option or another way to finance our capital plans. Depending on how we structure it, again one of the constraints that we may or may not have is the GN's debt cap. Our debt has to be guaranteed by the ▷ᠮ᠌᠋ᡠᡃᡄ᠋ᢉ᠊ᡏ᠋ᡃ᠉ᠫ᠉ᡣᠫ᠘ᠲᡅ᠋᠋᠋᠋ᠺ᠆ᡆᡅ᠊ᡏᡃ᠋ᢐᡝᠳᡏ᠉ᢗ᠋ᢁ᠄ ᠘᠋᠋᠋᠉᠋ᡖ᠋᠕ᡩ᠖᠋᠕᠆ᡘ᠘᠂ᠺ᠆ᠬᡆ᠋᠋᠉᠆ᡘ ᠙ᠴᢂᡷ᠉ᠴᡆ᠌ᢁ᠋ᠺ᠘ᠴᡆᡠ᠋ᠬᠫ᠘ᠲᡆ᠌᠌᠌ᢪᡆ᠌᠌᠌ᢄᡩ ᠕᠌ᢂᢣᡆ᠋ᠴᠣᡆ᠋᠋᠉᠋᠊᠋ᢧ᠄᠂ᡁᢣᠲᡄ᠋ᡤ᠈᠘᠈ᢣ᠙᠌᠌ᢂᡬ

Δ•/«ϷϹና• (ጋኣትበJና): የਰአቄሏቮ• Γነር Ĺ. Γነር ΓΡ°ቄህ⊲ና•.

Δ•/<>C[•] (Ͻ^ϳλ>∩J^c): [•]d۶[•]αΓⁱ. ΓⁱC Ĺ.

ἰ (ϽϞϞΛͿϚ): ᠂dᢣᠲᡅᡤᡃ, ᠘ᡃᢣᠡ᠙Ϸᡤ᠅. Ϸʹϧ·ϲϧͶ·ͻϧϧ ἀϲϧϽልσϥϿ᠅dϚልϚ. Δ, ϹΔLΔϚϽ·ͰϹ ᡆϲϥϒͶͱϚϧͽϫϲϲϷͼϿͿͼ ϤϷϽϞͽϽϧϞϲͲͲͼ Ͷ;ϥͶϧϲϿͿ· ϧϥϭ ϹΔLΔϧϷϿϤ;ͶϹϿͿ, ϗϤϷϞϭϧ ͶͿϟϭϥͻϲ

ᠹᡆᢗᢂ᠋᠂ᢉᢀ᠘ᠿᢑᢕᢛᠴᡄ ᠘ᡪᡧᡆᡄ

government. Yes, it definitely changes the game for us, in terms of how we look at financing for sure. Thank you, Mr. Chairman.	᠌ᡄᡃ᠆ᡄᢂ᠋᠋᠋Ĺ᠋᠄ᡃᢦᢗ᠌᠌ᢦᢣ᠋᠘᠋᠋᠋᠕ᢂ᠋ᢣ᠋ᠬ᠋ᡘ᠋᠋᠋ᠮ᠋᠖᠂ᡏᡆ᠋ᡬᢛ ᠘ᡃᡟ᠋᠙ᢂ᠋ᠧ᠄ᢣ
Chairman : Thank you, Mr. Ma. Mr. Mikkungwak.	Δ•/ペϷϹ· • (ጋኣትበJ ^ϲ): 'd৮°Ⴍ广 ^ϧ Γ'Ϲ ͺ. Γ'Ϲ ΓΡ°°ປ⊲ ^{ናϧ} .
Mr. Mikkungwak : Thank you, Mr. Chairman. Does this now change also old lobbies for what for each particular community? Who then has the final say as to what capital plan will be occurring in each particular region, considering that we have three regions in Nunavut? Thank you, Mr. Chairman.	ΓΡ° ϞͿϤ·· (ϽʹϧϷϴͿϚ): ·ϭͿϧ·ϿϹϳ·, ΔϧϞϘϷϹʹ·. ϹΔLΔ ^L L ^c , ϹΔLϹ ϽΡ·Ϸʹͽ·ʹ, ϤϟʹϷʹͼʹ Ϲʹ·ͼͺ ϤϽϭ· ϹLϧϤϿʹ·ͺ ϿϿϲϲ··Ͽϲ ϤϽ·ͽϹϷϭϤʹͽϽϿϲ, Ϥ ^L ΡαϧϤϲ ϤΡϽ;·ͽϽΡͶϧϭϲ Ͽαϲʹ··ϭ ΛϲʹͶϷϷϭϤͼ϶<; ͶϧϧϞϲ;ͼϧϷϧϦϲϲϲ ϿϭϿͼϹ. ͼͿϷͼϫϳϲ, ϤϧϞϭϷϹ;.
Chairman: Thank you. Mr. Ma.	Δ•/ペϷϹ ና• (ጋኣትበJና): ናਰትବଦ୮ . ୮ [.] ር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I don't think it does. I think it gets back to all the things that we spoke earlier about today; which community needs it more, in terms of growth and demand, the age of the gen. sets, or liability of the gen. sets, the frequency of outages, all those different types of criteria. I think if I was an Inuit organization, hey as long as I'm making a buck, I don't care whose project I'm financing. So I don't think it changes anything from my perspective, anyways. Thank you, Mr. Chairman.	ί (ϽϞϷΛͿϚ): ͽϭͿϫͺϫͺϳϫ, ΔϷϒϘϷϹʹͽ. ϹΔLΔͽͼϳͼϒϲϽͽ ϷΛͽϐϲϚͽϭϭͽϽϞϷϯͽ ϷͼϷϒͺͼϷϷϷϚϺͼϭϚ, Ϲͼϭͽ ϤͺΔ϶ͼϫϔͼ ϫʹϲϭ ϿϫͺͼͼͺϤϽϲͺϤͼϐͽϚͽϞϷϭϭͽ ͼʹϲϭ ϿϫͺͼͼͺϤϽϲͺϤͼϐͼͼϧϷϭϭͽ ϤͰ ΔͼϹϷͽ ϤϭϲϪͼϭϲϷͽ ϹͰͼϭ LϲϧͽϷͽ;Ϲ. ΔϿΔͼ Ͷϲͽ ϒ CLͼ Δαμ Δαμ Δά Δά Δά Δά Δά Δά Δά Δά Δά Δά Δά Δά Δά
Chairman: Thank you, Mr. Ma. Mr. Akoak.	∆▷/≪▷ርኈ (ጋኣኦ∩Jና): ናਰ⊁≏உ广, ୮·Ϲ Ĺ. ୮·Ϲ ସંଽdସኈ.
Mr. Akoak : Thank you, Mr. Chairman. Mr. Ma. I'm just going to ask about feasibility studies. There are studies done in one side of Nunavut. I don't see anything on the west side. Is there anything planned for some sort of studies to the replacement of power plants? Thank you, Mr. Chairman.	ἀίθα™ (ϽϞϷΛͿϤ): ϳϭϧͼϫϳͼ, ΔͼϒϘϷϹͼ, ΓʹϹ ͺ ϳϷϷϞϪϭͼͿͼ ϤϽϨͼϫϳͺͽϳϹ ϳϷϷϞϪϭϷϳϷϲϲͽϽͼ ΛϞϤΛϾͻͿ, ϫϫͽͼϹ ͺϳϭ ϷϫͼϫϾ ϳϷϷϞϪϲͿϲϲͻϿϥϛϞϲ Λͼυͼϫϲϲϲ ϳϷϷϞϪϲϳϫϪϲ; ΔϷϲϷΛϥϫͼϹͺϔϫϫͼ
Chairman : Thank you, Mr. Akoak. Mr. Ma. Mr. Ma : Thank you, Mr. Chairman. I can't	Δ•/ペϷር· • (ጋኣኦበJና): ^ና d۶°உ广 Γ'ር ዻ፞ናdዻኈ. Γ'ር ἰ.
 Mr. Ma: Thank you, Mr. Chairman. I don't think it does. I think it gets back to all the things that we spoke earlier about today; which community needs it more, in terms of growth and demand, the age of the gen. sets, or liability of the gen. sets, the frequency of outages, all those different types of criteria. I think if I was an Inuit organization, hey as long as I'm making a buck, I don't care whose project I'm financing. So I don't think it changes anything from my perspective, anyways. Thank you, Mr. Chairman. Chairman: Thank you, Mr. Ma. Mr. Akoak. Mr. Akoak: Thank you, Mr. Chairman. Mr. Ma. I'm just going to ask about feasibility studies. There are studies done in one side of Nunavut. I don't see anything on the west side. Is there anything planned for some sort of studies to the replacement of power plants? Thank you, Mr. Akoak. Mr. Ma. 	 ἰ (ϽϞληυς): ናσυναίτο, Δυναρότο. CΔLΔτοφάργονο Ρητοσος, ότο Δυναίτο Δυναίτο. Δυναίτο Δυαίτο Δυναίτο Δυναίτο. Δυναίτο Δυαίτο Δυναίτο. Δυναίτο Δυναίτο. Δυναίτο Δυναίτο. Δυναίτο Δυναίτο. Δυναίτο. Δυναίτο.

ἰ (ϽϞϷΛϽϚ): የϭϧͼϫϦ ΔͼϒϘϷϹʹͼ. ἰͼϫϷϯͼ ΔͼϧΔͼϫϾͼ < < ΔͼϷΔ Δενδικαι Δενδι
የረላσ ΔჼჾႦሏጋላჇ°Ⴍ°Ր°ႭL ႭႠላჼႸႱL°Ⴑჼჾ ഛႠႠჂႵჼჾ የረላσ ናႦჂትቦላჇ°ႭσላჼჾႠჾႦ. ጋ፟፟፟፝፝፝ Ⴢ፟ጜႱჼጜႦ°σናℾჾ ናႦՃናႶኆ°ႭσላჼჾႠႶና ႦႶႱታሲჇናር. ናdታ°ႭႠჼ, ΔჾረペჂႠჼჼ.
Δ•/ペϷϹ· • (ጋ ^ϳ ኣትበJ ^ϲ): ^ϛ d৮°圶广 ^ϧ ΓʹϹ Ĺ. ΓʹϹ ϤdϤ ^{·ϧ} .
ዻ፞d⊲™ (ጋኣትበJና): ናd৮°உ广ঁኑ, ΔካፖዊϷርʹჼ፡. ናbϷትLϞʹኣϧϷႱልና Ϸჼነራ፣፡፡፟ንናΓ
۵،۵۵ ۵۰ ۵۰ ۵۰ ۵۰ ۵۰ ۵۰ ۵۰ ۵۰ ۵۰ ۵۰ ۵۰ ۵۰ ۵
Δ⊳ץ⋞⊳ር∿ (ጋኣ̀≻∩Jˤ): ˤdァ°克广ঁʰ. ΓኣϹ Ĺ.
ἰ (ϽϞϷΛͿϚ): የϭϧͼϥϳϷ, ΔϷϲϘϹʹϷ. ͼΔά·ͻͿ, ἀ. ϷσϷϧμέδΔͼασϥͽ>∿υ ϹϤϽΔͼαΛϥϧϷϿʹυ. ϤͼϳͿͿϧϲͶͼϭ ΛʹϧυϲσϷ ΔͼϷδαΔϧͼΛͽϷϽϲ ΔϲͼσϥͼͶσϷ ἀ ΛδικδεΛαφίδυσα Ριάσ CΔϷϭϤ ϤϷϲϷΛιδέδͼσ ΔͼδαΔϧͼνϽϲ LϷϭϲϹϷͼ ϭͼϲϷϭͼ ΔͼϷδαΔϧϲϥϫ϶Ͽϲ Λκμͼσρης CLͼαΔεσμͼσρης. CΔϷϭϤ ϼαϲͼσ

has an interest in being a plant operator to approach the plant operators in the communities next year to try and be a summer student. Thank you, Mr. Chairman.	⊲ۥٛۻڶڬ؞؈ػ٩؞ۦۥڟ؇ڡڎۥ۪∆؇؇ڰڬ؞
Chairman : Thank you, Mr. Ma. Mr. Akoak.	Δ•/≪ϷϹ· Ϸ(ϽϞϷႶͿና): ናਰϷ°ႭϹϷ ϹϞϹ ͺͺ Ϲʹ ⊲ϳϥ⊲·ͽ.
Mr. Akoak : Thank you, Mr. Chairman. Thank you, Mr. Ma for your answer. For the training of staff, depending on how long the person works at the community is there a set time to retrain the person again during their work life? Is it after five years, or does that change? Thank you, Mr. Chairman.	ἰd< (ϽϤ< (Ͻ< (¬ (¬ (¬ (¬ (¬ (¬ (¬ (¬ (¬ (¬
Chairman: Thank you. Mr. Ma.	Δ•/<>ር • (ጋኣኦበJና): የਰአੇዮዉቮ•. ୮ኑር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. For our plant operators we provide annual training for them. What changed a little bit this year and we brought all our plant operators in May, so I think we would rotate, bring in the plant operator in maybe on May 1, and then say maybe May 15 we would bring in the assistant plant operators in. So they were all here in Iqaluit this year.	ί (ϽϞϞΛͿϚ): ʹϭͿϒϿϫϹϷ, ΔϷϒϘϷϹʹϷ. ϤϷϲϷΛʹϧϐͼϤͳͺΔʹϷϧͽϪͰʹϷϚϹʹϷϽϚ Δϲ·ϿϭϤʹϷΛϹϷʹϧϾϚʹϷϽϚͺϤʹϚϳͿϹͺϹϚ ϤϒϞϟʹϷϹϷႱϲϲ·ʹͺϹϚͺϤʹϚϳͿϹͰϚ ϤϒϞʹϷϾϷႱϲϲ·ʹͺϹϚͺϤʹϚϳͿϹͰϚ ϤϷϲϷΛʹϧϐʹϗϤͳͺΔʹϷϧͽϪͰʹϷʹϔϚ ΛΡΩϹϷʹ·Ͽ Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ. Δ.
We have since actually hired, and I am really proud to have this, we've since hired two people from within our ranks, they're beneficiaries, and they now go to the communities and provide the training to the plant operators. One of the individuals is David Veevee, originally from Pangnirtung, and resides here in Iqaluit, he has a mechanic background. Moses, from Arctic Bay has also moved down here and provided some training as well. They were most recently in Sanikiluaq, in Member Rumbolt's community, so we are actually changing it slightly but going on site to provide the training to our staff. Thank you, Mr. Chairman.	 <\/di><
Chairman: Thank you, Mr. Ma. Mr. Akoak.	Δ•/≪ϷϹ· Ϸ(ϽϞϷ⋂ͿϚ): የͿϧͼϫϹϷ ϹϞϹ ͺͺ. ϹϞϹ ͺϭϳͿ⊲·Ϸ.

Mr. Akoak: Thank you, Mr. Chairman. What happens if a plant worker in a smaller community wants to move to a bigger community to step up? Does he have to take ᠴᡆᡄᡃ᠋᠋ᆀᢓᠣ᠂᠋᠋᠋᠆ᡧ᠋ᢣᢑᡃᢆᢛᡃᡀᡞᢩ᠕᠋᠉ᠫ᠋᠂ᠳ ᠘᠋᠋᠋᠉᠊᠋ᠣ᠘ᢣᡅ᠋᠋᠋ᡏ᠄᠋ᠴᠦ. ᠘ᠸᡨᠣᡏᢀᡣᢗᢂᡃᢐ᠆ᡬ any more courses or would he have to apply for a job as soon as it opens in a bigger community? Thank you, Mr. Chairman. ᠂ᡃᡆ᠋ᡄᡄᢆᡟᢛ,᠘ᡃᢦᢣ᠙ᠵᡬᡃ᠋ᠬ᠖ Chairman: Thank you. Mr. Ma. **Δ⁶/«**⁶()¹/₂¹/2 **Mr. Ma**: Thank you, Mr. Chairman. In **Ĺ** (ϽϞϷႶͿና): ᠂ϭͿϧ·ϥϹϷ ΔϷϒ≪ϷϹʹ·ͽͺ every one of our communities, it's set for ∠کورا کی کوری کوری کوری probably Cambridge Bay, Iqaluit, and Rankin Inlet, they're all staffed with $\Delta^{\circ}ba\Delta^{\circ}h^{\circ}h^{\circ}LC$ $aa\dot{C}^{\circ}bCD^{\prime}Ld\sigma^{\circ}$. $\dot{C}^{\circ}a^{\circ}CD^{\circ}h^{\circ}$ beneficiaries. That's something we should ▷ኄ▷ፖሊペዾኄΓፇቓና. የፖላσጔ Lጋ∆ኈጋኄ፟፟፟፟፟ዄዀ<ና talk about. Certainly, if there are openings in any of these three regional centres, ᠫᡃ᠋᠉ᡃᠣ᠘᠆ᡆᢄ᠉᠆ᢙ᠘᠆ᡆᢄ individually, they have the opportunity to apply and get a position in another community. The plants are all similar but different, so የረ⊲ውር ⊲ን≻ጋ∆⁰ዉb\ቦኑ∿ቦና, የረ⊲ው they probably would have to take some ⊲ኦሶና∩⊲∿ቦር∿ቦና. ∆⊆∿ቦኈ₺∆ additional training, depending on how similar that power plant that they came from was to the one they're moving to. The answer to that varies a little bit depending $\Delta^{b}ba\Delta^{b}D^{c}LC^{b}Lb^{b}D^{b}$, $Prd\sigma$ on where they're moving from and where they're moving to, but we certainly encourage our staff to move around if they can, if they have an interest. To answer your earlier question a little bit too about summer students, one of the things that we're doing for future ᠈ᢞ᠋ᡔᢛᡃᠺ᠋ᡥᠣᡄ᠕᠆᠋᠆᠘᠋ᡃᢣ᠘᠋᠋᠋ᡃᢑ᠘᠄᠋ᡃᠥᢕᢧ apprentices is that if we see somebody ᢗᡆᡃ᠋ᠫ᠋᠋᠅ᢆ᠋᠘ᡃᡄ᠘ᠰᡄ᠕᠆᠋᠋ᠬᢞ᠋ᢩ᠆ᡘ᠆᠒᠋ᠮ᠉᠆᠉ who's got a particular skill set that we think <u>ᠵ᠆ᡎ᠆ᡎ᠆ᡎ᠆᠕᠉ᢣᢑ᠘ᢣᢛ᠐᠘᠂᠙᠆᠆᠆᠆</u> is a good fit within our corporation and they ΔL^{e} a, ΔC^{e} $\sigma A^{th} \cap C P A^{e}$ a $S P^{L} P A^{th}$. really want a career with us, we're going to identify them as individuals who could maybe go into an apprenticeship program and try to support them as best we can. L° a define the set of the At this point in time, given our current ∧۲۲۶۵ ۲۵۰ ۲۵٬ ۵۵۰ ۲۵٬ ۲۰ roster, we probably don't have a need for apprentices, but we've always got to be

thinking down the road a little bit as well. Thank you, Mr. Chairman.	^s dᢣªႭ广ʰ, ᠘ᡟᠡ᠙ᢂĊ ^s ŀ.
Chairman : Thank you. I have no more names on my list, so I'll continue. I just have a couple of little final comments.	Δ•/≪ϷϹ· Ϸ(ϽϞϷႶͿϤ): ⊲ႶናਰႶናႦჇჼႻናL. Lናżჼჾ ჾ՟ႻϷႶჼኣኘႦჼჼჂჼႱ.
I apologize to Members who didn't go for a break this afternoon. I figured we would be finishing a little bit early, so I thought I would forego that.	᠘ᡏ᠊ᡏ᠋ᠫᢌᡃ᠋ᡶ ᡄᠧᡄ᠌᠌᠉ᡩᡅᢄ᠖᠋᠆ᠴ ᠈ᠻᡠ᠘᠋ᢩᢁ᠅᠋ᡠ᠌᠉ᡩᡥ᠆ᢩᡆᠺᢗ ᠘᠋᠋᠋ᡃᡷᠣ᠘᠔᠋ᢄ᠉ᠫᠣ᠋᠋᠋ᠬ᠖᠆ᢋᠮ᠘᠋᠋ᠮ᠖᠘᠘᠋ᠥᠬ᠋ᢣ᠌ᢟ᠋ᢄᢄ
Like I said, I just do have a couple of more questions. One of the things that were tabled last year right around this time was the letter of expectation from the Minister to the chairperson of the board. Has that letter been signed and sent yet this year to date? It was done at the end of May last year. Mr. Ma.	L ⁵ ² حه ۵۸ ⁵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵ ۵
Mr. Ma : Thank you, Mr. Chairman. Sorry, I may have misunderstood your question. Your question was whether the 2013-14 letter of expectation was responded to by the previous board?	Ĺ (ጋኣኦበJና): የdን° உቮካ, Δካፖ ペレርጭ. ላለጭ dሰና Δ ~ Ն ጋኣናበላና d° ∿ ቦ° உካ . 2013-14 ላና ሩ J ላ በበጭ bጭ σ ~ ▷° σና Jና ዖ ▷ ኦ ▷° σና L° ὑ ™ ላለጭ ሥላ እና? ና d ኦ° உቮካ, Δካፖ ペ ▷ ር ጭ.
Chairman : Sorry, my apologies for not being clear in the 2013-14 ministerial letter of expectation that was written at the end of May last year and tabled in September. Has the 2014-15 letter been submitted yet? Mr. Ma.	Δν/ «ϷϹ· [•] (ϽϞϷϽͿͼ) 2013-14 Γσ [,] ϹΔ ^ς ΛΛ [,] ¹
Mr. Ma : Thank you, Mr. Chairman. I think you guys are wearing me down. I'm not paying attention very well.	ڶ (ጋኣት∩Jና): ፣dሦ°ዉቮʰ, ᠘ካፖペϷርናʰ. ርናᲮᲚናLናᲮ∆ ﻓᡄና∩⊲₽°ởᲚናL.
Yes, the 2014-15 letter of expectation has been sent to the board and I can give you a date, I think. Just let me find it in my binder here.	Å, 2014-15 በበኈьኈ
Thank you, Mr. Chairman. Yes, it was dated July 29, 2014. I think I indicated this morning that when the board is at its retreat	^ﻧ d≻°Ⴍ广҆ ^Ⴊ , ∆ŀイペϷϹʹჼŀ. ≺∟∆ 29, 2014 Ϸ·ϲͺ·ϑιႌϳʹႌϽ·ႌ ϧ∩ͺϳϟϚͺ∧ͺͺ୷Ϥ₽ϟϷͺϲͺʹႌϽϹϲ
morning that when the board is at its retreat	᠈᠙ᡏ᠋᠈ᡝ᠘᠆᠃᠙᠙᠘᠆᠉᠆ᠺ᠅᠘᠘᠆᠉᠆ᠺ

next week, they will discuss the draft response with the Minister on the Thursday in Cambridge Bay. Thank you, Mr. Chairman.	Δˤ৳᠋ᠴᢩ᠋ᡃ᠋ᠫᡃᡗ᠋ᠠᢂ᠋᠋᠋᠋ᠮ᠆ᡆᢩᡤᡃ, ᠘ᡃᡟᠡ᠙ᢂᢗ᠋᠋᠅
Chairman : Thank you, Mr. Ma. I just want to take one little quick step back to the Affordable Energy Fund. This fund has been put in place for quite some time and you're saying that there's a zero balance. Was there ever a balance or any expenditures made by that fund in its history? Mr. Ma.	Δ⁶γ «ϷϹ· ⁶ (ϽϞϷΛͿϚ): ⁵ dϷ ^a αΓ ⁶ , Γ ⁵ C L. ϤCϷ/ ⁶ b ^e σ ⁵ Γ ^c ϷΛ ⁵ b ^e σ ⁵ Δ ⁵ υ, CΔ ⁶ dϤ Ϸ _α Ϸ ⁵ ϤϽͻϤ ⁵⁶ CΔϲLσ ⁵ J ^c Δd ^L L ⁵⁶ dΛ ϤϷ ⁶ ϽͻϤ ⁵ daJ, Ϲ ^a α ϷαϷ ⁵ ⁵ dΛ ΔͻϤσ Δͻϲ ⁵ b ^e ⁶ Γ ^L L ^c . Δͻϲ ⁵ bcϷ ⁵⁶ /LυͻϤ ⁵⁶ < ϷαϷ ⁵⁶ Ϲ ^a , Ρ ⁵ υσ ⁶ Λ ^e σ? Γ ⁵ C L.
Mr. Ma : Thank you, Mr. Chairman. To my knowledge, no, and I have been away from the finance portfolio for a while, but to my knowledge, no. Thank you, Mr. Chairman.	Ĺ (ϽϞϞႶႮና): ᠮdᢣ°Ⴍ广Ⴆ, ΔႦჄ≪ϷϹႪ. ᠮϷϷͰͰጵϭϚ ϤႱ. ϹϷϭϭჀ ΛϲႭჄႾჼႦႶႽႭL ϤϚϚႮႱჂႽႫϚ. ႼჄႯႫ ᠮϷϷϟͰ;ϷϭϚϪϿʹϲႪϹϷϲϷႪჄႾჼႦႶႽჂႦ ႼႭϷϧႫϚ. ᠮdϧჼႭႠႦ, ΔႦჄ≪ϷϹႪ.
Chairman : Thank you for that response. Earlier today, you had also mentioned that there are four committees or subcommittees that are made up of the board of directors. One of the things is that, in 2011, there were some amendments made to the <i>Nunavut</i> <i>Housing Corporation Act</i> that required their board of directors to create an audit committee. Is there any work in progress or is that on the radar for the current board of directors of QEC?	Δ^{\$}/«ϷϹ^{\$\$} (ϽϞϞΛͿϚ): ϷʹϿΓ Ϸ ^{\$} b ^{\$} bϷ ^L FႱል ^{\$} ΛϞͺϷ ⁴ LϘ ¹ ^{\$} bΛL ² δέ ^{\$} , bΛL ² d ² ¹ ^{\$} bΛL ² σ ^{\$} ^{\$} ^{\$} ^{\$} ^{\$} ^{\$} ⁵
Mr. Ma : Thank you, Mr. Chairman. We have what we call the finance and audit committee and that basically fulfills the role of an audit committee. It is chaired by Mr. Mullin, who is, I think, the CFO for the Chesterfield Inlet Holding Corporation obviously in Chesterfield Inlet. I'm just trying to remember the other members who sit on it. There are three other members I just can't recall who they are at this point, Mr. Chairman. Thank you.	ί (ϽϞϷͶͿϚ): ͽϭ϶ϫϳͼ ΔͼϒϘϷϹͼ. ϷϫϷϞϲϪͼ;ͳͼϫϒϿͼ;ͳ;Ͽ ϷͶϹϷϚͼʹͽϯ ϹϪͼϥ ͶϲϪͼϷ;ϿϚ ϹϪϹϪϚϿϭϲ. ϪͼϒϭϷϹͽϷͽϽͶͼ Ϲ;Ϲ ͿϲͼϹϲ, Ϲͼϫ ϪͼϿϲͺΰͼϞϲϲ. ϹϪͼϥϥ ϤϷϲϷϔͽͽϗϲϲ ϪͼϷϫϪ;ϫϿͿͼ. ϪͼϥϤϿ ϷϫͼϳϷͼϭͼ϶ϷϷϤͼ ΛͼυϔϲͳϲϹ, ϤͶͼϲ ϪͼϷϷϹͼͼϲ ϷͼϳϲͺϪͼϒϭϷϹͼ, ͽϥϧͼϳϲ.
Chairman : Thank you, Mr. Ma. No, the names aren't necessary; I just want the satisfaction that that committee is doing work.	Δ^ϧϟ≪ϷϹ· Ϸ(ϽϞϷႶͿϲ): ·ϭͿϷͽϫϹϷ, Γ·Ϲ ͺͺϤϹϤͼϷ ΛϹϤϽͼͽϲͻͽϧ ϫ·ϲϲϧϷ Ϸ·ͿϞͼ ϷϹͰϷϲϲ ΔͼϷϫϪ;ϲϹ.

On page 15 of Qulliq Energy Corporation's 2014 through 2018 corporate plan talks that the Board of Directors has established a Board Governance and Policy Committee at its March 2014 board meeting. It talks that the role of the committee is update board governance and operating policies. As of today, what new policies have been approved? Mr. Ma.

Mr. Ma: Thank you, Mr. Chairman. My memory may be wrong, but I think it's met once. I have to get back to you on that. I know we met once and I just can't remember what the item was that was brought forward.

Even prior to the striking of this particular committee, we have brought forward a number of policies before the board to approve. One of the ones that we brought forward was the duty travel policy; it's modelled after the GN's duty travel policy. I think in the GN it's 820-1 under the Financial Administration Manual. I'm just trying to remember what else we brought forward.

Throughout the course of the last two inperson board meetings we have brought forward different policies. One of the priorities from Minister's perspective, and certainly from the new board's perspective is policy review and policy development. We're hoping that over the course of the next few months we can bring forward again more policies to the board for approval.

On the one hand, it would be nice to do it all at the same time, but at the same time, I think you have to keep progressing. As we develop them, I think they're at a board ready stage; we'll bring them to the board for consideration and approval. Thank you, Mr. Chairman. ڶ (ጋኣኦበJና): ናdንድሏ፫ኑ, ፊኑፖ የኦሮኑ. CLጋΔ°ዉሊኆኄኈንኄር ርካሪብ ଏርዮፖላኈሩንበና bበLσቭና በኣLኦሮኈጋσካሪብ. ՃኈሪኦL°ኁՐዹካሪ ር°ዉ የፖፑ ኣኈየበ°σናLኄႱር ՃኈሪኦLኋላ°ኁቦ°ዉL.

L° Δ «ኦኦዮ° ዮ ዮ « ጋ ⊲Ⴑናም ኣምዮ በ / L ር ና ና C
 F σ ነ C Ϸ < Δ / L Γ ኦ ኄ Ⴑ Ⴊ ነ Ⴑ ኮ / L Վ C Δ ν d ⊲ ጋ ⊲ Ⴑ Խ
 ኣ ជ σ ና Γ Λ ペ ር ⊲ በ ና በ σ ና J 느 C L ν d ⊲ C Խ Բ
 ላ ዮ Խ Ո ՟ ႍ ቦ ዮ Ե በ L ኦ ഛ ⊲ ጋ ⊲ Ⴑ ኮ ኣ տ
 ጋ σ / ν Ե σ ⊲ Խ ጋ J ዮ Ե በ L ኦ ഛ
 ላ ዮ Խ C Ϸ አ ፈ ኅ Ⴆ Խ ጋ σ ν.
</p>

ላbኦሁኑ፦ጋ፦ ላርኦናቦኮਰላጔ፦ ለ፫ሲጋዮ የረላσ ላርኦናቦኮਰና ርሏL°ዉ ለኆናርላናበላሲላናኮናውናትንጋና ኣዉኆናርላበናጋር ላጋላሁናው. ርሏL°ዉ ልፖLነኣጐፖኦንበነኣኦσላናLር ላጐቦኈርኦጋበናጋ.

᠈ᡃᡆ᠋ᡏᡃ᠋᠂᠕ᡃᢣ᠙ᠵ᠋ᡬᡃ᠋᠉

Chairman : Thank you, Mr. Ma. In URRC's April 28, 2014 report concerning the GRA it was noted that the QEC had been instructed by its minister to file a Phase II GRA that provides several cost of service study options for consideration in its next GRA application, which is expected to be submitted in 2018. As of today, what is the status of the QEC's work to develop new cost of service studies options? Mr. Ma.	Δ•/«ϷϹ· • (ϽϞϷΛͿϚ): ʹͼͿϷ·ϿͺΓ·ϹͺͺϹͺ «Δ>Ϸ΄ 28, 2014-Γ Ϸσ·ϧϲϧ·ϞʹͼϭͺϾͼͿϤ «ΔϷ·ϽͺϤϷϹ;ϫϿ·ϔϚϷϹϷ;ͼͺͺΛϞ;ϤϹͱʹϿ ·ͼ ·ͼ ·ͼ ·ͼ · · · · · · · · · · · · ·
Mr. Ma : Thank you, Mr. Chairman. The short answer is no progress, and I'll explain why. At this point we're sorting through the dust that was created through the general rate application process. The priority also has been focused on the capital planning and reporting process. We spent some time talking about that this afternoon. Our intention is to start some work on that, probably next year.	Ĺ (ϽϞϷ⋂ͿϚ): ϞϭϧͼͺϲϷ, ΔϷϒϘϷϹϷ. ϷϷϭϭ϶ͻͿ ϷϞϒʹͺͼϲϷϟͿϫͽϲϚϿͿͼ ϷϞϐϞϭϭͽϿͽϧ ϲϫ ϹΔLΔϚϽϞͿϫϞϿ. ϹΔL ϹΔLͽϥ ϤϷϚϽͺϥϘͶϞϭϷ ϽϷϒϚϷႶϞϷͼϿϷϿϐʹϛͺϹΔLͽϥ ϤϷϚϽͺϥϘͶϞϭϷ ϽϷϒϚϷႶϞϷͼϿϷϿϲϫ ϒϚϷႶϞϷͼϿϷϿϲϫ Ϥϫϲ Ϥϫ϶ϳϭ ϭϫ Ϥϫ϶ϳϭ Αϲ Αϲ Αϲ Α Α Α Α Α Α Α Α Α Α Α Α Α Α Α
Three years comes up pretty fast and we've got to start working on it. It's like anything else, as soon as you finish one part of the cycle you almost have to start the next cycle the next day. Even though we haven't started, it is the intention to start work on this as soon as we can. Thank you, Mr. Chairman.	ÞዖÞˤ ヘ᠌ᠳႱᡊ᠄ᡧᠳ᠋ᠴ᠋ᡬ᠈ᡃᢆᢐ᠋ᡃ᠘ᢗ ᢗ᠘ᡌ᠊᠌ᠥ ᢗ᠘᠘ ᠺ᠊᠍ᡆᡄᢣ᠋᠋ᠫᠫ᠋ᢗ ᡧ᠋᠋᠘ ᠺᡄᡅ᠍ᡧᡄ᠖ᠺᡩᠴ᠋ᡬ᠋ᠮᡩᡃᢐ᠘ᡃᠧᢗ. ᠺᢞ᠌ᢩᡆ᠋᠄ᢣ᠋ᡝ᠌᠑ᡬ ᡬ᠊ᡆ᠕ᡄᡅᡃ᠋ᢐᠦᡃᠦᡏ᠋᠋᠋᠋ᢐᢄᠴᡏ᠋ᡃᢛᠵᢄ᠂᠋ᡦᠯᢞ᠌ᡆ᠋᠋ᠮᡃ ᠘ᡃᡟ᠙᠌ᢂ᠋ᠧ
Chairman : Thank you. I just have a couple of more quick questions. Nunavut's Energy Secretariat has been bounced around a little bit since it was devolved from the Qulliq Energy Corporation. One part of me says that's a concern that it's having trouble finding a home. Is there talk of bringing it back into QEC and realizing that responsibility to explore alternative energy options, in my opinion, I think back where it belongs? Mr. Ma.	Δ•/«ϷϹ· • (ϽϞϷͶͿϲ): ϹΔϹϹϷ·ͽ ʹϷϲʹϲ Ͽϥ͵Ϙ·Γ ϳͼϤ ϳͼ ϳͼ ϳͼ ϲ ϲ
Mr. Ma : Thank you, Mr. Chairman. At the officials' level, I would probably say no.	Ĺ (ϽϞϷႶͿና): ᠂dᢣᢩᢁᡤᡃ, ᠘ᢣᠡ᠙Ϸᡬ᠅. ᢗ᠘᠘ ᢦ᠋᠋ᡃ᠋᠋ᡶ᠋ᢆᠺᢣ᠉ᠫᡃᢣᠵᡅ᠋ᠴᢦ᠋᠉ᠫ᠌᠌᠂᠖ᢧ᠘᠆ᢂ᠋᠅ᠵ

I'm not sure what discussions may have happened at the political level. I think it was most recently moved from my Minister's portfolio over to the Department of Economic Development and Transportation. Certainly, there is the possibility of some synergy. Even though we are in separate locations, so to speak, there is ongoing discussions and dialogue between our staff and the folks from the Energy Secretariat.	⁵ δΡλΔ ^Φ ^Δ Ρ ^Δ L. Ċ ⁶ d4 υペL ⁶ d ^c Ĺ ^Δ Δ ³ ³ υ Γσ ³ CP ⁵ δL ² C ³ ⁶ ΛσΛαΛΔΡ ⁵⁶ C ³ Δ ³ ⁶ Λ ² ⁶ C ⁴ C ³ ⁴ Δ ³ Γ ⁵ ⁵ ⁶ ³ Λ ² ⁵
You're right, there probably are some opportunities to collaborate and do some things together. We're doing some of our own energy conservation type things. They're doing some work on alternative energy. There are some opportunities that maybe we can work closer together for sure. Thank you, Mr. Chairman.	CΔL ΛϲͺჼႦႶᡤჼჾჃჼჂႮና CLჼႭ ለነלႶჁჂჃ ႭჼႺჾჼ CLჼdσჼႱ ΛϲͺჃჼႦჼჄLႵႮ ጳጋჂჃჼჼCΔϲLσჼႨና ላłላႮჂჂ ჼႦϷჼLჼჼdႶႺჼჼ<ናႠჃჼႦናႺႭႯჼႦჼჾϷና ႬჼჂჅ ለነלႶჼႦჼჼჂႫ. ჼdႸჼႭႠჼ, ΔჼłペϷႺჼჼ.
Chairman : I appreciate that. I just recently had some correspondence from somebody inquiring about some alternative energy options. For the lack of my understanding of where to send it, I sent it both your corporation as well as the Energy Secretariat, hoping that the appropriate people would respond.	Δϧϟ≪ϷϹ·· ϷͺͺϽϞϞͶͿϚ);ͺ·ϭͿϞͽͺϹϹ·ͽͺ ͶϹϳͼϷϲϒϤϲϲϷϚͰͺϤϹʹͼϤϹͼͽϲͻϭͺͼϧϿͼ ͼϧϿϪͼϽϭͼͺϪͼͰϲͼϥϹϳͼϫϚϲϲϤϭϲϥͼͳͼͺϳϹ ϹϪϹͼϷϪͺϾͼϥϤͺͶͶϲͼϫϫϧϲ ϷϷϭͺϤϲϟϹϲϷϚϿϤϲϧϲ;
One final question, I would like to step back into NNI. I know I have asked a number of questions on this in House. I have kind of steered away from QECs involvement with the NNI Policy, but you talked earlier about some ongoing discussions on how NNI could be applicable, and how it should be applicable to Qulliq Energy Corporation.	Ρၿ૾૾૾ૡૼૡ૽ૼૼ૾ૺૼૼૼૼૼૼ૾ૺૼૺૡ૾ૻઌૺૡ૾ૺઌૡૺૡૡ૱૱૱ ૾૾ૺૡ૽ઌૡૡૡૡૡૡૡૡ ૡઌૡૡૡૡૡૡૡૡ ૡૡૡૡૡૡૡૡૡૡૡ ૡૡૡૡૡૡૡ
You talked with a \$20 million, potentially up to a \$4 million impact. I think most of us are aware that it is very rare that it is a full 21 percent impact from NNI on almost any contract, as well as, if I understand correctly, there are caps within the NNI policy on how much, for example, materials is capped at \$100,000.	ኦናቴኦ/ናቴ՞ቴኦኦ-ጋቡ \$20 ୮୯ ଏଟ በዖጋΔ° ዉ ሊ ላናቴኦንጋቦ ጋ \$40 ୮୯ ላይ ላናጋΔσናቴናኦና ው ሆ ም. ናቴኦኦ L ላይ ው ቴ ሰቴ ጋር በዖኦበሀ የግር 21 > \ Γ ላናጋΔσ ሲ ት ሀ ዉ Γσናቴ ንጋ ሬ ይ ተ በ Γ ዉ ና ሚ ው ጋ Δ° ዉ ቴ ፅ ንና ህ ላ መ. ጋዖ / ላና በ 4 ዖ L ጋ ር ካ ሰ ዉ և Γσናቴ ቴን ጋፍ Δ ይ ተ በ J ና ዮ ር ናቴ ጭ በ C ኦ / ኀ ህ ሀ ር / ኀ ጋ \ ዉ ነ ር መ ና ይ ና ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ ኦ

So you can have \$2 million worth of materials, but the NNI impact on that is \$21,000 at its maximum impact. So personally, I think you are overestimating the impact.	ᡧᡃ᠘᠌\$2 ᡏᡄ᠌᠌ᢦ᠋ᡬᡃ᠋᠉ᠫᠥ᠋᠋᠋ᡐᡄ᠋ᢣ᠋᠋᠘ᡷᡧ᠋ᡗᡝ᠋᠋ᡠᢗ᠋᠉ᡃ᠋ᡔᡘ ᢗ᠘ᢩ᠂ᡆᠴ᠘᠋᠌ᡶᢋ᠋ᡝ᠌ᡅ \$21,000-ᠧ᠋᠍ᡶᢣ᠉ᠫᠦ᠂ᠬ᠅ᡣᡄ᠋᠅ᡫᠥ ᡧ᠋᠋᠈᠋ᠿᠴ᠋᠋ᠺ᠋᠉᠊᠋ᡠᡃᢛᡬ᠅᠆᠋ᡄ᠘ᢣ᠘᠂ᡄ᠂ᡏ᠑᠘ᠳᡅᢣ᠋᠅ᡶ.
I will maybe appreciate some input on to what types of discussions are we realize that nobody in Nunavut going to be providing a \$5 million generator that is made in Norway. There might be other opportunities, on a smaller scale, involving more local business, and giving them the opportunity, as NNI is constructed to do, of creating employment and economic benefit to Nunavummiut. Mr. Ma.	Ρ/ 4σ CΔLΔL J4 ⁵⁶ Π΄ J J J7ΓαΡ4 ⁵⁶ ⁵ 5 Δ4 ⁵ σ ⁵ δ ⁵ δ ⁵ δ ⁵ σ ⁵ δ ⁵ δ ⁵ σ ⁵ δ ⁵ σ ⁵ δ
Mr. Ma : Thank you, Mr. Chairman. I am going to throw some thoughts out at you, but I don't want members to hold me to this, because obviously we are thinking through things now. It's a wide open game, which is nice too because now we can be kind of creative.	Ĺ (ϽϞϷႶͿϚ): ϚϭͿϧͼϫϮͽ ϪͽϒϘϷϹʹͽ. ϪϲͿϹͽϞͼϒϷϨͶϹϨͶϲϿϚϲϹͼϪ, Ϫϲͽ ϞϹϷʹϞͶϹϿϤϨͰϫͽϧϿ ϐͶϹϷϫͼ ϪϲͿϲϧͼϒϷϨͶͽϞϲͺϫϿϤϚ·ϹͺͺϹͼϫϧϤϲ.
I think the biggest opportunity for Nunavut businesses to be involved in Inuit-owned firms is probably through the operations and maintenance side of the budget. I think in that regards, probably at his point in time is to leave it wide open so to speak. We wouldn't be any different from a regular GN department in that regard.	ຼຼຼຼຼຼຼຼຼຼຼຼຼຼຼຼຼຼຼຼຼຼ ବ୍ୟୁଟେଏମାମ୍ମର୍ଦ ଧୁରୁଷ୍ଟ୍ରର ଅୁସ୍ଟୁରୁ ଅୁସ୍ଟୁ ଅୁନ୍ଦୁର୍ବ୍ୟୁ ଅନ୍ମୁମୁ ଅୁସ୍ଟୁ ସ୍ଭୁର୍ଜନ୍ନ ଅନ୍ମୁମୁ ଅନ୍ମୁମୁ ଅନ୍ମୁମୁ ଅନ୍ମୁ ଅନୁ ଅନ୍ମ ଅନ୍ମୁ ଅନ୍ମୁ ଅନ୍ମ ଅନ୍ମୁ ଅନ୍ମୁ ଅନ୍ମୁ ଅନ୍ମ ଅନ୍ମ ଅନ୍ମୁ ଅନ୍ମୁ ଅନ୍ମ ଅନ୍ମ ଅନ୍ମ ଅନ୍ମ ଅନ୍ମ ଅନ୍ମ ଅନ୍ମ ଅନ୍ମ
I think we recognized that some of the particular expertise we need may not be here in Nunavut but we are also seeing, I call them an alliance struck between some of the vendors we use and local businesses, so I would say that's a good thing.	ΔϲϞʹͽϟʹͽʹϿͿϚΔϲʹ·ϒϚʹͽϷϷͰϲϭϲϷϘϭ ϤϽΔʹͼϫϷ·ʹϒϽΔʹͼϫϥϤʹͰϹͺϫͼϷ·ΓͺϷϟϤϭ·ϹϷʹͽ ϹϭϨʹϲϤ·ϹͱϚͺϷϽʹϷϨʹϲϤϞϭͽͺϐ·ϽϚʹͽͼϚϹϺͼϭ ϤϞϹϫͺϪϫϪϛͺͼϞϹϭʹϭͶʹϒϚͺϹϹʹͼϫ ΛϷϽϪʹͼϣϽϭͺ
I would say on the capital side it's a bit more of a challenge, but there are opportunities as well. I will just pick on, since we talked about the Iqaluit power	ঀঀ৾৾৾৴ৼ৾৽৾৾ঢ়ঀ৾৾৾৴৾৾ঀ৾৾৾৽ৼ৾৾৽৻ড়৽ৼ৾ঀড়৽ৼ৾৾৸৾৾৵ৼ৾৽ ঀ৾৾৴ঀড়৽৾৾ড়৾৾৾ঀ৾৾৾ঀ৾৾৾ড়৾৾৽ড়৾৾ড়৾৾৾ড়৾৽ড়৾ড়ড়৾৾য়৾ড়৾ড়৾ড়৾ড়৾ড়৾ড়৾ড়৾ড়

plant today. There was a contractor that was based here in town. Perhaps when rewarding the contract one of the things you have got to have is a certain Inuit labour content. Those are things we need to speak about.	Ϸ·Ͽℾ ϸ·ϽϚϷͶϹ·ϷϲϷ·ͰϚ ϹͺϷ·ϽϹϷ Ϫ·ͺͰͼϧ ϐ·ϽϚϷϹϷͿϹϷͶ·ϿͿ Ϸ·ϐ·ͼϞͰϫʹͽϟ·ͺϤϲ Ϸϭϭ· ·ϐ·ϞϭͼϷϤʹϷ ϪϿ·ϭϷ Ϫ·ͼϷϫϪϧͼͶϹ·ϷϲϤϲϲϧ ϹͺͰ·ϐϤ ϹʹʹͺͺϷʹϐϷϒϲͺϫʹ·ͼͺϿ·;
The challenge it gets on the Capital side is that you have to look at the whole lifecycle of that particular gen. set you are buying. So, sometimes vendors may give you a gen. set and it's really low capital cost but they are killing you on the other end, the front end, because their maintenance cycle may be more than a similar generator set. When you add it all up at the end of the day it actually may turn out more. We've got to think through and work through some of these things.	ዻቦጋէჼካጋዖበ⊏ኪ՟ጏσ ለኦჼσჼቦነረርኦነውርናቅጋና ዻርჼቦ⊲ጏዾጏ ርժ°ฉኪ⊲ናႦናውርቭኪႱናበJ ላϷϲσϲϳኪႱታናኮርጐႱ. Δϲ՞ኖታሪና ለናሪበርናልϷሩና ላቦጋጏኆჼጥናጋፑ σϷልናቀበናበቭህረልና ለናሪበΓኮ የረላσ ላቦጋሩካኪኪϷናጏቦኮ ዮህσ⊲በህና ጳጥቦϷႱኣብናኪኦϷኦኪ⊲ናႦናምዮៃጔና. ርႱႱሪ⊲ Δ/ኪቦႦዮσኪ⊲ናႦናႦና.
One thing I haven't mentioned too that we are doing is not really related to NNI but maybe related to the capital plan and how we plan for power plants is that we are looking at changing perhaps some of our requirements for different types of gen. sets. We have had a number of discussions with different manufacturers so we are expanding our base.	LጋΓ ^{&} UC α ^L Γσ ⁵ b ^{&} Do ^c Δb ⁱ dJd ^{&} UJd ^{&} V ^O Γ ^b dPJ ^{&} ^D PDa ^d U ^T ^b bΔ < ^s αPDC ^b σD ^e σ ΔbLC ^D ^S δ ^S b ^S δ ^e o ^c ^S PΓ ^S P ^{&} CdU ^C d ⁺ ² ^S D ^c A ^b A ^d C ^S dD ^C Δ ^w C ^D σ ^b D ^S b ^S bD ^S b ² L ² D ^D d [*] P ^{i^wC^Dσ^b CΔLΔ^cDC^Dⁱσ^b CL^bdD¹d^D PⁱαD^S^D²C^DC^D²αS^S^SD¹C¹SD¹L dP^cDS^DD¹V¹C¹CCD⁵ A^SdDσ^b σDδd⁴L dP^cDSD¹V¹C¹LC²CD⁵ A^SdDσ^b σDδd⁴L² ^Vα^SD²C²D²D²A^SdDσ^b.}
Maybe that would drive some of the costs down too because people know that there is more than one person that they are competing against, I think it makes everybody crunch the numbers a little bit more. Hopefully it will get some cost savings out of that, and better engines out of that at the end of the day too. Thank you, Mr. Chairman.	ርኖቃ፞፞ዺ ዸ፟ዹዾ፟፟፟፟፝ኯኯ፝ጏጏዻ፝ ^ኈ ቦ፞ጘ፞፞፞፞፞፞፞፞፞፝፝፝ኯጚኯፘ፞ኯ ፚdL፝፝፝፝ዾኯ፝ኯ፟፟፟ ፟፟፟፟፟፟፟፟፟፟፟ፚኯ፟ኯጞኇዾ፝ ፟፟፟፟፟፟፟፟ ፟፟፟፟፟፟ ዾኯጞኇዾ
Chairman : Thank you for that response, Mr. Ma. Just to note, I did have a number of questions on your capital planning process but it does sounds like you are making some headway. So maybe I will leave those until your next appearance, which we can assume will occur sometime down the road. At this	Δ৽៸⋞ϷϹ·· (ϽϞͻϽͿ·): ·ͼͿϧͼͺϳͼ ϹϹϽϹͽ ϷϷ;ϥͶϲϧͼͼͺͺϥϒͼͼϤϧϧͼϷϷϷϲͻϥͼϹϫͼ ϤϷϽϞͼϿͻͶϲϲϫϥϲϭͼϹϒͼϼϲϹϷͼ, Ϸϲϥϭ ϤϲϤͼϪͺϞϿͿϤͼϚϲϲϤϭͼϷϲϛ;ϞͺϤͰϹͻ ϷͼϷϷϲϲͼϧϿͼϞϲϧͽϲͺϒϿϭͼϞϹͺϳͼͼϲ

time, I would like to invite you to provide any closing comments Mr. Ma.	Lጋኦረበኄጛኄዋጋልና ለልኄጛኈበረL፝፝፦ኦሩቦና, ୮ኑር Ĺ.
Mr. Ma : Thank you, Mr. Chairman. I will try to summarize this as best as I can. First of all I would like to actually thank the members for the opportunity to appear. I think that these types of opportunities are crucial in terms of communicating, and I think we've all spent a lot of time today talking about communicating, and it's important for us to talk to you about the good and the bad, and sometimes even the ugly too.	ί (ϽϞϞΛͿϚ): ϭͿϧͼϲϳͼ ΔͼϒϘϷϹʹͼ. ͽϪͼϚ͵ʹͼϭϤͼϭϧ, ϷϒϤϭ ϒϿ·ϲ·ͼϚΓ ϭͿϧͼͺϳ; ϒϧͼͺϳ; ϫͺ ͼͼ ϒϲ ϒ
I think these types of forums are good and I am sure that there will be lots of recommendations that will come forward. I have already made some notes myself in terms of some of the comments that came from Members as things that we can follow up to improve our operations. That part is important to me.	۵L°ฉ∩ጋና b∩Lởና ለኦቦኑካሪሮ ඛጋඛ°∿ዮናጋናጋ ⊲ጋሮናdኑኦ៩ናៃናታናምሪናንው ሮካd⊲ በበናምሩናሮፋናጋዮን ኦናዕኦፖሊኑኦሩ b∩Lኦኦէውና CLካd⊲ ለዛኪ∿ኦቦካቴኮዮናርኦ፦.
To me, at the end of the day, even though we may have differences of opinion sometimes, we're all working towards a common goal and that's to improve the lives and well-being of Nunavummiut. I really want to thank the Members for that. It was a great opportunity for me to talk about some things that are happening within the corporation.	CΔLϿ ϷʹϿʹ Ͽ [®] ህϤϭ ૮ϲ Δ៸ĽͽϹͶ ^{ϳϼ} ʹϻϧϿϤͽͶϚϿϹ ΔϲʹͼϭϧϤϛ ΛϲͺͽϧͶϳϲϿϭͼϘϟϤϚ ϹͽϤϭϧϧϒΔͼͼͽ ϽϛႱϭϧ ΛϷϒͺͼʹϲ;ϥ;ϿͿ ϿͼϿ;ϹϷϛ Δͽϟϧϲϲ ͼϧϿϪͼϧϲϒϥͼϲϿϹϿ. Δ, ϷϹϹ ͼϤϫϲϲϲϲϼ ϹϹϽϳͼ ϤϿͼϹϷϟϹϲϣϽϭϧͺͼϥϲϧϿϲ ͼ
I think all the questions were very thoughtful and obviously, you spend some time thinking about your questions. I really appreciate the fact that you have done that and given me the opportunity to be here today. Thank you again, Mr. Chairman and all Members. Thank you.	ϤΛჼͽϤϹϷʹͽϲϹʹͽϧϷϞϪϲ ϪϟϹϹϧϷϲϽϥͼϧϯϹͺϿͼϷϷϞϪϲͺ;ϥϧͼͺϹͼϫ ϹϪϳͼͺϪϟϹͼϧϞϷͻͶϲϧϲϿͼϿϿ ϹͼϭϲϿͼϫϿϹϷϛϿͼϿϿ ϪͼϟϭϷϹ;ͼͺϷͶϹϷϲϽ;
Chairman : Thank you, Mr. Ma. I'm going to make my closing comments quite short and probably fairly sweet.	Δ•/ペϷϹ· Ϸ(ϽϞϷႶͿϤ): ^ϛ d৮°ႭϮ ^ͼ ΓʹϹ ͺ LϽϞϥϽ·Ϸʹϭϭϲ·ϓϞ·ϧ ͼϪͼϚϲʹ·ϭϭʹ··

I want to thank you for taking the time to appear before this Committee. I know that you didn't really have much choice in the matter, but at the same time, like I had stated previously, this is the first time QEC has appeared a committee of this nature and I do know that a lot of my Committee Members did put a lot of work and a lot of research and, with the assistance of our research staff that we have at the legislature, came up with some really good lines of questioning, in my opinion. As you noted in your comments, you agree.	⁵ d৮°ΔΓ̈́ΡL᠙ጦ Ϲ°≫∿ሁን°Δሜ႓᠉ϷϷႱልና ΔἐϷ Δ/᠘᠉ϟʹΠՐϿϤ°ʹϒϹΔና ቴϷϷͰͿϧϚϿϤϚ, ΡϟϤσ ϷʹቴϷͽϷͿϤ ϷϨϭ ϟϿ·ϲʹͽϞʹϚΠϤΓ Ϟͼ·ϲϐ ʹϛϚՈ°ϼϤϞϳϹ ቴϷϷͰϹϿʹ·ͿϿ ϷΠͰϷϷ℔Ո·ϷϿ ϤϞʹϷʹΠͼϷϲϷͼϤϹ ͼϷϷϞΔσͼϷϪʹϞϤϲϷͽϽϹϳ ϤΛ·ͽͼͿϹʹϞ
I think there's a lot of passion and we all realize the impact that power rates have on our constituents and ourselves all across the territory. I would just like to encourage any cost-saving measures that you can explore, please do so. If you can streamline processes, it sounds like you're making some progress with it.	۵ͺͺͺ۵ ^ϫ ، Γ ^κ ² ^κ ⁶ Δ ^κ ΛJ ^μ σ ^κ ⁶ ^k L _α ^k LC ^k ^k _α ^k _α ^k Δd ^μ L ^w d ^ή ^c d ^ρ ^k ^c ^k ^c ^k
I also want to thank the interpreters. Mr. Ma does speak a little bit fast sometimes, so I'm sure they're kept very busy up there. >>Laughter	[;] ͼͿ;Ϸϲͺ;ͻϲ ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ; ;
Mr. Ma: Sorry.	Ĺ (ϽϞϞ∩Jና): LΓ⊲๔Ⴊ.
Chairman : But I want to thank everybody for their participation in this hearing and just wish everyone all the best. Thank you very much.	Δ•/ኆϷር· • (ጋኣኦበJ፡): የረላσ ΔϿ°ዉናበላረ ^ና d৮°ዉ፫፟፟፟፟፟፟፟፝፝፝ አፈሥናክርዾውንረ°ഛና ክበLበናበውነረ°ው ላધ Δ°ዮናናውናክናበላናውላኈንረ. ናፅ৮°ዉ፫ናጔ».
>>Committee adjourned at 15:17	>>b∩Lσ ^{ւь} _ ^{\$6} b ^{\$5} D ^{\$6} 15:17Г